

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday March 17 1983



U.S. real estate:
deadline for
foreign investors, Page 5

Austria	Sch 15	Indonesia	Rp 1800	Philippines	Pos 20
Bahrain	Dm 650	Italy	Portugal	Ls 65
Belgium	Bfr 35	Japan	1150	S. Korea	Rs 100
Canada	Cst 50	Korea	145 500	Singapore	S\$ 140
Denmark	Dkr 7.00	Rwand	Fcs 500	Spain	Ptas 95
Egypt	Ect 00	Taiwan	Et 6.00	Sweden	Skf 50
Finland	Fmk 100	Thailand	Th 35	Switzerland	Sfr 6
France	Ffr 50	U.S.A.	US \$ 1.00	Taiwan	Nt 100
Germany	Dm 2.00	Morocco	Dh 6.00	Turkey	Lira 130
Greece	Dr 60	Norway	Nkr 2.25	U.A.E.	Dh 6.50
India	Rup. 15	Norway	Nkr 6.00	U.S.A.	\$ 1.50

No. 29,026

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NEWS SUMMARY

GENERAL

Kohl offers post to Strauss

The Bavarian leader, Franz Josef Strauss, has been offered a post in the new West German Government by Chancellor Helmut Kohl. Herr Strauss is expected to announce at the latest on Saturday whether he will accept.

This announcement followed another round of negotiations between the Bavarian Christian Social Union (CSU) and Herr Kohl's Christian Democratic Union (CDU). The two parties are aiming to form a government coalition with the Liberal Free Democrats (FDP) following their general election victory of March 6.

Byrne candidacy

Chicago Mayor Jane Byrne said she will campaign for voters to write her name in on the voting card in the city's mayoral election.

Barry appeal

Mr Peter Barry, the Irish Foreign Minister, yesterday issued an exceptionally strong eulogy of St Patrick's day appeal to Americans not to support the "vengeful and narrow" approach of the IRA which has consistently been rejected by the vast majority of the Irish people.

Greens' steel plan

West Germany's Greens party unveiled its plan for a "social and ecological" reform of the country's ailing steel industry.

Gibraltar talks

Spain hopes to clarify the terms of reference for negotiations on British-ruled Gibraltar's future during Foreign Minister Fernando Morán's current visit to London. Page 3

Nato setback

Belgium has informed Nato that budgetary constraints were forcing it to give up plans to buy the Patriot missile, Nato's main air defence system. Page 3

Ayerza resigns

Uncertainty over the future direction of Argentine economic policy deepened yesterday with the resignation of Sr Alberto Ayerza, the deputy governor of the Central Bank and one of the country's leading foreign debt negotiators.

Beirut attacks

Nine Italian and five U.S. members of the multinational peacekeeping force in Lebanon were wounded in attacks close to Beirut. Page 6

Sub identified

Norwegian navy officers helped Sweden identify one of a number of submarines in Swedish waters last October as a Nato vessel, Swedish and foreign defence sources said.

16m birds desert

The entire adult population of more than 16m birds has vanished from the Pacific atoll of Christmas Island following unusual climatic changes.

Pavarotti booted

Italian opera star Luciano Pavarotti, making his first appearance at La Scala in three years, was booted in the last act of Donizetti's Lucia di Lammermoor.

Briefly...

About 15,000 people have died of cholera in Bangladesh in the last seven months.
Greek President Constantine Karamanlis promised support for Portugal's bid to join the EEC.
Soccer: Hamburger SV, Juventus, Real Sociedad and Widzew Lodz advanced to European champions' cup semi-finals.

BUSINESS

Deutsche Babcock may omit dividend

DEUTSCHE BABCOCK, the West German power station and mechanical engineering group, may have to omit a dividend for the second year running, despite a strong boost in orders and sales in the first months to end February. Page 22

STERLING fell 65 points to \$1,506, to DM 3.595 (DM 3.6175), SwFr 3.995 (SwFr 3.975) and Y358 (Y359.5) but rose to FFf 10.325 (FFf 10.22). Its Bank of England trade-weighted index slipped from 79.4 to 79.3. Page 40

DOLLAR rose to FFf 6.85 (6.75), SwFr 2.625 (SwFr 2.651) and Y274 (Y272.25) but eased to DM 2.283 (DM 2.287). Its trade-weighted index rose from 119.3 to 120.4. Page 40

GOLD closed \$13 lower in London at \$419.5, \$16 lower in Frankfurt at \$419.25 and \$13.25 lower in Zurich at \$419.75. Page 37

LONDON: FT Industrial Ordinary index fell 2.5 to close at 671.3. Government securities also slipped. Page 36, FT Share Information Service, Pages 33, 39

WALL STREET: Dow Jones index closed 8.52 down at 1,116.6. Page 33. Full share listings, Pages 34-36

TOKYO: Nikkei Dow index closed 58.30 up at 8,170.13. Stock Exchange index rose 5.35 to 602.25. Page 33, 36

HONG KONG: Hang Seng index slipped 0.4 to 1,024.87. Page 33, 36

AUSTRALIAN all-share index eased 0.5 to 512.9. Page 33, 36

FRANKFURT: Commerzbank index rose 13.1 to 857.6. Page 33, 36

U.S. BANKS reveal some sharp differences in how they are seeking to present information about troubled overseas loans, and some leading banks appear reluctant to provide comparative figures. Page 22

AUSTRALIA cut the price of its locally produced crude oil by \$2 a barrel (\$1.75). Page 6

SWEDEN'S industrial production increased by 2.4 per cent from January 1982. Page 2

ITALY would have to make cuts in public spending if its record public sector deficit was not to get worse, Bank of Italy governor Carlo Azeglio warned. Page 3

CHINA and the Soviet Union agreed to increase their bilateral trade by more than 250 per cent this year.

SOVIET UNION agreed in principle to financial and technical support for private-sector companies in Pakistan to develop three steel projects at a cost of about \$350m. Page 22

EUROPEAN COMMISSION adopted proposals to raise the traveller's entitlement to duty-free goods.

PERU has gained the support of the International Monetary Fund for the \$80m loan it has requested from commercial banks to help it cover foreign borrowing needs for 1983. Page 22

BULGARIA agreed to finance Bulgarian purchases of Bulgarian goods for investment projects in exchange for Sofia's purchase of coffee, cotton and minerals. Page 7

FRENCH electronics manufacturers are trying to block Japanese moves to build car radios in France. Page 7

EAST GERMANY is determined to export more to the West and to meet its international debt obligations, the trade secretary said. Page 7

ITALIAN businesses are getting smaller but are multiplying, according to a census. Page 2

Bank of France puts speculators on the run

BY DAVID MARSH IN PARIS

FREQUENTLY during periods of rampant speculation on the foreign exchange markets, central banks have the reputation of being purely on the losing side. This month, during the dramatic unfolding of events surrounding the fate of the French franc in the European Monetary System (EMS), it has not worked out that way.

By pushing up very short-term interest rates on franc borrowings in foreign banking centres to unheard-of levels of several thousand per cent, the Bank of France has turned the most red-blooded currency speculators into frightened rabbits running for cover.

The bank has carried out its tactics, with military precision, on a theatre of monetary warfare into which it has rarely before ventured. This is the shadowy market in Euro-French francs - the market in short-term borrowing and lending "non-resident" francs, carried out between foreign companies and investors and international banks in centres like London, New York and Frankfurt.

For the first time, by using French and other banks in foreign

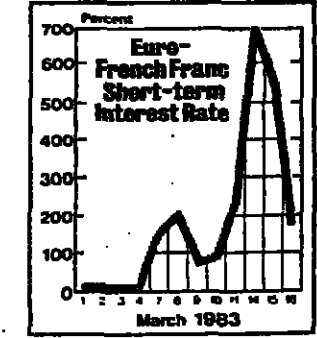
centres to drive up the price of funds on the Euro-French franc market, the bank has managed to protect the franc without digging into the country's foreign exchange reserves or driving up domestic interest rates.

With overnight rates on the Euro-franc market hitting 5,000 per cent (at an annual rate) and more earlier this week, speculators have been hit where it hurts most.

Interest rates for the shortest periods yesterday subsided to more normal levels. But the Bank of France maintained rates at levels of

between 200 and 350 per cent for Euro-borrowings over periods taking in the coming weekend - just to discourage speculators gambling to make money out of any EMS realignment on Sunday night.

One Euro-franc dealer in London commented yesterday: "Speculators with uncovered positions have lost far more money than could have been made out of a devaluation. The Bank of France came in on Monday and Tuesday to drive up rates and make people pay through their noses - to make sure they don't do it again."



Washington expected to open talks on Gatt reforms with Europe

BY NANCY DUNNE IN WASHINGTON

The U.S. is expected to discuss possible reforms to the General Agreement on Tariffs and Trade (Gatt) during meetings today with EEC officials over the contentious issue of agricultural export subsidies.

American views are expected to get an airing at informal talks between trade officials from Washington and the EEC, who will meet today and tomorrow to discuss agricultural export subsidies, an issue which has renewed tensions between the world's two most important trading blocs.

In considering reforms, U.S. trade officials are understood to have sounded out their opposite numbers in Canada, Japan, Scandinavia, Brazil, South Korea and the Asian bloc of nations. Discussions are reported to have taken place with the UK and West Germany, but not with France, which is viewed as a certain opponent to any modification of EEC subsidies to the Community's agriculture industry.

Since the early days of the Reagan Administration trade officials have expressed doubts about the Gatt subsidy code and trade dispute settlement procedures. Their dissatisfaction grew after the Gatt ministerial meeting in November failed to deal conclusively with agricultural export subsidies and barriers to services exports.

The Gatt ministerial conference was able only to set up a committee to examine all aspects of agricultural trade, but it was agreed it should make recommendations on trade liberalisation by the end of 1984.

The reform measures embrace three options:

- A "Gatt plus" trading structure outside Gatt which would be formed by a group of nations which agree to engage in freer trade than under the existing Gatt structure.
- A "Super-Gatt" which would unite a group of nations for the purpose of exercising trade leadership. Such a body would hope to draw to support of other trading nations.

● A "Gatt of the like-minded" which would revolve around countries agreeing to cut trade barriers and inviting other nations to join in. U.S. officials, in preferring their ideas, say their aim is to strengthen Gatt, not to withdraw from it. The Government is not expected to push for any formal action immediately.

Many observers point out that while the Reagan Administration consistently praises the concept of free trade, it has made no open move to quash legislation in Congress, which would fund trade skirmishes over agricultural exports.

Accord near on \$3bn North Sea oil development projects

BY RAY DAFTER, ENERGY EDITOR, IN LONDON

NORTH Sea companies are close to agreeing with the British Government on three oil development projects at an estimated cost of well over £2bn.

which are also expected to be approved by the Government and oil companies within the near future. These gas projects will involve development work on British Gas's Rough field, Shell and Esso's South-East Indefatigable discovery, and Amoco's East Leman field.

Prospects for early decisions on these developments have been boosted by new tax reliefs for offshore oilfields announced in the UK budget on Tuesday. Three offshore oil consortia are now finalising their development plans with Energy Department officials.

The schemes would involve the exploitation of Sun Oil's Balmoral field, British Petroleum's East Forties reservoir, which forms part of the big Forties field, and Marathon's North Brae field. Stockbrokers Wood, Mackenzie say these fields would add between 330m and 430m barrels to the UK's proven recoverable reserves, which stand at about 12bn barrels.

Other oil and gas development projects are also being evaluated by the offshore industry, much to the relief of equipment manufacturers and service companies. In the past few years, the pace of development has fallen significantly, partly as a result of the concern about high taxation and falling oil prices. There are now clear signs that North Sea development activity is about to be revived, helped in part by the latest tax changes and British Gas Corporation's decision to pay much higher prices for supplies.

The most ambitious of the three oil projects now being discussed would involve the development of North Brae. Costing over £1.5bn, barrels, eight barges and 400 trucks.

Ultraplast last month raised £104.6m (\$158.3m) by way of a rights issue aimed at strengthening its balance sheet and giving it greater scope for expansion. The company is engaged in a big capital expenditure programme.

Pittston has other interests, in coal mining and marketing security services, trucking and warehousing.

The projects are in addition to three gas developments, involving a total investment of between £750m and £1bn (\$1.13bn and \$1.51bn).

Ultraplast may buy Pittston unit

BY RICHARD JOHNS IN LONDON

ULTRAPLAST, the UK independent oil company, has reached provisional agreement with Pittston, a Connecticut-based concern, on the purchase of its petroleum distribution and marketing chain in the north-east U.S.

The company yesterday would not put a figure on the prospective deal. But it is likely to be completed by the end of April with payment in cash and on the basis of net book value plus certain net assets. Analysts in New York believe the purchase will cost Ultraplast about \$100m.

A recently signed conditional letter of intent involves the acquisition by Ultraplast America, the British company's wholly-owned subsidiary, of Pittston Petroleum, a wholly-owned Pittston subsidiary of which markets about 30,000 barrels a day of refined products and employs 100 people. Its assets include 27 terminals with a capacity of 11m

barrels, eight barges and 400 trucks.

Warning on farm price war with U.S.

By Larry Klinger in Brussels

MR CHRISTOPHER Tugendhat, European Commissioner for budgetary affairs, has warned that a trade war with the U.S. over farm produce could be disastrous for European Community finances.

Economy splits French Cabinet

BY DAVID HOUSEGO IN PARIS

AN EMBARRASSING image of muddle and of divisions over economic policy have been left by two days of dramatic political manoeuvring in Paris, at the end of which President Mitterrand postponed the Cabinet reshuffle he intended to carry through in the wake of the municipal elections.

The seriousness of the affair is that France is approaching critical negotiations with West Germany during the next few days over a realignment within the EMS with differences of view still unresolved. These concern the extent of the anti-inflationary measures that would accompany a devaluation of the French franc. M Jacques Delors, the Finance Minister, has said that the EMS will be discussed among heads of state at the EEC summit on Monday, but Paris and Bonn remain at odds on which currency will bear the weight of a change of parity.

The lighter side of the mishandling of the reshuffle was reflected in the differing accounts yesterday of what took place at the weekly Cabinet meeting. M Jean-Pierre Chevènement, the Minister of Industry, and one of those expected to lose his post, emerged saying that changes in the Government had been discussed. M Jacques Attali, special adviser to the President and the government spokesman on such operations, denied that they had, adding that "comments on the cabinet meeting are made here and nowhere else."

No official announcement has been made that the reshuffle has been postponed. The Elysée said yesterday that the President wanted to put some distance between the municipal elections and the issue of possible Government changes.

In fact, President Mitterrand had made his dispositions before Sunday's second-round poll. These involved tough measure to bring down the trade deficit and inflation, while possibly giving them added credibility by making M Jacques Delors Prime Minister.

The hitch in this timetable came with the second-round result, which showed an unexpected groundswell of support for the government from traditional Socialist followers, reflecting their concerns over issues such as job security. It also showed that M Pierre Mauroy, the Prime Minister, had strong support among the party rank and file.

To the Communists, as well, M Mauroy remains the main guarantee that there will be no major backsliding over the coalition's goals. M Mauroy's view is that the main anti-inflationary measures have already been taken and that all that is required now is fine tuning that does not affect the Government's employment goals. M Mauroy's future is once again in doubt.

M Mitterrand thus decided after Sunday's result that he would like M Mauroy to stay on as Prime Minister for a while. The problem is that M Mauroy has made known that he does not want to be seen as the Prime Minister who carried out a "third devaluation." Nor is he willing to go back on his pre-election pledges that there would be no fundamental changes in policy.

With the Elysée and the Prime Minister thus at odds over tactics and policy, the decision over a Cabinet reshuffle was postponed.

The division comes at a time when M Mitterrand had himself been wavering over whether lower oil prices and a potential world economic recovery would allow him to tone down measures that are unpopular with the Left's electoral following.

A battery of measures have already been prepared to curb the external deficit and inflation.



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EUROPEAN NEWS

Siberian coal project a hostage to Japanese industrial change

BY ANTHONY ROBINSON, RECENTLY IN NERYUNGRI

WHEN A BIG delegation of Japanese businessmen and bankers came to Moscow recently, one of the major concerns of their Soviet hosts was to impress upon them Moscow's continuing desire for Japanese participation in the development of Yakutia and eastern Siberia.

A decade ago, when the energy crisis was about to erupt and Japanese heavy industry, steel and shipbuilding were still in headlong expansion, Siberia was seen as a major new source of raw materials and energy, not only by Japan but also by U.S. and European companies.

The Soviet decision to invest vast sums in construction of the BAM railway was intended to provide the basic transport infrastructure for exploiting the mines and gas fields which foreign capital and equipment would help to develop.

But in the meantime the international political and economic climate has changed radically.

Worsening U.S.-Soviet political relations and growing doubts over the eventual cost first led U.S. companies to shelve plans for a 2,000 km pipeline to carry 300m cu metres of Yakutia natural gas from the Yelui River deposits to gas liquefaction plants on the Pacific coast. Japanese companies made it clear that they were not prepared to go ahead on the \$10bn plus venture without U.S. participation.

But what has changed

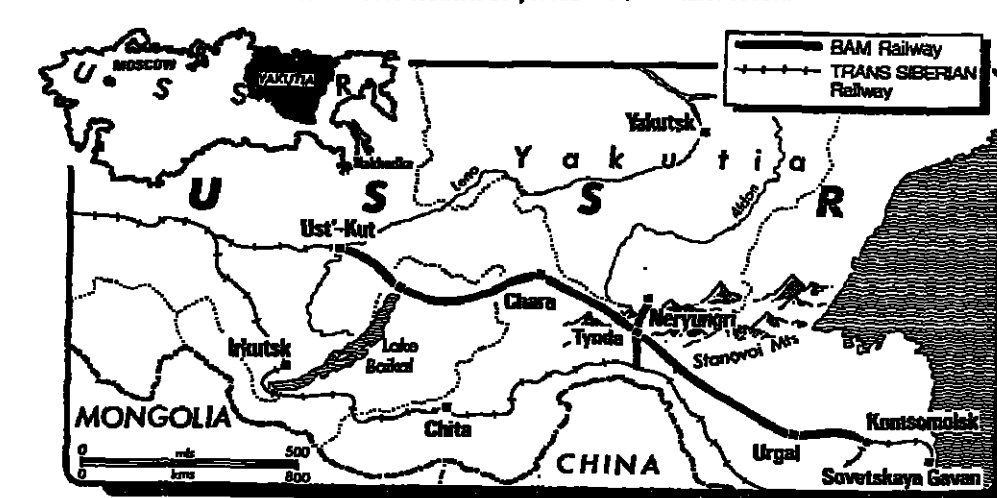
most over the past decade is the structure of Japan's industry, which has moved progressively away from heavy energy and raw material consuming industry to the electronic and other high technology sectors.

The drastic downward revision of future estimates of import requirements, not only by Japan but by other manufacturing nations, is part of a global process which has conspired to make the high-cost development of Siberian resources look much less urgent and much less attractive.

This is the unpalatable message which Japanese bankers and businessmen politely tried to get across in Moscow while still confirming their interest in supplying plant, equipment and trade financing.

Experience so far, however, suggests that any Soviet decision to press ahead with the development of eastern Siberia alone, without a radical reduction in costs and higher efficiency, risks transforming these huge potential assets into a major drain on the Soviet economy.

A case in point is the Neryungri coal complex where a new town, a 400 km railway link to the main BAM line and an open-cast coal mine with 430m tons of high quality steam and coking coal is taking shape. Neryungri is the only one out of the many Soviet-Japanese co-operation projects discussed a decade ago which has actually gone ahead in Yakutia. In 1974 Japan arranged a \$450m credit



facility to be used mainly for the import of Japanese plant and equipment, and to be repaid indirectly through the shipment of 3.2m tons of enriched coking coal annually at world prices. The mine itself is now nearing completion. The deposit lies in a compact bowl-shaped formation whose deepest part requires the stripping of 350 metres of hard rock overburden. To strip this away the Soviet Union bought powerful Sumitomo-Marion hydraulic bucket shovels, high capacity dumper trucks from Komatsu, and Unit-Rig, as well as Kato cranes, drilling equipment and other foreign plant. This was supplemented by Soviet-made equipment such as the EKG series of mechanical

power shovels from the Uralmash plant in Sverdlovsk and dumper trucks from Nizhny Novgorod and other Soviet makers. None of the foreign equipment purchased had ever been used in the harsh climatic conditions of Yakutia, where engines have to run continuously throughout the nine-month winter and where temperatures frequently drop below 50 degrees centigrade. Neither did the purchasers buy sufficient spare parts for the equipment.

As a result for 60 per cent of the time much of the plant cannot function. Furthermore this expensive body of equipment was assembled before

covered maintenance and repair shops were built. Two years ago Pravda stated that "the lack of a repair base for excavators, drilling rigs, and maintenance shops and repair shops for hydraulic equipment is having a strong negative impact on schedules for bringing the mine up to full capacity."

During a visit to the mine recently its new manager, Mr Victor Zhdanov, who was appointed six months ago after a purge of former managers, confirmed that the maintenance base is still under construction and will not be finished until 1985.

One of the biggest problems has been caused by the

hydraulic systems of the Sumitomo-Marion excavators which tend to freeze and burst below minus 35 degrees. Sumitomo engineers have spent four years modifying the equipment, but they point out that it requires aviation-quality hydraulic liquid that must be kept clear of all impurities—conditions virtually impossible to achieve at an open cast mine site without covered facilities.

Dump trucks have also suffered from the combination of heavy loads, permafrost terrain and temperatures which make ordinary rubber and plastics as brittle as glass.

The result of all this is that the plan for stripping overburden is 190 cu metres behind schedule and construction teams are having to race against time to complete both the coal enrichment plant and the new coal-fired power station.

The mine and enrichment plant are due to be fully operational by the revised target date of 1985. By this time the mine should be producing 9m tons of coking and 4m tons of steam coal annually. Of this total 5.3m tons of coking coal are earmarked for Japan, although by the time it is processed through the enrichment plant only 3.2m tons of enriched coal will actually be shipped by rail the 2,000 km to the Nakhodka coal shipment port on the Pacific. The rest will be used at the

power station or elsewhere in Siberia.

At present only the metal frames of the enrichment plant and associated loading and washing facilities are being built although Mr Viktor Vodoplanov, the impressive 43-year-old chief engineer, insisted that it will be fully operational by 1985 when deliveries to Japan are scheduled to start.

This year the mine is scheduled to produce 5.7m tons of coal and remove 50m cubic metres of overburden. Over at the power station construction site 30 km away, however, no turbines have yet been installed in the cavernous steel-clad station building and the concrete foundations have still not been built.

About 10,000 workers are currently employed building the station, dam and associated facilities. By 1987 its six 210 Mw generating units will provide 1,200 Mw of power but the project manager, Mr Viktor Kamenev, did not seem entirely convincing when he stated that the first unit will come on stream by the end of this year.

Standing on the edge of the mine in the numbing cold and looking out over the vast pit, the railway marshalling yards and smoking chimneys, it is difficult not to feel a sense of resignation for the scale of the effort. It is equally difficult to believe, however, that such a costly enterprise so far from the sea can ever be profitable in a Western sense.



No threat to projects in hand, says Oslo

By Fay Gjester in Oslo

NO MATTER how low oil and gas prices fall, it will always be worthwhile for the oil companies to continue producing from existing installations, such as Ekofisk, Frigg and Statfjord in Norway's part of the North Sea, the Petroleum and Energy Ministry believes. There would have to be an almost inconceivable price collapse before work would be called off on projects which are already in hand, and due to come on-stream in a few years, such as Gullfaks, Heimdal and Ula, officials say.

The oil price needed to cover investment, operation and maintenance costs varies considerably from field to field. For a shallow water field like Ekofisk, developed in the early 1970s, the ministry's figure is only \$3-\$4 per barrel.

In fact, the investment in Ekofisk has now been written off and, with only operation and maintenance costs remaining, the field would break at a far lower level. The figure for Statfjord A (first platform on the Anglo-Norwegian field) is \$11 per barrel, but, here again, some of the investment costs have already been written off. For Statfjord B it is \$14 and for Gullfaks, which is due to begin producing in 1987, \$20 (all in 1982 dollars).

Oilfield development costs have risen, and will continue to rise, faster than the general rate of inflation, as the oil companies tackle increasingly difficult fields further north and in deeper water. The ministry estimates that an oil price of \$25 per barrel (at 1983 values) would be needed to break even on Oseberg, an oil and gas field now being considered for development. But production could not begin until 1991 at the earliest, so it will be the oil and gas price then, and not now, which is relevant.

With fields like Oseberg the ultimate decision will rest with the oil companies and the banks that finance them, rather than with the Norwegian Government, the ministry points out. Norway exports all the gas it produces and most of the oil. Gas accounts for about a third of total petroleum export earnings but changes in oil prices are not reflected in the gas price for about a year. This year, therefore, they will affect only two-thirds of total petroleum income.

As for the effect on the external economy, Finance Ministry estimates allow a 15 per cent "safety margin" for price falls, exchange rate fluctuations, and breaks in production. The oil price decline so far has been well within this margin, so forecasts of the 1983 payments deficit and the government's 1983 foreign borrowing requirement (nil) still hold.

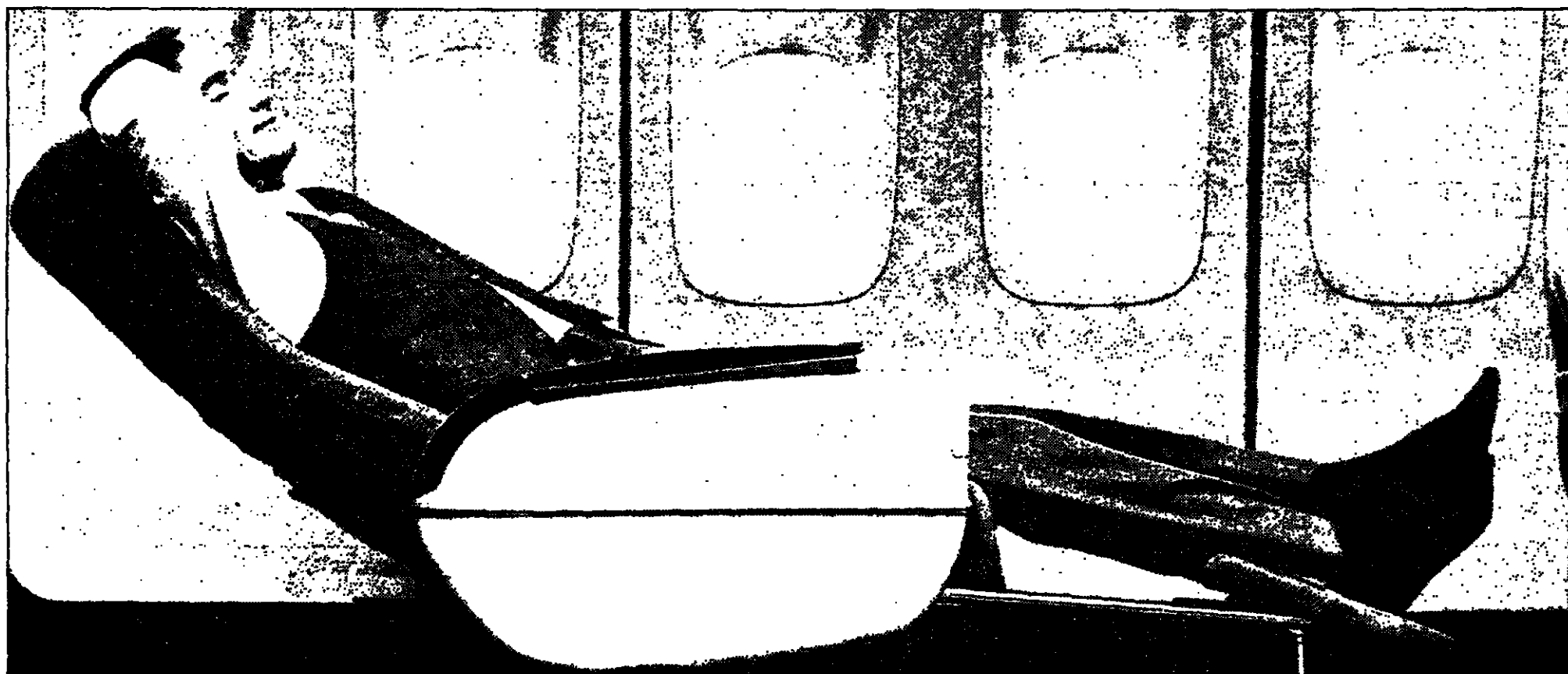
The state's net foreign debt, which stood at Nkr 17.7bn (£1.6bn) at end 1982, is still expected to be cut to Nkr 9bn (£855m) by the end of this year through the repayment during the year of loans taken up in the 1970s.

The peak year for both production and export in volume terms was 1980. Output then reached 40.5m tonnes of oil equivalent (oil and gas reckoned together). Gas exports were 250m cubic metres and oil exports 162.4m barrels.

Venezuela, Page 6

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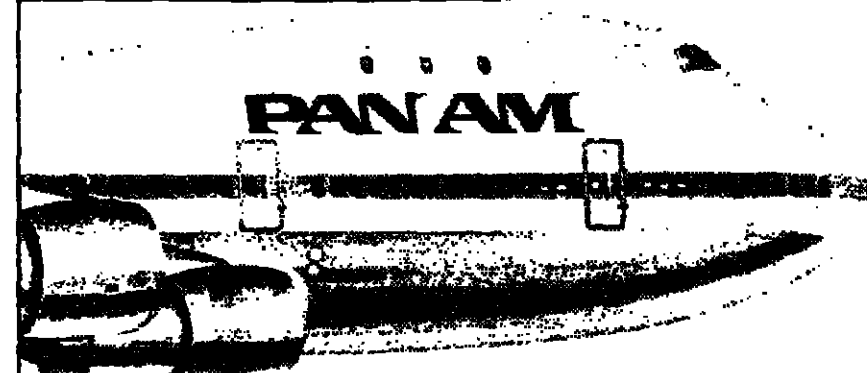
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EUROPEAN NEWS

New French battle tank project gets go-ahead

BY PAUL BETTS IN PARIS

THE FRENCH Government yesterday decided to go ahead with the initial planning stage for a long-awaited new battle tank for the French army, due to replace the existing AMX-30 tanks during the next decade. But M Charles Hernu, the French Defence Minister, left the door open for possible collaboration between France and another country in the tank project.

The Defence Ministry yesterday declined to name possible foreign partners that might eventually be interested in the project. But it appeared that the French Government was essentially eyeing West Germany in an attempt to revive

the recent ill-fated attempt between the two countries to collaborate on the joint production of a new advanced battle tank.

A Franco-German proposal to develop an advanced battle tank collapsed last year. West Germany at the time appeared to feel less urgency to go ahead with the deal since its current generation of Leopard tanks is more modern than the French AMX-30.

France, however, is in more immediate need of upgrading its existing generation of tanks. At the same time, the French authorities are clearly looking for ways to re-

duce the development costs of a project likely to amount to about \$300m-\$400m.

The French Defence Ministry said yesterday that the state Groupement Industriel des Armements Terrestres (GIAT) would be responsible for the development of the tank project. The Ministry added that several French companies were expected to collaborate in the production of the new tank.

The Defence Ministry also said GIAT was developing a new tank in the AMX family called the AMX-40. This tank, based on the AMX-30, was aimed for export markets.

Challenger Page 8

France sees further production slowdown

BY DAVID HOUSEGO IN PARIS

THE FRENCH economy is still slowing down in contrast to the signs of a recovery among other major industrialised countries.

According to the latest Bank of France survey published yesterday industrial production remained stagnant in February but domestic demand fell below January's already declining level. The slowdown reflects the deflationary measures taken last year and is bound to influence the critical decisions the Government is preparing to take on whether to curb purchasing power still further in order to reduce the external deficit and inflation. Other figures published this week show that the Government is still succeeding in bringing down unemployment but that company bankruptcies are slightly up.

On uncorrected figures the number of jobs in February fell by 2.3 per cent to 2.08m largely as a result of job training and early retirement measures initiated by the Government.

The Bank of France attributes the fall in retail demand to a drop in household consumption and to the running down of stocks because of dealers' expectation of lower sales. But it says that the slackening of domestic demand has been accompanied by a slowdown in demand for French goods abroad.

It says this has occurred both in

the EEC "where the competitiveness of French products appears insufficient," and in developing country markets affected by problems of debt and financing.

The bank's words about the lack of competitiveness of French goods in Europe will reinforce the demands of industrialists for another devaluation of the franc.

If, as the bank believes, industrial production is below the level of February of last year, then it will have dropped to a record low since the Socialist Government came to power. According to the indices of the official statistics institute INSEE, industrial production rose from February 1981 through to the end of that year as a result largely of the Government's expansionary measures. The fall off in activity has been noticeable since the summer of last year following the deflationary measures of June but appears to have gathered momentum since December.

The Bank of France says that in February the production of intermediate goods fell while demand for consumer and capital goods remained stagnant.

Officials expect that the slowdown in the economy will soon begin to bring increases in unemployment. A leaked document from the Ministry of Economy forecast unemployment rising to 2.5m

Exports boost Swedish output in last quarter

By David Brown in Stockholm

THE INDEX of seasonally adjusted industrial production in Sweden grew by almost 2 per cent from December to January to 128 (1985 = 100). The figure, released by the central statistical bureau, shows a 2.4 per cent production increase since January 1982.

The rise reflects higher export orders received in the final quarter of last year, the bureau reported. Most sectors of industry reported higher production. In the engineering sector which accounts for about 40 per cent of the industrial total the rise from December to January was 0.6 per cent, while the full year increase from January 1982 was 2.5 per cent.

Pulp, paper and timber production also showed significant increases.

The figures suggest that the industrial production curve, which stands about 50 per cent below its 1980 peak, may have reached its lowest point, a spokesman for the Swedish Federation of Industry said.

It is unclear, however, whether the figures represent a turning point in the business cycle, he said. A volume increase of 5 per cent for the last quarter comes on the heels of low third-quarter production.

Bank chief optimistic about East bloc debt

By Peter Montagnon, Euromarkets Correspondent

THE CHAIRMAN of Austria's largest bank said yesterday that there was now little risk of new international debt problems surfacing in Eastern Europe.

Dr Hannes Androsch, who is also former Austrian Finance Minister, said in London that the only serious debt problems remaining in Eastern Europe were those of Poland and of Yugoslavia, which is not a member of Comecon. While all forecasting was hazardous, he did not foresee new difficulties arising in other countries.

This does not mean, however, that new opportunities are likely to open up for East-West trade, he told a news conference. Talks with leading politicians in Eastern Europe had convinced him that most Comecon countries were determined to reduce their debts to the West through the pursuit of austere economic policies.

This was because most Comecon countries were acutely aware of the way credits from the West can be used as a political lever to influence their policies, he said.

A further economic restraint comes through the continuing burden of high oil prices on Eastern European economies, Dr Androsch said.

Comecon countries which import oil from the Soviet Union pay a price based on the average world market price over the past five years. Even if world market prices remain stable it will be 1984 before they feel the benefits of the recent Opec price cut and the Soviet Union put up its Comecon oil price by 17.1 per cent at the start of January.

Turning to Austria, Dr Androsch noted that there was little urgent pressure for the country to borrow abroad as it was likely to run a current account balance of payments surplus for the second year running in 1983. He did not foresee, therefore, a speedy return of Austria to the Eurocredit market.

Other bankers in London point out, however, that Austria recently has been able to borrow privately in the Euro-credit market at margins starting at 4 per cent over London Eurodollar rates for five years. These conditions make it one of the best-rated credits in Europe.

Heavy spending cuts essential, says Italian bank chief

BY JAMES BUXTON IN ROME

THE ITALIAN GOVERNMENT will soon have to take painful decisions about deep cuts in spending if the public sector deficit, which reached a record level in 1982, is not to grow worse next year. This was the blunt warning given to Parliament by Dr Carlo Ciampi, Governor of the Bank of Italy.

Last year, the public sector borrowing requirement reached L71,000bn (£33bn) or 15.8 per cent of Gross Domestic Product. This year, the Government is trying hard to keep the deficit to the same monetary level, representing a drop to just under 14 per cent in its proportion of GDP.

This is being achieved only by sharp increases in indirect taxation and charges, which would raise to 46 per cent the proportion of GDP accounted for by government revenue, said Dr Ciampi.

The Government should consider reducing transfers and subsidised consumption a reference to payments to local government, pensions and social security payments which make up a large part of Government spending.

Only if a serious attempt to

reduce the deficit were made would the 16.4 per cent inflation rate fall and with it interest rates. The latter are the highest in the industrial world with prime lending rate at 20 per cent.

His words reflect the growing preoccupation with the public sector borrowing requirement, both for this year and next, which is overshadowing relief at expected benefits from falling oil prices.

Sig Amintore Fanfani, the Prime Minister, has already warned of the dangers of next year's deficit and both he and Sig Giovanni Goria, the Treasury Minister, have criticised Parliament for trimming bills aimed at raising revenue without considering the consequences for government finances.

The Government is already trying to prevent an overshoot of L7,000bn-L8,000bn (£3.3bn-£3.7bn) on this year's deficit target of L71,000bn by adjusting measures before Parliament, and by not passing on to consumers the drop in the cost of petroleum products. But the full overshoot expected this year has yet to be covered.

UK and Spain prepare ground for Rock talks

BY DAVID TONGE, DIPLOMATIC CORRESPONDENT

BRITAIN and Spain last night began 24 hours of talks largely designed to pave the way towards formal negotiations over their differences on Gibraltar.

Sr Fernando Moran, the Spanish Foreign Minister, arrived in London for a working dinner with Mr Francis Pym, with the British keen for the full opening of Gibraltar's borders and the start of the discussions foreseen in the Lisbon statement issued by the two countries in April 1980.

However, Sr Moran, who is expected to see Mrs Margaret Thatcher, the British Prime Minister, this afternoon, is pressing for clear terms of reference and agenda for the talks.

The Spaniards wish to make sure that the issue of sovereignty over the Rock captured by Britain in 1704 is included

in the talks. They are also reluctant to give up their main bargaining card — the restrictions they now impose on free movement from Gibraltar — until this point is settled.

This winter the Spanish Government agreed to open the border to pedestrian traffic "for humanitarian reasons." It argues this was a gesture which Britain should match. But the British view is that Britain already made an important concession in 1980 by agreeing to negotiations on "all the differences between them on Gibraltar."

Diplomats in Spain argue that the "Falklands factor" means that there is no question of discussing the issue of sovereignty before Britain's next general election. But, like Britain, they are keen to see some progress.

Belgium to refuse Nato air defence missile

By Giles Merritt in Brussels

THE BELGIAN GOVERNMENT said yesterday that it has decided to withdraw from a Nato project to instal a new generation of "Patriot" missiles that are to be a vital part of the alliance's European air defence shield after the mid-1980s.

The U.S. is due to begin deployment in West Germany of the sophisticated Patriot surface-to-air missiles—which will replace both Nike and Hawk systems—by the end of this year or in early 1984. But the Belgian decision now casts doubts over other Nato partners' willingness to acquire Patriot.

Officials at the alliance's military headquarters outside Brussels yesterday described the Netherlands as "very hesitant" over the cost of the Patriot missile, which they added will be an extremely expensive weapon. Belgium's Defence Ministry said that it calculates it will save some BF 25bn (about £360m) in military spending by abandoning Patriot.

Nato planners, however, are understood to be concerned that the importance of the Patriot system should not be overlooked, and point out that the cost of the weapon will remain uncertain until it comes into full-scale production. Negotiations between the U.S. and Nato European partners on the proportion of local content that would be involved in Patriot's production are still at an early stage.

The significance of the "Patriot belt" of air defence missiles across West Germany that would replace the parallel Nike and Hawk belts is that Patriot is a conventional, non-nuclear weapon. There is a growing conviction within Nato that battlefield nuclear arms are militarily and politically undesirable, and in Lisbon on March 22-24 Nato Defence Ministers are likely to consider a plan for scrapping some 2,000 of the 6,000 nuclear warheads stockpiled in Europe.

Deployment of the Patriot air defence system is therefore being seen as an important, complementary, part of the Nato defence shield that would include the Tomahawk Cruise missile and the Pershing 2.

The UK's commitment to Nato does not include participation in the Patriot missile belt,

Soviet industrial output up 5.6%

By Anthony Robinson in Moscow

THE SOVIET economy continued its rebound last month from the low levels of production registered at the start of last year.

Latest production figures show that industrial output rose 5.6 per cent above the same month last year, while labour productivity increased about 4 per cent.

These figures are well above the 2.8 per cent increase in industrial production for 1982 as a whole but below the unexpectedly sharp 6.3 per cent increase recorded in January.

The mild weather is believed to have been a significant factor in the higher output figures, but the insistence by Mr Yuriy Andropov, the Soviet leader, on labour discipline was probably an additional factor whose full impact will only become measurable as more economic evidence becomes available.

Peasant Party opposes Polish price freeze

By Christopher Bobinski in Warsaw

THE PEASANT Party in Poland has come out against a freeze on food prices following the Government's announcement they will not go up this year. The Prices Office assurance accompanied the announcement of a rise in the price of petrol, tobacco and coffee and was designed to calm fears about further price increases.

The party, whose leader Mr Roman Malinowski, is a deputy premier, is technically allied to the Communists but it speaking up increasingly in the interest of farmers.

It is concerned that farmers' incomes will suffer and that promises in the 1983-1985 plan of extra machinery and equipment for farming are not backed by economic measures strong enough to ensure the necessary change in industrial production.

This emerges from a Peasant Party statement on the draft plan which is to have its first reading next week in Parliament where these doubts will surface.

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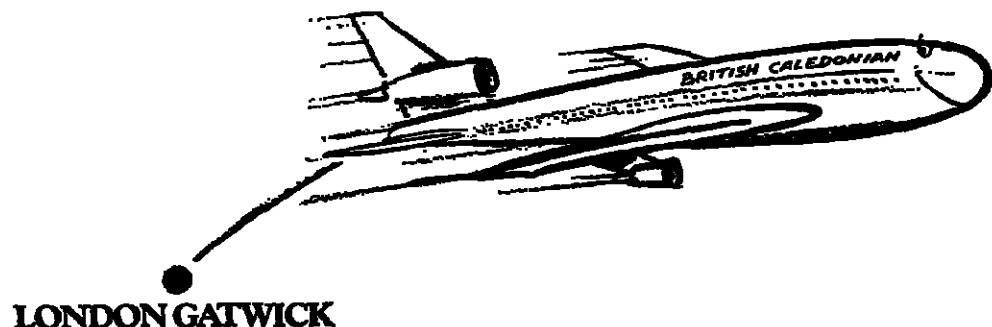
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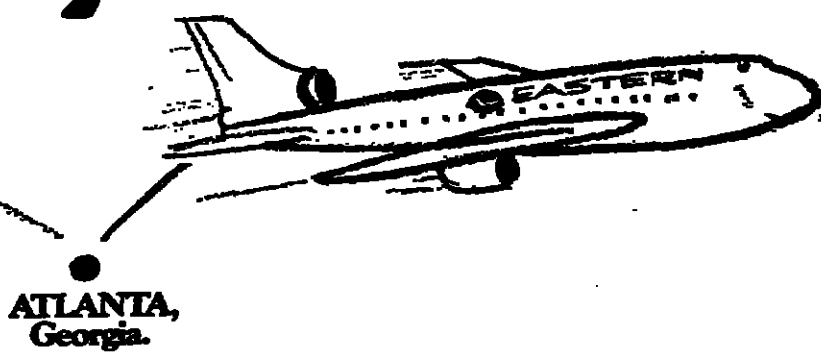


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AMERICAN NEWS

Democrats seek cuts in Reagan defence budget

BY ANATOLE KALETSKY IN WASHINGTON

THE Democratic Party has called for a cut in the growth rate of the U.S. military budget from 10 per cent to 4 per cent, \$30bn in additional taxes, spending of up to \$17bn on job-creation programmes and a \$15bn reduction in the deficit in its alternative to President Ronald Reagan's 1984 budget.

The Democratic plan will now form the basis for protracted bargaining between the House of Representatives, which has a Democratic majority, and the Republican-dominated Senate. It was announced on Tuesday and coincided with White House suggestions that President Reagan may be resigned to cuts in his defence programmes.

The President "is going to seek accommodation" and "can find some flexibility" on defence spending, according to Senator Peter Domenici, chairman of the Senate budget committee.

Mr Domenici's statement, which was supported by White House officials, came after a series of meetings between the President and congressional Republicans aimed at avoiding a major public split over defence.

The President's private assurances to Senator Domenici succeeded in averting a budget committee vote, planned for this

week which would have reduced Mr Reagan's requested 10 per cent growth rate in real terms in defence spending next year to a 5 or 6 per cent rate.

Although Senate Democrats warned the President would now use a "public relations steamroller" to support his defence plans, Mr Domenici insisted he was only giving the President "a little extra time" to find the needed "flexibility" in the defence numbers.

Even Republican senators predicted Mr Reagan would face a "rebellious committee" if he now failed to compromise on defence.

The Democratic leadership, meanwhile, will concentrate on pushing its own budget proposals through the House in the next few weeks.

The U.S. Government's final budget, which is traditionally about half way between the House and Senate versions, is now almost certain to contain a major reduction in the Reagan defence plans.

The major question is whether the Democrats succeed in scaling back the 10 per cent tax cut planned for July and whether the Congress imposes other revenue measures, such as a \$5-a-barrel tax on imported oil.

Venezuela 'suspends oil pact credits'

By Kim Foad in Caracas

VENEZUELA has suspended credits which it had been extending along with Mexico to nine Central American and Caribbean nations under an oil supply agreement until the new Opec price structure is reviewed. Government officials said.

Dr Herman Soriano, head of the Venezuelan Investment Fund, which channels the credits, said the Government was awaiting the return of Sr Humberto Calderon Berti, Energy Minister, from London before taking any decision.

At the same time, Sr Jesus Puente Leyva, the Mexican Ambassador said that Mexico had not suspended the credits.

Venezuela and Mexico had been advancing an approximate 30 per cent rebate on the cost of oil shipments of 160,000 barrels a day to Barbados, Costa Rica, El Salvador, Guatemala, Honduras, Jamaica, Nicaragua, Panama and the Dominican Republic.

In two years of activities under the joint Venezuela-Mexico agreement, between August 1980 and August 1982, the two countries have provided a total credit outlay of \$857m (\$571m).

The so-called San Jose agreement was extended for another year last August, guaranteeing the nine countries 160,000 b/d financed at a rate of 4 per cent over five years.

U.S. may increase Lebanon force

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE REAGAN Administration has drawn two main conclusions from its latest round of intensive three-cornered negotiations with the Israeli and Lebanese foreign ministers in Washington.

The first is that U.S. military involvement in Lebanon will have to increase if Israel is to be persuaded to withdraw its forces.

The second is that Israel can not be allowed to keep troops in southern Lebanon to protect its northern frontier after the main body of the Israeli army pulls out.

Mr Yitzhak Shamir, the Israeli Foreign Minister, is now

back in Israel to put what he calls "new ideas" to the cabinet. These involve an increased U.S. military presence designed to reassure Israel that it does not need to keep troops in Lebanon to guard its border.

The new U.S. role, on which there is as yet no agreement, could involve an increased military effort, either in the Beirut multinational peace-keeping force or through the United Nations force already in southern Lebanon. The possibility of moving an expanded peacekeeping force to southern Lebanon is still under study.

The Israelis are contemptuous of multinational forces in general and the UN force in particular. Other possibilities under study include accelerated U.S. training of anti-terrorist units in the Lebanese army, increased military aid to Lebanon and Israel and possible U.S. help with intelligence surveillance of the border area.

Another suggestion is for the creation of a joint Israel-U.S. Lebanon military commission to monitor the security arrangements.

It is now clear the Lebanese Government will not accept Israeli forces in the area, even in joint patrols. "Over my dead body," Mr Elie Salem, the

Lebanese Foreign Minister, is reported to have said when asked about the idea in Washington this week.

The Lebanese are becoming increasingly impatient with the Israeli occupation, and yesterday Mr Saeb Salam, a special envoy of Mr Amin Gemayel, the Lebanese President, delivered a message to that effect to President Ronald Reagan.

Continued deadlock in the talks on Israeli withdrawal would block progress on all negotiating fronts and lead to a resurgence of violence and extremism which could only help the Soviet Union and damage the U.S., the message said.

Richard Lambert reports on a key date for owners of U.S. property

Tax deadline for foreign investors

MARCH 21 is a key date for foreign investors with a direct or indirect stake in U.S. property worth more than \$50,000. Failure to file information with the U.S. Internal Revenue Service (IRS) by that date could impose a substantial administrative burden on the investor—and, at worst, could lead to a fine of up to \$75,000.

The disclosure requirements of the U.S. Foreign Investment in Real Property Act are finally beginning to bite. This Act was passed in 1980, in response to lobbying by U.S. farmers who were angry at the fact that foreign investors were buying up property without being subject to the full rigours of the U.S. tax law.

It was well known that by adopting what tax accountants call "perfectly acceptable techniques," foreign investors could eliminate the U.S. tax on gains arising from the sale of real estate.

The new Act was designed to put foreigners on an equal footing with U.S. taxpayers in this respect and in broad terms it seems to have succeeded. Foreigners have been paying tax under this legislation since 1980 and its scope is by no means confined to farmland. Among other things, it covers furnishings, time-sharing interests, mineral deposits and certain mortgages.

Having designed the law, the next question was how it should be enforced. The original idea was that a withholding tax should be levied on the sale of

property by a foreign investor, but this was rejected by Congress, and instead the legislators opted for very broad disclosure requirements.

It is these requirements which are now coming into force—and they apply whether or not the investor has any intention of selling property in the U.S. They cover a very broad

range of investors, from a UK company making widgets in Milwaukee to a wealthy South American with an apartment in Miami.

Failure to comply can bring a fine of \$25 a day on each property, up to a maximum of \$25,000 in any one year. Since the filings due soon will cover the three years back to 1980, the maximum penalty that could be imposed this year is \$75,000.

Under the law, domestic corporations must file with the IRS if property interests constitute 50 per cent or more of their assets and if they also have one or more foreign shareholders (this does not generally apply to quoted companies). Broadly speaking, they have to detail their U.S. property interests, provide information about their shareholders (including nominees) and list any property

address, or are known to be foreigners.

Foreign companies, partnerships, and individual investors may also have to file similar information with the IRS. The tax man is after foreigners whose interest in a piece of U.S. real estate runs to \$50,000 or more, and the IRS is prepared to look all the way up the chain of ownership to find them.

For instance, if a Dutch citizen owned 6 per cent of a Dutch company which had land in the U.S. worth \$1m, his stake would be valued at \$50,000 and would have to be reported, even if the land was never going to be sold and was being used to support a manufacturing business.

In this case, both the individual and the company would have to file with the IRS, unless the company had completed

what is called a "security agreement" with the U.S. taxman. It is this that has to be filed by next Monday.

Under such an agreement, the foreign investor provides security to the IRS that any U.S. tax which may become due as a result of a property sale will in fact be paid. Such security could include a lien on the property, a letter of credit, or some similar form of guaranty. In return, the investor is relieved of a lot of bureaucratic paperwork—especially the need to notify its own shareholders of their possible disclosure requirements.

Coopers and Lybrand, a leading accounting firm, thinks that foreign companies might well be advised to consider completing a security agreement with the IRS. But it seems that many such companies have not yet latched on to the fact that they might be caught by the new requirements. This is in part the fault of the IRS itself, which has not yet published full details of what is actually required in such agreements.

By the end of last week, there had been only 300 applications for security agreements—most of them had been filed in the previous few days.

"In the international tax area, I have never seen anything as messy as this," says Coopers' Mr Stanley Sherwood. He is urging clients to file by Monday even in an abbreviated form in order to get their foot in the door.

Pope criticises foreign intervention in Salvador

VATICAN City—Pope John Paul yesterday sharply criticised foreign intervention in the Salvadoran civil war and repeated his call for a peaceful end to social injustices in Central America.

Speaking at his first general audience since his return last Thursday from a nine-day tour of the region, the Pontiff also criticised the theology of radical priests who disobeyed Vatican instructions by taking on political responsibilities.

His homily, delivered before an estimated 13,000 faithful gathered in the Vatican's audience hall and St Peter's Basilica, summed up the lessons drawn from the most politically

delicate mission of his much-travelled pontificate.

Clearly affected by the poverty and wealth he witnessed in an eight-nation journey through one of the world's most troubled regions, the Pope said Central America's outdated social and economic systems "are unjust and must be changed by adequate reforms, observing the principles of social democracy."

Failure to promote social justice was the cause of guerrilla warfare which had claimed thousands of lives in El Salvador alone, including Archbishop Oscar Arnulfo Romero, who was murdered by a right-wing gunman in 1979, he said.

Grand Ole Opry up for sale

By Richard Lambert in New York

NASHVILLE'S Grand Ole Opry—Mecca of the world's Country and Western music fans—is up for sale. No price tag has been put on the theatre, but together with an associated theme park hotel, and radio and television interests, the whole package could be worth \$200m (\$135m) or more.

The seller is American General Corporation, a major Houston-based insurance company, which picked up the Opryland interests when it bought NLT Corporation for around \$1.5bn last year.



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OVERSEAS NEWS

Lebanon
peace
troops hurt

By Patrick Cockburn in Beirut

FOURTEEN members of the multinational peacekeeping force in the Lebanon have been wounded in attacks near Beirut.

Among the casualties were three Italians, paralysed from the waist down by wounds received in an ambush and five U.S. soldiers injured when a grenade was thrown at them near Beirut airport.

There have been successive attacks on Israeli and Syrian troops this week as well as members of the 4,000-strong multinational force of U.S., Italian and French troops.

It is now known that the Lebanese army is responsible for attacks on the Italian and U.S. troops. Diplomats discount local press reports that they were attacked by local militia.

Since early January Lebanon has enjoyed an unaccustomed respite from fighting.

This is attributed to a relaxation in tension following the removal of Gen Ariel Sharon as Israeli Defence Minister.

FT man held
in police raid

By Our Foreign Staff

MR BERNARD Simon, a Financial Times correspondent in Johannesburg, was freed on Rand 500 bail (\$504) yesterday after the security police arrested and charged him with "attempting to defeat the ends of justice."

Mr Simon, a South African citizen, who also reports for the AP-Dow Jones news agency and the Economist, was questioned and detained by the security police during a search of the nearby office of Mr Allister Sparks, correspondent for the Washington Post and the Observer.

Mr Simon was ordered to appear again in the regional court on March 25 after further investigation. The Transvaal Attorney-General must decide whether to bring formal charges based on the police allegation.

The police seized three tapes during the early-morning search of Mr Sparks' home.

Doubts and dreads in the Bulawayo queues

BY MICHAEL HOLMAN IN BULAWAYO

UNDER a blazing blue sky the queue stretches for a block or more from the entrance to Bulawayo's sandstone post office, built like a fortress complete with tower and flag.

It is composed of men, most in their teens and twenties. They are all ex-guerrillas, members of Mr Joshua Nkomo's former Zimbabwe People's Revolutionary Army, now demobilised and awaiting the payout of the Z\$185 (£132) monthly carrot which lured them from the security of a job in Zimbabwe's integrated army and on to civvy street.

The payout last two years. For many that period of comparative comfort—demob pay exceeds average wages—is coming to an end. The depressed economy, hit by poor export prices and a crippling drought, offers few jobs.

That is not the only worry of the men in the queue. They are talking among themselves about the brutal purge of the province conducted by the North Korean-trained Fifth Brigade. They are worried about the fate of comrades who disappeared the weekend before last, when the military swept through Bulawayo's black townships in search of

"dissidents"—the government's all-embracing term for armed bandits, army deserters and guerrillas back in the Matabeleland bush.

Veteran officials of Mr Joshua Nkomo's Zapu party look on these youngsters with mixed feelings. They pay tribute to their role during Rhodesia's seven-year guerrilla war, but they say the men are slowly slipping out of the control of a party which has been thoroughly demoralised by the series of events which culminated in Mr Nkomo's flight to Botswana.

If the purpose of the Government's military operation, preceded by months of invective from certain Ministers, was to drive Zapu below ground in Matabeleland, it has come close to success. But the price may well be high, for party officials fear that the round of violence is not over.

"Zapu is now virtually helpless to control its freedom fighters," said one member, gesturing at the queue. "The party is losing control over those people. They are trained fighters, they can find guns. And the Government has made enemies of them."

It is just possible that Mr Nkomo retains some influence, despite his marked lack of suc-

cess in controlling the activities of hundreds of frustrated ex-Zipra members, who in recent months have run wild in parts of Matabeleland.

He did, after all, make a point during the Rhodesian war of visiting regularly all the Zipra training camps in Zambia and Angola, and whatever his failings may be, the spectacle of the veteran, imposing "Mkanda" (father) in full oratorical flight is one many youngsters will have remembered.

But Mr Nkomo's departure leaves the party in Matabeleland without an authoritative figure and without an obvious successor.

Mr Johiah Chinamano, the acting party president, is a Shona based in Harare, as is the party's secretary general. The chairman of Matabeleland North province, Mr C. Z. Moyo, was arrested two weeks ago.

Mr Z. K. Sihwa, Chairman of Matabeleland South, was detained some four months ago. The Zapu chief whip, Sidney Malunga, MP for Matabeleland North, was arrested recently, and Mr Amos Nkwenya, a prominent central committee member was detained last month.

Zapu officials in the districts of Nkai, Tjolotjo and Lupani have been killed or detained by



Mr Nkomo

the score, according to Zapu members in Bulawayo, and others have fled to neighbouring Botswana.

The problems of Zapu, for whom Matabeleland is its traditional stronghold and home of 15 of its 20 seats in Zimbabwe's parliament, have been exacerbated by Mr Nkomo's style of leadership.

Since the 1960s he has dominated his party, controlling the purse-strings, reluctant to delegate, jealous of rivals and often arbitrary in his decision-making.

In the post-independence period, his decision to accept Prime Minister Robert Mugabe's offer of a place in the cabinet—

from which he was subsequently sacked—placed Zapu in an ideological limbo.

The party was first constrained from criticism by the fact that early measures concentrated on the massive task of reconstructing the devastated countryside—rebuilding clinics and schools for example.

But as government got to grips with formulating longer-term policies, Zapu's contribution appeared negligible, at least to the rank and file.

That said, it is difficult to find a Zapu member of any seniority who believes that the party had an alternative to co-operation with the government—which holds 57 of the 80 black seats and draws most of its support from the majority Shona tribe.

The five Zapu members in government should remain, says one member in Bulawayo, "because they may act as a moderating influence on members of government who seem to be carrying out a vendetta against the Ndebele people of Matabeleland."

Ndebeles will continue to learn about the last few weeks through friends and relatives and through the angry young men in the post office queue. And that bodes ill for Mr Mugabe's vision of one nation.

Thai Deputies trim
powers of military

BY JONATHAN SHARP IN BANGKOK

THAILAND faces a fresh period of political uncertainty following a surprise vote in parliament yesterday.

Against the odds, Thai Deputies threw out constitutional amendments that would have preserved the central role of the Thai armed forces in governing the country. The military, accustomed to being power-brokers, must now weigh the prospect of taking something closer to a back-seat.

Whether they will accept having their powers trimmed or will take power completely into their own hands, as frequently in the past, will be the subject of nervous speculation in Bangkok.

The parliamentary vote is a setback for Gen Arthit Kamlang-Ek, commander-in-chief of the army, who had personally championed the amendments.

The view of Gen Arthit and his supporters has been that Thailand's democratic institutions need the stabilising influence of the armed forces to ward off chaos.

Following yesterday's vote the Thai Senate, an appointed body dominated by present and former members of the armed forces, will have its powers reduced. In addition, civil servants and members of the armed forces will no longer be permitted to take Cabinet posts. The move by the Deputies was particularly surprising because the Bill containing the

amendments had sailed through its first two readings. Only in yesterday's decisive third reading did supporters of the Bill fail to muster the necessary votes.

Concern over the country's political future was aroused some weeks ago when a senior army officer said the military might have to conduct "exercises"—shootings for a coup d'état—if instability ensured as a result of failure to pass the Bill.

But senior echelons of the Thai armed forces are by no means united in their backing for the discarded constitutional amendments.

For example, Gen Saikul Kerdphol, Supreme Commander of the Armed Forces, opposed the amendments, thus taking a stand contrary to that of Gen Arthit, his subordinate.

After yesterday's vote, Gen Saikul said: "It is unlikely that there will be any coup." The fact that he felt obliged even to mention the possibility is an indication of the country's jittery state of mind.

Thailand has had more than 12 coups in 51 years. By their action, Thailand's Deputies demonstrated an independence that some members of the armed forces will interpret as an affront. Whether those same military figures will allow this gesture to pass unchallenged remains an open question.

Assam gripped by fear as refugees flee

BY K. K. SHARMA RECENTLY IN GAUHAATI

THE LIGHTS went out in Gauhati, capital of the troubled Northeastern Indian state of Assam, the night the Congress (I) "popular" ministry took office two weeks ago. Except for the thud of para-military forces' studded boots, there was no sound. Civilians remained indoors and in the eerie dark silence the feeling of fear was palpable.

Even in the capital, it is not the writ of the new Government that runs but that of the student agitators. In the face of their open defiance of authority, the virtually clandestine swearing-in of the new Government was a ridiculous and unreal ceremony. "After war, there is peace," said one of the new Ministers. "Within a month or two, we will restore normal conditions."

It is impossible to take such remarks seriously. Hundreds of security men armed with automatic rifles are keeping watch on the new Ministers' homes and offices. The impres-

sion is unmistakable that these men are in no position to take decisions. Yesterday's announcement that the army had been called in to Gauhati itself merely emphasises their impotence.

A fresh violent upheaval is inevitable, possibly even before the debris of the first month-long spell of murder, arson and destruction can be removed. A short way out of Gauhati there are visible signs of strife—deserted, burnt-down villages, mass graves and thousands of refugees.

Every war throws up a refugee problem and in Assam, after a death toll last month of not less than 3,000, amounting almost to a civil war, the problem is acute.

The refugees are leaving in panic, because the security arrangements are inadequate. If 150,000 armed para-military forces were unable to stop agitators blowing up bridges, burning down villages and killing at will before the election,

there is not much they can do now if the minorities are again attacked.

In Nowgong district, the scene of the last massacre, hundreds of families are on the march away from the charred remains of what was a cluster of villages, carrying their meagre belongings. They have seen their relatives brutally killed and are now clearly desperate.

Most are Moslems originating in Bangladesh. Their distrust of the Assam police is obvious. "They will kill us," they say. The refugees refuse to return to their villages without armed protection.

Already there are reports of thousands of Moslems trekking to adjacent states like West Bengal and Arunachal, setting up makeshift camps like those that are mushrooming in Assam itself. These are breeding grounds for disease, with no medical care, supplies or official recognition. The signs are that

a major human tragedy is building up.

The next Assam upheaval could be much bigger than what has already taken place. District officials speak ominously of tribals, the original inhabitants of Assam threatening to become militant. Already, in the past month, many tribes that were considered docile have taken up arms, brutally killing Bengali immigrants.

If aroused again, their latent hatred of the intruders could bring a repetition of the communal strife.

Tribals, Moslem settlers, Bengali Hindus and the Assamese have now had mutual animosities stirred up. The elections and the "people's blockades" by the militant students seeking the expulsion of "foreigners" have not only divided the population but brought into the open a whole range of ethnic, linguistic, cultural and economic conflicts.

Australia
cuts price of
local crude

By Michael Thompson-Noel
in Sydney

AUSTRALIA'S Labor government yesterday ordered an A\$2 (£114) a barrel cut in the price of locally-produced crude oil—thus honouring the first of its election promises.

However, there is growing evidence that its room for manoeuvre is severely cramped—and that its promise to reflate the economy, provide thousands of jobs, and cut income tax may have to be reconsidered.

Australia is about 67 per cent self-sufficient in oil. Yesterday, Senator Peter Walsh, the new Minister for Energy and Resources, claimed the cut of A\$2 per barrel for locally-produced crude would mean a reduction of 1.5 cents a litre at the petrol pump, and cost the government an estimated A\$200m in revenue.

China to reorganise tax
on state enterprises

BY MARK BAKER IN PEKING

CHINA is preparing to restructure the tax man as part of its radical programme to reorganise the economy. It is about to employ 110,000 officials to administer a new system of taxing state-owned enterprises.

Over the next few years, most enterprises which have since 1978 been handing over their profits to the Government will switch to paying fixed taxation. They will be allowed to keep part of their income to reinvest or share among the workers.

To administer the new taxation programme, 80,000 clerks will be employed. A further 30,000 tax inspectors will be appointed to work in production

centres around the country. Senior Finance Ministry officials yesterday called a rare Press conference in Peking to give details of the new plan, which is already operating experimentally in more than 4,000 factories.

Mr Tao Shengyu, a Finance Ministry director, said the tax scheme would promote productivity through worker incentives and give the Government greater control in its budgeting.

All enterprises will pay basic tax of 55 per cent of profits. The remaining profits will be shared between the Government and the enterprise, depending on how profitable the enterprise is.

Fall in Venezuela's
income accelerates
as oil price drops

BY KIM FUAD IN CARACAS

FOR VENEZUELA, the new agreement by the Organisation of Petroleum Exporting Countries (Opec) production may mean a \$1.50 to \$2 per barrel cut in average export prices plus more than a 250,000 barrels a day (b/d) drop in export volumes, according to early official estimates.

This could trim over \$3bn from original Venezuelan estimates of 1983 oil export income of almost \$18.2bn, based on an average price of \$27.88 per barrel and exports of 1.6m b/d.

Venezuela's assigned quota of 1.575m b/d does not include exports of liquefied petroleum gas (LPG) which give the country total exports of 1.737m b/d. Under the new quotas, Venezuela will have around 1.3m b/d available for export after supplying domestic needs of over 400,000 b/d.

Venezuela's oil export income reached a record \$18bn in 1981, making the state oil monopoly, Petroleos de Venezuela, Latin America's largest corporation.

But since then, oil exports, which provide Venezuela with over 90 per cent of its export income and finances two thirds of the national budget, have declined under the pressure of soft demand and eroding prices.

Exports, however, could be supplemented by drawing stocks of around 40m barrels, allowing Venezuela to increase exports by up to 85,000 b/d over the next quarter without violating its quota. Venezuela's market position has been strengthened by an agreement with Mexico to share their main market, the U.S. east coast. The agreement includes aligning prices for competing crudes as well as controlling export levels.



Even with a 1.5m b/d export level and an average of \$27.50 per barrel price, Venezuela faces serious economic problems. Excessive and disorderly foreign borrowing has pushed its foreign debt up to an officially estimated \$23.4bn with over \$3bn in short-term debt falling due this year. Venezuela is now attempting to renegotiate this debt.

Domestically, the Government was forced to slash spending by around 30 per cent last year to raise domestic petrol prices by over 100 per cent and to shelve a number of major development projects.

The administration of President Luis Herrera Campins, however, has failed to reduce the country's public workforce, employing an estimated 1.2m, and is apparently reluctant to take such an unpopular move with Presidential elections scheduled for next December.

The state oil industry has taken a severe beating as a result of the deteriorating situation. Its profits were virtually erased last year, after having earned net income of \$3.8bn. In 1981, its offshore dollar deposits were taken over by the central bank and it was forced to purchase about \$1.7bn in public debt bonds. This now leaves Petroleos de Venezuela facing a cash flow problem as early as this year and certainly in 1984.

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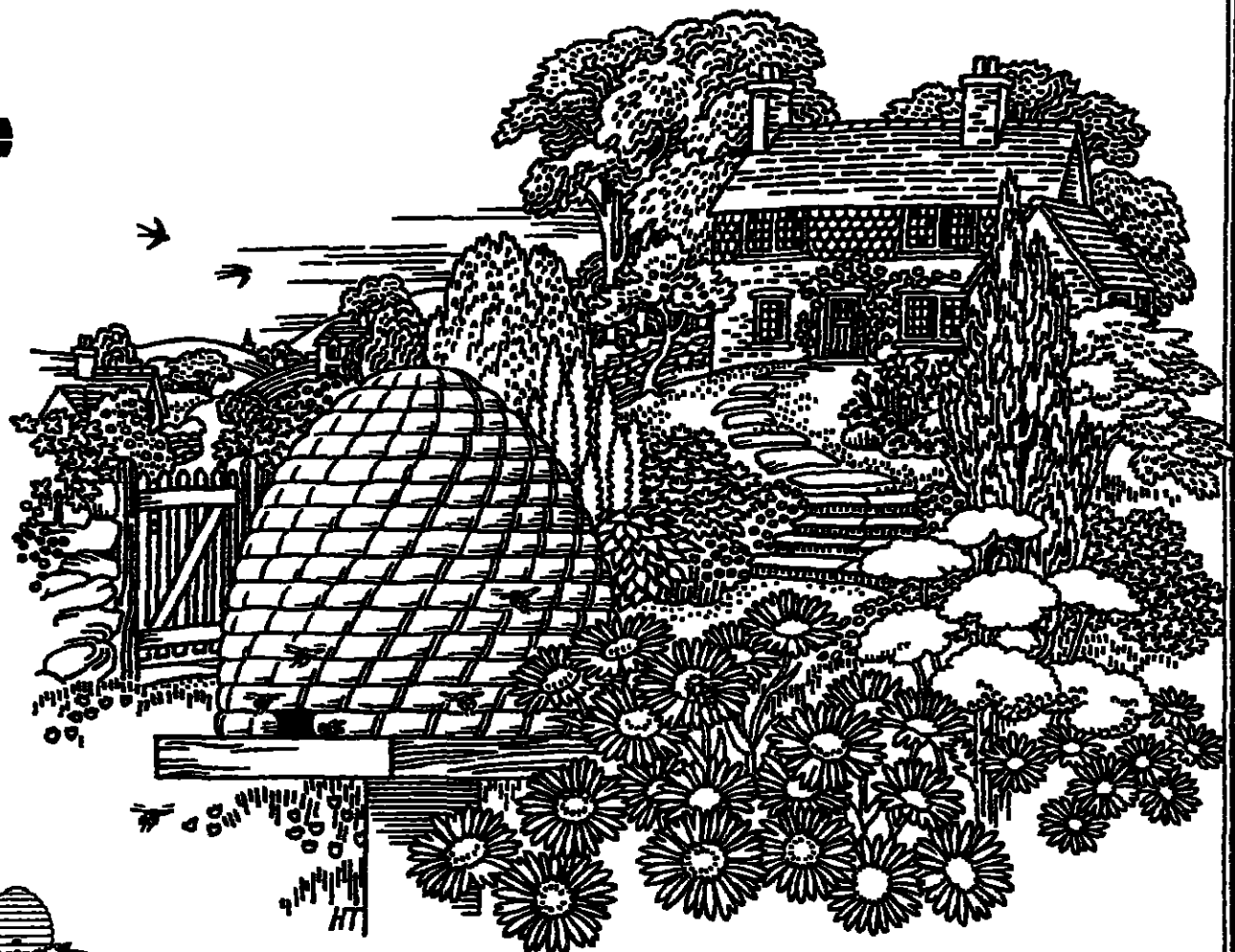
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IT'S ALL WAITING FOR YOU IN THE CAPITAL OF THE NORTH

ECGD in Baghdad debt talks

By Paul Cheswright, World Trade Editor

OFFICIALS from the Export Credits Guarantee Department (ECGD) are in Baghdad to talk about re-scheduling Iraqi trade debts to UK banks and companies totalling up to £200m.

Their visit confirms the addition of Britain to the lengthening list of suppliers to Iraq who are being obliged to accept longer terms of payments for industrial projects. Until last year Iraq tended to pay in cash. The West German Economics Ministry said this week that the Baghdad Government had informed Bonn it will not meet all its payments either this year or next on projects, mainly in the industrial plant and construction sector, ordered from German companies.

The value of the projects on which Iraq has stopped making payments since last November, or is seeking changed payment terms, is about £240m (\$387m) according to the West German Engineering Industry Association.

Such negotiations have been or will be undertaken by ECGD's counterparts in France, West Germany and Japan—the three major suppliers to Iraq. Reports from Tokyo have said that Iraq is seeking delayed payments on projects including Japanese groups with an order value of up to ¥300bn (\$337m).

East Germany 'determined to export more to West'

By DAVID SUCHAN AND LESLIE COLTLY IN LEIPZIG

EAST GERMANY is determined to maintain its export drive to the West and to meet its international debt obligations this year, according to Dr Gerhard Bell, East Germany's Trade Secretary, who this week signed a five-year trade accord with the UK.

Dr Bell said he has recently received "signals" from a number of Western countries that they want to return to a normal trading and financial relationship with East Germany. But the East German Trade Secretary rebuffed requests by Western banks for more and better information on the East German economy and debt structure as a pre-condition for improved trade financing.

"We will not conduct trade under pressure," he said.

East Germany dramatically increased its hard currency trade surplus to 3.8bn East German marks (some £1.05bn) in the first 11 months of 1982 from 200m marks in 1981.

The East German Government has traditionally been the most tight-lipped in Comecon about its foreign debt. According to partially complete Bank for International Settlements figures, East Germany reduced its debt to Western banks from more than \$10bn at the end of 1981 to less than \$9bn by September 1982.

"Our aim is to pay every incoming bill, credit, interest—we are known for this," a spokesman for the Foreign Trade Ministry said.

The U.K.-GDR trade accord signed for Britain by Mr Peter Rees, the Trade Minister, is only the second such agreement East Germany has with a Western country. It is designed to stimulate bilateral trade, at a time when U.K. exports to East Germany have fallen sharply, and joint ventures on third markets. A prime British interest is to have UK companies consider in forthcoming East German economic plans. Dr Bell confirmed that this would start with the 1984 plan.

Both countries recognise they can give each other a political edge into different markets. Dr Bell, for example, hoped British firms operating in Africa and the Middle East would make use of East German technical expertise. British companies for their part might gain access with East German assistance to contracts in Comecon and other areas. General Electric Company is already supplying equipment for East German electrical power stations in Iran and talks are under way with a leading British engineering firm to collaborate on an industrial project in the Soviet Union.

France was the first Western country to sign such a trade accord with East Germany. French exports to East Germany jumped in the late 1970s but last year fell sharply in line with virtually all OECD countries except West Germany.

Western traders with East Germany are expressing concern that West German companies this year will continue to expand their deliveries to East Germany by more than 10 per cent while East Germany radically cuts its imports from other OECD countries. This is not because West Germany provides more and easier credit to East Germany, although there has been a credit squeeze by other Western countries.

The main reason for the shift in East Germany's trade to West Germany is that East Berlin's hard currency receipts from the other Western countries are going toward the repayment of interest and principal on the East German debt. By contrast, the barter-type trading arrangement between East and West Germany which is based on a clearing system enables East Germany to use any increase in its exports to West Germany to boost imports from West Germany without spending hard currency.

Australia, Japan start coal talks

By Colin Chapman in Sydney

AUSTRALIAN coking coal exporters returned to Japan yesterday to continue price talks with steelmakers at a time when relationships between the two countries has reached a low point. The mutual attitude of trust and goodwill, so prevalent three years ago at the height of the Australian resources boom, has evaporated.

The problem is that Australian coking coal exporters face demands from the Japanese steel industry for price cuts of U.S.\$14 a tonne or more. The demand is backed by a threat to cancel all shipments of coal.

One of the Australian companies, Thiess Holdings, last week offered a cut of \$9 a tonne in the 1983 price to \$56.75 a tonne, but this was rejected by the steel mills which made it clear they wanted a price of no more than \$52 a tonne.

Faced with this reaction the negotiators returned home in the hope of support from the new Hawke Government. There was some suggestion that the Trade Minister, Mr Lionel Bowen, would intervene, but he decided not to change the Fraser Administration's guidelines, which distance the Government from the negotiators.

Japanese car radio plant arouses French opposition

By PAUL BETTS IN PARIS

THE FRENCH electrical and electronics manufacturers association is attempting to put pressure on the French Government to prevent a major subsidiary of Japan's Nissan group to build a plant to make car radios in France.

But the French Government is understood to have decided to allow Clarion, the subsidiary of the large Japanese company, to go ahead with a FFf 15m investment to construct a facility to manufacture car radios for the European market.

Clarion intends to manufacture some 200,000 car radios a year by 1986 at its proposed new European facility at Fompny in the department of Lorraine.

Although the French electrical and electronics manufacturers' associations have opposed the Japanese venture, the two companies especially worried by the Clarion project are Philips of the Netherlands and Blaupunkt of West Germany. The two companies are currently the main manufacturers of car radios in France—Philips through its Radiotechnique subsidiary with a plant at Rambouillet, and Blaupunkt, part of the Bosch group, with a plant at Caen.

In a statement, the manufacturers' association claims the French Government's apparent decision to allow Clarion to set up its European facility in France is not consistent with the government's industrial policy to enhance and boost the domestic electronics sector. The French industry argues that the Clarion plant would create only 150 jobs in the depressed old steel making region of Lorraine while threatening the 1,800 people employed in the car radio manufacturing operations of Blaupunkt and the Philips subsidiary.

But the French Industry Ministry has claimed that if the government refused to allow the Japanese company to establish its plant in France, it would probably have set up a similar facility either in West Germany or in Belgium.

The proposed Clarion plant would mark the entry of a third major Japanese group into France. Sony and Akai, both in the middle of the heated trade dispute over Japanese video tape recorder exports to Europe, and to France in particular, have already implanted themselves in France and are considering expansions of their existing French facilities.

Lebanon seeks end to Saudi trade ban

By Patrick Cockburn in Beirut

LEBANON is seeking to have a partial ban on its exports to Saudi Arabia rescinded. The Saudi move is a bid to prevent goods of Israeli origin entering the kingdom after crossing the open border between Israel and Lebanon.

To ensure that goods imported from Lebanon are not from Israel the Saudis have sent a team this week to look at Lebanese certificates of origin. Lebanese exporters are keen to get the ban lifted because Saudi Arabia is the country's largest market for industrial and agricultural goods.

In 1982 Lebanon's exports to Saudi Arabia were worth \$395m despite the war.

Ever since Israel invaded Lebanon last year Israeli goods, often cheaper than those available locally, have flooded across the border.

The flow of untaxed goods entering Lebanon through Israel is also important to the government because it is trying to re-establish its customs revenues by closing down the illegal ports which have flourished here in the recent past. Last Sunday the army took over part of Beirut port controlled by the Christian militias who were said to have earned \$5m a month from operating it.

Spain's Harrier deal valued at \$370m

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

SPAIN is close to a decision on buying 12 advanced AV-8B Harrier vertical take-off fighters from McDonnell Douglas of the U.S. for a sum estimated at about \$370m, including spares. British Aerospace, the original developer of the Harrier, will be involved in manufacture.

The aircraft will be used aboard a new aircraft carrier that Spain is building. Delivery of the aircraft is expected in 1988. The price will be about \$31m per aircraft including spares and support costs.

The deal is still in detailed negotiation, and is subject to McDonnell Douglas offering adequate offset arrangements up to \$150m, including local Spanish manufacture of AV-8B parts. A final decision is expected very soon, however.

Although the AV-8B advanced Harrier is a joint venture between British Aerospace and McDonnell Douglas for the U.S. Marine Corps, the U.S. company is the leading contractor for the sales to countries such as Spain, which is why it is so heavily involved in the negotiations.

The U.S. Marine Corps is buying up to 336 AV-8B Harriers, with the RAF buying up to 60. McDonnell Douglas is building 60 per cent of the aircraft, with BAe the remaining 40 per cent.

Sales to third countries involve 75 per cent of the work going to McDonnell Douglas and 25 per cent to BAe on the aircraft. Separate arrangements cover the Rolls-Royce/Pratt & Whitney pact on the Pegasus engine for the aircraft.

The Spanish Navy already operates 13 of the earlier Harrier AV-8As (11 single-seaters and two two-seat trainers), which were bought from BAe through McDonnell Douglas some years ago, and which are called Matadors in the Spanish Navy. At that time, for political reasons, BAe was not allowed to sell directly to Spain.

Spain is also currently interested in buying a number of Panavia Tornado multi-role combat aircraft. British Aerospace is a partner in the Panavia combine. The Spanish Government some time ago issued a "request for proposals" to Panavia for the supply of Tornado jets, and this is still being considered.

Foreigners permitted to press charges in Taiwan

By ROBERT KING IN TAIPEI

THE TAIWAN High Court has overturned a 52-year-old interpretation of the criminal code prohibiting certain foreign companies from initiating criminal proceedings against Taiwanese. In the process, the court has cleared the way for Apple Inc. to press a criminal suit against two alleged computer counterfeiters here.

Last month, a lower court refused to hear Apple's criminal suit against Sunrise Computer Services and Golden Formosa Company, which Apple had charged with duplicating its copyrighted "read-only-memory" (ROM) software in Apple look-alike computers. The court referred to a 1981 interpretation of the criminal code which states that foreign companies not registered to do business and with physical presence here, are not legal entities, thus they cannot bring criminal charges in Taiwanese courts.

On appeal the High Court ruled that under a 1946 Treaty between the U.S. and the Chinese Government, companies in both countries are accorded mutual recognition and rights. Among these rights the court said is access to the legal process. Taiwan at that time was part of a united China prior to the Maoist revolution.

The High Court then ordered the Taipei District Court to hear Apple's case on the merits.

The High Court's judgment is narrow in the sense that it affords legal status to U.S. companies only, but one foreign lawyer suggested a decision might prove a motivation to other countries or blocs without formal diplomatic relations, such as the EEC, to enter into similar arrangements with the Taiwan Government, and thus offer protection to companies in the countries concerned.

Bulgaria to grant \$140m credit to Nicaragua

By TIM COONE IN MANAGUA

A NEW trade agreement has been signed between Nicaragua and Bulgaria. Over the next three years Bulgaria is to provide \$140m in finance for a series of major investment projects including a deep-water port being built on Nicaragua's Atlantic coast, a 37 Mw hydro-electric project and 11 other agricultural and industrial development projects.

The finance will be used to purchase machinery and equipment from Bulgaria. For its part, Nicaragua will sell to Bulgaria coffee, cotton and minerals valued at \$98m.

The new agreement will provide a major boost to trade between Nicaragua and Eastern Europe. Before Nicaragua's revolution in 1979 such trade was virtually non-existent and even three years after was still only running at \$60m a year, balanced almost equally between imports and exports. The first real growth began in 1981, when bilateral trade with East Germany reached \$20m and put East Germany as Nicaragua's main East European trading partner followed by the Soviet Union and Bulgaria.

Until last year, Nicaragua's economic links with the Soviet Union were relatively low-key, with much of the economic assistance that had been provided having been in the form of technicians and equipment for the health and education programmes which were being mounted in the country immediately after the 1979 revolution. However, last May a bilateral agreement was signed valued at \$200m to be spaced over several years: \$100m will be used as credits to buy agricultural and industrial machinery, \$50m to begin work on a 350 Mw hydroelectric project, and the remainder for telecommunications, health and geophysical survey projects.

Nicaragua is short of ready cash, and is busy paring imports to the bare minimum to try to close an annual balance of payments deficit on current account of some \$400m. Those countries prepared to offer lines of credit to Nicaragua are those presently winning the contracts.

"Punctuality is the virtue of Kings."

Old German Proverb



Lufthansa
German Airlines

UK NEWS

Pace of wage increases slows further

BY OUR ECONOMICS CORRESPONDENT

THE GOVERNMENT received further encouraging news about inflation yesterday from official figures that showed that the trend of earnings increases continued to moderate in January.

This followed news earlier this month that the prices paid by industry for fuel and raw materials actually fell in February, while the annual rate of increase in factory gate prices also dropped to 7.1 per cent, its lowest for a decade.

Yesterday's figures, from the Department of Employment, showed that the underlying annual rate of increase in average earnings in January was 7.4 per cent compared with 11 per cent a year earlier and 16 per cent in the summer of 1979.

The actual increase in average earnings in the 12 months to January was 8.5 per cent, rather higher than the December figure, but after allowing for special factors, officials believe that the trend is still downwards, as it has been since the beginning of last year.

Separate figures from the Confederation of British Industry (CBI) also released yesterday, suggest

that wage settlements are also continuing to moderate in manufacturing industry.

It says the average level of pay settlement reported since the start of the present wage round last August was 6 per cent, and the average reported in 1982 is 5.7 per cent.

The CBI reports that about a fifth of settlements reported to it in the present round were for 4 per cent or less, and about two-thirds of increases notified were less than 7 per cent.

Although these figures will encourage the Government, only about 15 per cent of the workforce had reached a settlement by January. The main month for wage settlements will be April, and the Government will be watching anxiously to see whether negotiators continue to be influenced by the falling trend in price inflation.

Many commentators believe the inflation rate could fall to less than 4 per cent by May, before beginning to rise again to an expected 6 per cent to 7 per cent at the end of the year.

BRITISH COMPANIES IN RUNNING FOR MULTI-MILLION POUND CONTRACTS

Chinese seek the clean air solution

BY COLINA MACDOUGALL

A MISSION from one of China's key environmental agencies arrives in London tomorrow for a three-week tour of Britain's anti-pollution equipment manufacturers which could signal the opening of a new market for British exports.

The delegation is from the Beijing (Peking) Municipal Environmental Protection Bureau. Its visit is sponsored by Pencotech of Crawley, Sussex, whose sister company, Pencotech International, signed a letter of intent

last November with the Beijing Economic Development Corporation on co-operation in overcoming environmental problems caused by pollution.

"China plans a massive anti-pollution exercise over the next 20 years which could cost in all some £10bn," Mr Tom Wells, managing director of Pencotech, said. British companies were in the running for some of this business, which could run into tens, if not hundreds of millions of pounds.

The Chinese mission will visit several local authorities in Britain and companies involved in waste disposal, incineration and air purification techniques.

China has been concerned about pollution problems for several years. The smog in Peking alone was reported to be severe enough to break the recording instruments of a visiting United Nations environmental team and most Chinese towns are polluted by billowing soot and waste gases.

Pencotech is a newly-established company concerned with trading and consultancy services. "In effect, we expect to end up rather as consultants to the Chinese," said Mr Wells. "On this trip the Chinese are paying their own expenses. Our role is to introduce them to British companies who can help them."

Lord Michael Morris, Pencotech's chairman, has made several trips to China recently, furthering this project and several substantial deals in other fields.

More ships join idle world merchant fleet

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE VOLUME of shipping idle for lack of business continued to rise in the early weeks of 1983, with latest figures from the General Council of British Shipping showing that 13 per cent of the world merchant fleet was laid-up at the end of January.

This amounted to 88.8m deadweight tons, a rise of 3.1m dwt from the level at the end of December 1982. The number of idle ships was 1,845 against 1,548.

January was the eighth successive month in which laid-up tonnage

reached a new record. At the end of January last year, the figure was 28.9m dwt. Two years ago, it was 9.5m dwt.

Figures show that 16 per cent of UK merchant tonnage was laid-up at the end of January, comprising 30 tankers of 3.9m dwt and 56 dry cargo ships of 1.9m dwt.

Among other major fleets, 18 per cent of the Liberian convenience flag fleet was laid-up, Greece 36 per cent, Norway 27 per cent, and Panama 8 per cent.

Sainsbury to raise cash in store leaseback deals

BY RAY MAUGHAN

J. SAINSBURY, the largest food retailer in Britain, is preparing a major cash-raising exercise through the sale and leaseback of a selected portfolio of its stores which is expected to raise substantially more than £30m.

Edward Erdman and Healey & Baker, two leading estate agents, are expected to be appointed to advise on the transaction, although it is understood that Sainsbury has been negotiating directly with a small group of institutional investors in the City of London.

The group has been funding a rising level of capital spending largely through its own cash flow which it has supplemented by a modest level of sale and leaseback proceeds and net asset disposals.

The supermarket sector's ability to generate strong cash flows has come under pressure from the fall in food price inflation - Sainsbury's own prices are now thought to be rising at an annual rate of only 3.5 per cent.

HOW ANALYSTS SAW THE HOWE BUDGET

Brokers detect relaxation of monetary policy

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE CITY of London's reaction to Sir Geoffrey Howe's budget was restrained but generally favourable. Most brokers said it would be mildly encouraging to the markets, although some of the Treasury's economic assumptions were considered optimistic. They generally detected a relaxation of monetary policy as well as fiscal policies.

"Chancellor Scrooge - that most austere of all recent incumbents of No 11 Downing Street - has relaxed, but only slightly," says the broker Simon & Coates, and most other analysts had a similar message.

Capel-Cure Myers said, more soberly, that the measures were fully in tune with the philosophy which shaped Sir Geoffrey's four earlier budgets. But the broker Laing and Crutchshank characterised it as "Mortgages before monetarism".

Phillips and Drew believes that the budget measures will add about 0.2 per cent to output in the current year, but it comments that the 7 to 11 per cent target for the growth of the main monetary aggregates is "not tight when set against the Treasury's forecasts for output and inflation."

It says: "This is likely to raise doubts over the anti-inflation thrust of the Government's monetary policy."

On the other hand, Phillips and Drew says the market for Government securities will be encouraged by the renewed commitment to fiscal restraint, even though it thinks the forecast of an £8bn public sector borrowing requirement for next year is more than usually tentative in view of the uncertainties about oil prices.

The general view of City analysts is that the Treasury's forecast of 2 per cent growth in the current year may be a shade on the high side while its prediction of an annual inflation rate of 6 per cent by the end of the year may be optimistic.

James Capel, for example, is forecasting that inflation will reach 7 per cent by the end of the year, which is broadly in line with the projection of Phillips and Drew.

which believes inflation will accelerate to 8.2 per cent in the second half of 1984. Simon & Coates also thinks inflation may exceed the official projection, though perhaps only slightly.

Views on whether the budget was deflationary, reflationary or fiscally neutral are mixed. Simon & Coates thinks the Chancellor relaxed somewhat and believes that rather optimistic assumptions about revenues and the need for a contingency reserve could lead to an overshoot of the public borrowing target next year.

Laing and Crutchshank, which has been an outspoken critic of aspects of the Government's restrictive stance, thinks the budget represents a further tightening. It says: "Fiscal policy remains restrictive, and despite pre-election window-dressing, worryingly, the discretionary fiscal stance is further tightening."

Simon and Coates says that if the Chancellor had been in one of his more miserly moods, he could easily have made assumptions which would have eliminated the scope for tax cuts within his chosen borrowing target.

It comments: "The fact that this, the most austere of all recent Chancellors, chose to make optimistic assumptions... shows that even he cannot turn a blind eye to the impending election."

James Capel comments: "The Budget is notable more for the positive assumptions it makes about the economy, particularly in 1984, than for the actual measures it contains." It concludes that the upward movement of equity prices is likely to continue even though there may be some question whether the seriousness of a growing potential for profit increases next year will be enough to sustain the market."

Hoare Govett says the budget will have little macro-economic impact and adds: "What is of paramount importance in our view is the monetary angle and here the Chancellor has set targets which promise to provide a continuing substantial credit stimulus."

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Bank of Paris	10 1/2%	National Westminster	10 1/2%
Bank Street Sec. Ltd.	10 1/2%	Norwich Gen. Trst.	10 1/2%
Banque Belge Ltd.	10 1/2%	P. S. Refson & Co.	11%
Banque du Rhone	11 1/2%	Royal Trust Co. Canada	11%
Barclays Bank	10 1/2%	Rothmans	11 1/2%
Beneficial Trust Ltd.	12%	Slavutsk Bank	10 1/2%
Bremar Holdings Ltd.	12%	Standard Chartered	10 1/2%
Brit. Bank of Mid. East	10 1/2%	Trade Dev. Bank	10 1/2%
Brown Shipley	11%	Trustee Savings Bank	10 1/2%
Canada Perm't Trust	11 1/2%	TSB	11%
Castle Court Trust Ltd.	11%	United Bank of Kuwait	10 1/2%
Cayzer Ltd.	11%	Volkswagen Int'l. Ltd.	10 1/2%
Cedar Holdings	11%	Westpac Banking Corp.	10 1/2%
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فكند اصل الأصل

UK NEWS

Challenger tank may be the last of a line

By Lyndon McLean

CHALLENGER, Britain's latest and possibly last conventional battle tank, was handed over to the army at the Government's tank works, the Royal Ordnance Factory, Leeds, yesterday.

The 60-tonne computerised tank, costing £1.5m, including spares, is the first new main battle tank for the British Army for 20 years. It is based on the Shtr II tank ordered, partly paid for but not delivered, to the late Shah of Iran.

About 250 Challengers are to be ordered in a £375m programme which guarantees work for the 1,700 workers at the Leeds factory for the next five years. This will be a crucial period for the Royal Ordnance factories which the Government intends to form into a company under the terms of the Companies Act.

Legislation is needed and no final decision has been made on the future of the factories. But options include a complete flotation on the London stock market, a joint venture with other private companies, or a part sale of shares.

Royal Ordnance factories are expected to report sales of £450m and profits after interest of about £80m for the financial year to March 31.

Challenger will replace about a quarter of the ageing Chieftain main battle tanks in service with the British Army of the Rhine. The Ministry of Defence has no plans at present to order any more Challengers, and only four armoured brigades will receive the new tanks, starting in the middle of next year.

Work on the full development of the Challenger started in September 1979, six months after Ayatollah Khomeini cancelled the Iranian tank deal. Among Challenger's features is a computerised gun turret which takes account of wind force, air temperature and barrel wear before firing. While further developments could extend Challenger's life well into the next century, the future of tank design is now under study.

The Defence Ministry has asked Alvis, the former BL subsidiary now part of United Scientific, Vickers, the only private tank maker in Britain, and ROF Leeds for their ideas on new tanks or other military solutions such as missile carrying helicopters. The Ministry specified what it wanted the new equipment to do and expects to have an initial response later this year or early next year.



Hopes ride high on five-nation aero-engine partnership

Michael Donne explains how a multi-nation project could revolutionise a world aero-engine market

THE PRELIMINARY five-nation agreement signed last week between Rolls-Royce of the UK, Pratt & Whitney of the U.S., and five other engine companies in West Germany, Italy and Japan, is the first major breakthrough in what is still likely to be a long, expensive and tough road towards the eventual emergence of a new aero-engine.

With the other companies involved - Motoren und Turbinen Union, Fiat Aviazione, Ishikawajima Harima Heavy Industries, Kawasaki Heavy Industries and Mitsubishi Heavy Industries - Rolls-Royce and Pratt & Whitney have agreed to work together to develop a \$1.5bn engine for the prospective 150-seater airliner market - a step that could revolutionise the world aero-engine scene for the rest of this century and well into the next.

The proposed new venture does not set a precedent in international aero-engine collaboration - there have been many examples of such co-operation over the years involving Rolls-Royce and foreign companies in Europe, Japan and the U.S.

General Electric of the U.S., the third of the "big three" world engine builders, is itself already co-operating extensively with Snecma of France in a company called CFM-International, building the CFM-56.

That engine is already finding extensive markets in re-engineing DC-8 jet airliners and U.S. Air Force KC-135 tanker-transport, while versions of that engine are also designated for use in the new Boeing 757-300 short-range jet airliner, and in the prospective Airbus Industrie A-320 aircraft.

What is significant about the latest agreement is its scale - seven companies in five countries - with its implicit acceptance that the costs and technological complexities involved in the development of any new aero-engine today are such

that the wider the international collaboration that can be achieved the better chance of success there will be in world markets.

To have three engines competing for the prospective 150-seater airliner market from Rolls-Royce, Pratt & Whitney and GE/Snecma - would have been, in the words of Mr Robert Carlson, president of Pratt & Whitney, "suicidal" with an investment in engines alone for that sector of the airliner market of some \$60m.

The projected new engine is aimed at somewhere between 20,000 lbs and 30,000 lbs of thrust, and will probably be built in several versions, making it suitable for a wide range of new jet airliners, although the primary market will be the projected short-range 150-seater.

It has been estimated that the likely market for such an aircraft could amount to more than 1,500 units over the next decade, worth over \$50bn, thereby more than justifying the heavy investment in both the new engine and in the competing airframes.

The types of possible aircraft envisaged include the Airbus Industrie A-320; the Boeing 737-400, "Dash 7" or derivatives of the 757; and the McDonnell Douglas DC-9X and D-3300. Not all of these are likely to be built - perhaps at most two or three will emerge, depending on market conditions.

Now that the chances of a major new engine, specifically tailored to their needs, have improved, the airframe manufacturers themselves will be more likely to consider de-

veloping the new aircraft. No airframe builder can offer an airliner on the world market without a firm engine programme to go with it. The most immediate effect of the seven-company engine announcement, therefore, is likely to be an upsurge of interest in the airframe companies, and in the world's airlines, in new prospective 150-seat aircraft.

But it is stressed both in the aero-engine and airframe industries that the world market is still depressed, with airlines still reluctant to invest in major new ventures while their financial fortunes are at such a low ebb. There will have to be firmer signs of an economic recovery world-wide, bringing with it better financial times for the airlines, before they will be likely seriously to consider re-equipment with 150-seaters on any significant scale.

The agreement now signed is subject to several further major developments. One is the ratification of the pact by the respective boards of directors of the companies concerned, and also by shareholders, which means both government (as in the case of Rolls-Royce) and private stockholders (as in the case of Pratt & Whitney, Fiat, MTU and the Japanese companies).

The governments' involvement is crucial, because although Pratt & Whitney will fund its share of the venture entirely from its own resources, much of the cash for the Rolls-Royce and Japanese companies' shares will be provided by their respective governments under launching aid (although Rolls-Royce itself will probably be expected

to find some part of its share from its internal funds). Settling these financial details will involve much discussion over the next few months.

There is also the question of getting the approval of the U.S. Justice Department for the venture, so as to avoid any difficulties with anti-trust laws. This may not be so difficult as at one time thought likely, largely because Pratt & Whitney can point to the precedent established by the General Electric/Snecma agreement, which already creates considerable competition in the market-place.

At technical working level, what is at present a "broad-brush" agreement on work-sharing has to be refined in considerable detail. The distribution of the remaining 40 per cent of the work (after the 30 per cent each for Rolls-Royce and Pratt & Whitney) between MTU, Fiat Aviazione and the three Japanese companies, has to be worked out to the satisfaction of all parties (and their governments).

Rolls-Royce and the Japanese will be responsible for the "compression" section of the engine, including the fan and compressors and Pratt & Whitney, MTU and Fiat for the "expansion" section, including the turbines and gearbox.

The new engine will not be called the RJ-300 - that is the name given to the engine on which work has been done already by Rolls-Royce and the Japanese companies under their own joint company, Rolls-Royce/Japanese Aero-Engines. But the new venture will draw heavily upon the technology evolved for the RJ-300 (of which two "demonstrator" engines have already run on the test beds in Derby and Tokyo). It will also draw heavily on the work done by Pratt & Whitney on its PW-2037 power-plant which is the 37,000 lbs thrust rival to the Rolls-Royce RB-211-535 engine in the Boeing 757 jet airliner.

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URGENT

NOTIFICATION OF INDUSTRIAL ACCIDENTS AFTER 5th APRIL 1983

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After 5 April 1983 the Industrial Injuries Benefits Scheme through which HSE receives a flow of information is to be abolished.

Employers are reminded of their continuing legal obligations -

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- to keep records of all accidents resulting in incapacity for more than three days.
- to complete the forms for industrial disablement or sickness payment when invited to do so by the DHSS. These forms will continue to be sent to HSE by the DHSS.

Health & Safety Executive

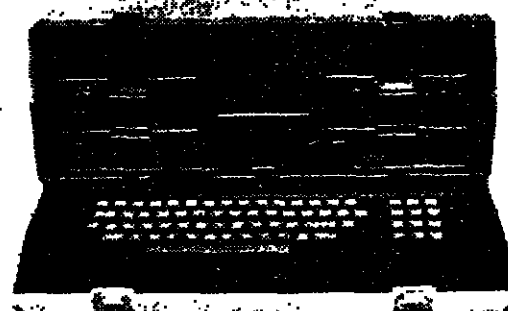
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THE MANAGEMENT PAGE: Marketing



HOW TO crack the egg problem is the task currently exercising the mind of the Eggs Authority. The most obvious expression of this is a rash of posters on hoardings and bus shelters around the country, urging us to do damage: "Go smash an egg."

On television, a startlingly onerous campaign has been launched, with the authority having co-opted four of the box's most watchable eccentrics—Barbara Woodhouse, Billy Connolly, Diana Dors and Willie Rushton—to do just that. The second burst of egg-beating on the box starts in 14 days' time.

But why the fuss? Surely eggs, of all things, sell themselves. An egg is an egg, as they say, whoever lays it. Branding plays a supporting role only and, anyway, eggs are staple fare—every kitchen must have some. So what is the point of advertising an essential foodstuff?

If it were that simple, there would have been no need for the major advertising campaigns whose slogans have diverted us over the past 15 years. "Happiness is egg-shaped," "Go to work on an egg," "Crack a meal," and, latterly, "Thank goodness for eggs"—these are now part of advertising history.

The figures, however, tell the real story. Eggs are not as essential to consumers as producers and retailers would like them to be. A colossal 10bn were cracked in UK households in 1982, worth £700m in sales, but this represented a 2 per cent decline on 1981. Over the 15 years to 1980 egg consumption has fallen by 11 per cent.

Nor are eggs alone in this. Milk and British cheese know well the draught of falling sales, though milk, in the face of soft drinks competition, maintains a high profile with heavy advertising some four times more costly than the eggs campaign.

What this trend reflects is a fundamental shift in the way we run our lives—a move to which fresh food producers on

Eggs try to crack a wider market

Feona McEwan reports on McCann's aggressive approach to promoting a staple food

The current campaign (above) and (right) an ad from the 1980s



the whole have been slow to respond. With half of all married women between the ages of 20 and 45 now going out to work, the young leaving home earlier than ever and catering for themselves, and the increase in one-parent families, family living patterns have altered markedly. The eating habits of at least two generations have changed. Today, for instance, about 90 per cent of all children start the day without a cooked breakfast.

The task for advertising agency McCann-Erikson, which has held the eggs account since 1971, is to bring eggs back into public awareness. McCann's pre-campaign research found a hard core of egg-eaters in those mums who had grown up with eggs and for whom cooked family breakfasts are a must.

The problems were the young working mums and single

youngsters who ate "on the wine" and were not too heavily into food. As for children, who influence many a food decision, the competition for their favours in the convenience food sector is stronger than ever. Eggs, says McCann, were seen as worthy, a bit noble and boring.

Throw in the changes in the retail trade: fewer independent traders, most of whom actively sold eggs, the growth of self-service multiples with all the choice they offer, plus the possible threat of foreign competition now that the import ban on eggs has been lifted and it is obvious that eggs are in need of a booster.

It's a risk of generic advertising that it doesn't differentiate between imports and the home-grown product. One industry observer reckons the French have not featured yet on the British egg market

because, he says, prices are not high enough, but should there be a home shortage, there could be an influx. In the light of this, the newly-launched Government-backed Food from Britain marketing exercise is timely. Interestingly, McCann also found that eggs were not price sensitive—consumers were willing to pay as much as 5p more per half-dozen.

Previously egg advertising had been aimed at the housewife—hence the ads featuring Tony Hancock and his daft "wife" (1966), Bernard Miles in homely farmer guise (1960) and the kid and sunny Sam and Aunt Et (1970). In the 14 years (to 1971) when the now-defunct British Egg Marketing Board parked its account with Ogilvy and Mather, the earlier campaign in 1958 was concerned with conveying the quality of eggs, symbolised by the lion stamped on each one, something current advertising can now take for granted.

The strategy this time is deliberately to court the unimpressed young while not forgetting the others too—hence the zany attention-grabbing commercials soon to break out again on breakfast and evening screens.

Now with a budget of £2.5m the Eggs Authority has upped its advertising by nearly 50m on last year, according to MEAL figures.

Generic advertising is, by definition usually a long term exercise, involved as it is in altering a product's image; the agency is monitoring reaction with awareness testing throughout the campaign as well as running a double-weighted campaign in the Anglia region. Much more than this the Authority—which represents the 50,000 egg producers and distributors and is concerned primarily with bringing the product to market (unlike the Milk Marketing Board which actively sells too)—cannot do.

The rest, says the authority, is up to individual retailers and distributors to take up the clout and promote the product at point of sale.

Market Research Society

Industry shows greater interest in getting the message

BY ANTONY THORNCROFT

BRITAIN'S market researchers, gathered this week in Brighton for the annual conference of the Market Research Society, can afford to be in an optimistic mood. Their industry has ridden the recession well. The 25 member companies of the Association of Market Survey Organisations, which includes all the leading research firms and accounts for over two thirds of the industry's UK turnover, have announced combined sales for 1982 of £80.3m, a 13 per cent increase over 1981.

So for the second successive year the industry has registered real growth above inflation. Profit margins remained at 7 per cent, with pre-tax profits rising from £4.96m to £5.66m. Although, as always, these research companies with clients tied in to continuous surveys, such as AGB (with a 12.7 per cent profit margin) and Nielsen (9.5 per cent), did best, there was some competition from companies that compete for ad hoc assignments—their margins were 0.9 per cent higher at 4.8 per cent.

AGB maintains its dominance in British research with a year end 1982 turnover of £17.6m, a 17 per cent gain on the year. Nielsen had sales of £14.15m, a 12.8 per cent expansion. Then there is a big drop to the NOP Group, with £7.7m turnover, and Bureau 19.6 per cent higher at £7.23m.

If you add in almost 200 tiny outfits the total expenditure on market research in the UK last year was about £150m, which, per head of the population, is roughly in line with expenditure in the U.S. It suggests that while the research companies have failed to make much impact on the public consciousness—which only knows about research in the context of public opinion polls which even in a probable election year provide

less than £2m in revenue—British industry is at last taking research seriously. Indeed, in recent years companies have been running down their internal research departments (only Procter & Gamble, Mars and ICI maintain major units) and rely on the 800 researchers, supported by over 4,000 auxiliaries, to ask the questions which they hope will enable them to plan future investment better. Surprisingly the traditional buyers of research, the food and drink industry, still account for 25 per cent of the total, but in the past five years by a fifth to contribute 30 per cent of research turnover. This is probably because consumer spending has held up well in the recession and competitiveness in this area has forced continuous research projects on manufacturers.

Retrenchment by government

The sector which has declined most rapidly is research commissioned by central and local government—down by over 100 per cent in five years to 3.1 per cent of the total. Marketing, commercial and financial, and retail research have however, grown to compensate for the retrenchment by government.

For the future the larger research companies are encouraged by the potential in overseas research. AMSO members exported over £5m worth of research last year and with the advantages of English as a universal language, and the recent fall in sterling, the UK is well placed to be the centre for multi-national research assignments.

But one of the extraordinary

peculiarities of the UK market research industry—its imperiousness, apart from Nielsen, to American penetration—may be about to end. While one leading U.S. company in London, Burke, has given up the struggle, Research Services, another Behaviourscan, is planning to start operations here. As one of the pioneers of computerised research linking check-out sales with manufacturers' stocks and the amount of advertising, it is a research area with great potential for testing new products (although it might find British companies less willing to pay for such a service).

The research industry has begun 1983 well and the expectation is for another modestly profitable year. In some sectors, notably qualitative work, involving group discussions, clients might have to wait for their research; on the quantitative side, where there are around 10,000 part-time interviewers to canvass opinions, competition still ensures a buyers' market.

In some smaller companies there are financial problems, and there could be more mergers this year to add to the Burke-RS takeovers of Professional Studies; and the AGB acquisition of QED, a company specialising in motoring research. The statistics produced by AMSO (and the market research industry is now much better at producing what it preaches in supplying data on its own activities) underline the importance of an annual turnover in excess of £1.5m to ensure a healthy profit.

Developing continuous data in a growth area is still the quickest road to success in research. It was the path trod by AGB, now, with non-research

activities, a £40m turnover business, and the company showing the greatest growth last year. Milward Brown, owes much to its specialisation in advertising tracking. It is also based in economical Leamington Spa.

The market research industry worries about its low profile—the lack of public awareness about its activities. This shows too much sensitivity: better to be prosperous and discreet than exposed to excessive attention. The one area, apart from political polls, that does catch the popular imagination, and could do more so, is TV audience figures. The fact that only 3,000 meters measure all the TV channels—and the system cannot cope with video viewing—might cause sharper comment now that, for the first time, commercial television channels, like TV-am, are fighting to survive. (A significant finding from the AMSO figures is that media research accounts for only 5.1 per cent of turnover, a 2 per cent fall in five years. This suggests that the media is getting research, however quantitatively, very cheaply.)

Wants of the electorate

In time research will be more computerised—when one system can be agreed; in-time telephone questioning will replace much door stepping; in time the Government will use research more to find out what the electorate thinks or even wants. In the meantime business keeps the researchers in fine style. The lack of interest of capital goods companies in research is a glaring reproach but for 1983 at least the established companies are probably too busy to worry about new research areas.

Institute of Marketing

Less 'whingeing' about how tough it is

PETER BLOOD was feeling pretty bullish about British industry this week. He reckoned that it was at long last on the verge of moving out of recession and into the promised land of a consumer boom.

Blood, director general of the Institute of Marketing, was reflecting on the straw poll of almost 200 delegates at last week's institute conference, which showed that some 88 per cent were optimistic about the future course of the economy.

"Of course it wasn't a representative sample of British industry," admits Blood, "but when almost every senior marketing man from the 200 major companies

who are forward thinking enough to attend conferences like ours say that they are optimistic, then you can tell that something is happening out there in industry."

Cynics might argue that the bulk of British industry was still trying to cope with the effects of the recession and had no time for junkets at the London Hilton to learn of "strategies for success"—the theme of the conference. "But Blood thinks otherwise. "From my close contact with marketing executives at all levels over the past year, I've felt that there is a lot less whingeing from them about how tough things are," Blood is particularly pleased that

survey were at director level —"which shows that this confidence is coming from people who should know."

Certainly, most of the delegates at the conference came from companies which had done well over the past year, with less than one in every nine having reported lower profits or sales in the past 12 months.

Blood, moreover, points out that the optimism shown at the conference is also reflected in the high level of marketing and sales jobs that have been advertised over the past few months. "This is always a clear advance indication that companies expect the level of economic activity to pick up," he says.

The conference poll revealed a feeling among 30 per cent of the respondents that "the greatest single marketing constraint" at present was the lack of well-trained executives. The second most worrying constraint was a lack of commitment to marketing at board level (which suggests that the predominantly marketing directors at the conference felt their efforts were not being sufficiently recognised by their peers). Analysis of the figures also shows that the complaint came mainly from marketers in industrial rather than from consumer goods companies.

David Churchill

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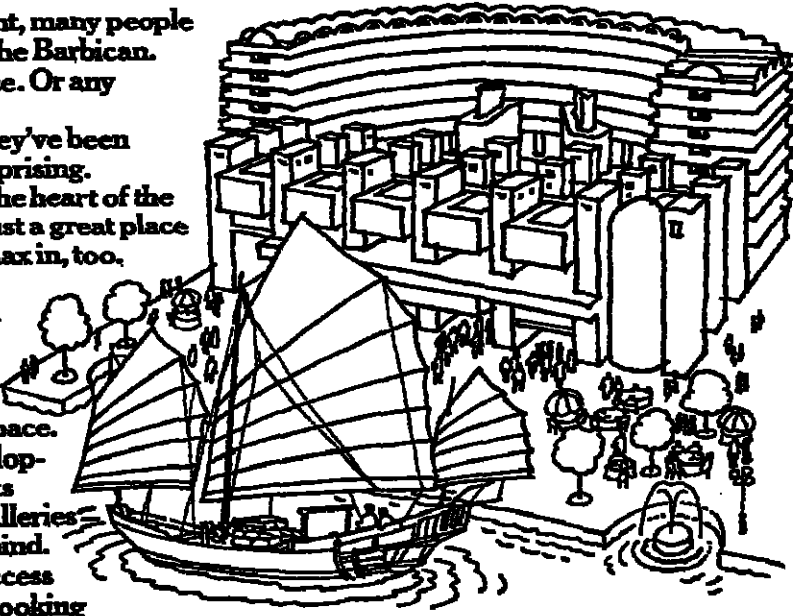
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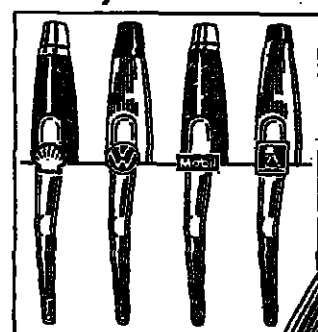


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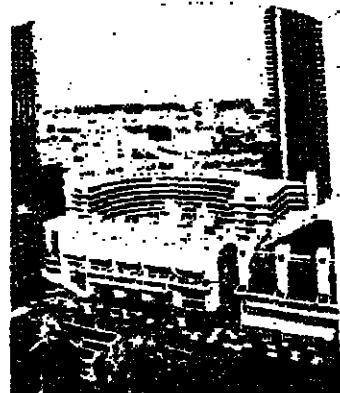
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16/03/83

TECHNOLOGY

EDITED BY ALAN CANE

COMPUTERVISION TO BUY SLICE OF CAMBRIDGE CAKE

Praise for UK CAD/CAM quality

BY RAYMOND SNOODY

MR JIM BERRETT, president of Computervision, the world's largest company in Computer Aided Design and Computer Aided Manufacturing, is forthright about the quality of British expertise in CAD/CAM software.

"Damned good. Probably the best in the world." His assessment is one reason why Computervision, with more than \$1bn (£66m) worth of CAD/CAM systems installed, will later next week complete its agreement in principle to purchase a slice of that British expertise — Cambridge Interactive Systems (CIS).

But the deal that has been hammered out is not just an example of an entrepreneur company with its years of explosive growth behind it purchasing the creativity of a small company on the way up. It is also an interesting marketing strategy.

Not only will CIS survive as a separate operating unit retaining its identity, it will be encouraged to compete directly against its new parent using the hardware of Computervision's competitors.

"You have to take a broad view of business these days," says Jim Berrett who took over as president and chief executive officer of CV in September after 20 years with Honeywell.

CIS software is based largely on Prime minicomputers — a Massachusetts CAD/CAM competitor of CVs — Lexidata workstations and a variety of graphics terminals from Tektronix, Westward and Benson. And the variety is to continue.

Computervision has always produced turnkey CAD/CAM systems — complete packages of its own hardware and software — and not everybody wants a turnkey package these days, says Berrett.

Potential

The purchase of CIS means that CV will be able to go for the bespoke market for the first time and the two sales teams will compete.

"There was a market out there and if we were parochial about it it was going without us," Jim Berrett says. Where potential business is spotted by either the CV or CIS sales force it will be passed on to the appropriate partner, rather than, the hope is, being lost to a third party. CV software will now run



Tom Sancha (centre), chief executive of Cambridge Interactive Systems and the men who run the company — (back row) Richard Newell, technical director, and Crispin Gray, marketing director (front row) Michael Williamson, director and John Chivers, director

head on to competition from CIS's best known product, Medusa — an integrated family of drafting and three-dimensional modelling software on a common data base using a 32-bit Prime mini.

The marketing position is made even more complex by the fact that Prime has exclusive marketing rights to Medusa outside Europe.

The agreement is binding, has several years to run and will be honoured.

But Computervision, which had net profits of \$32.98m on an annual turnover of \$325.2m last year, hopes for growth with CIS in areas where Prime is not specifically represented such as Japan, China and the rest of the Far East.

CV obviously hopes that the CIS link will help growth in an increasingly competitive market. Compound growth rates of 77 per cent in the three years to 1981 fell last year to 21 per cent although Jim Berrett is looking for 25-30 per cent growth this year.

Just as CV hopes the purchase of CIS will be an entrée to a new market so Tom Sancha CIS chief executive hopes he has got an umbrella under which CIS can grow internationally. It is a deal which sounds more like the merger of equals than an acquisition.

Not only are the jobs of all staff protected but the four founders, Sancha, Dr Mike Williamson, Dr Dick Newell and Mr John Chivers, will become significant shareholders in CV.

Tom Sancha will report directly to Berrett and as long as the British company keeps producing the right figures it will be left to get on with it.

CIS, which will have a turnover of \$4.6m in the current financial year to March 31 and 14 per cent pre-tax profits, was started in a Cambridge living room six years ago.

It was set up by "refugees" from the Cambridge CAD Centre (a research institution run by the Department of In-

dustrial) who wanted a more commercial environment.

All four had been directly involved in the development of one of the Centre's most important products, PDMS which allows three dimensional modelling of chemical plants or oil refineries.

In the early days CIS kept the cash flowing by doing computer graphics for television commercials for the Ford Fiesta and Escort.

Their first CAD product was Cablos, a simple two dimensional electrical system which was sold to BMW in Munich and GEC at Rugby.

"Those two early customers gave us both credibility and the finance to continue," Sancha says.

Now CIS employs 80 people in the UK. AGS, a Dutch sister company set up to market CIS products in Europe employs another 65 and also has a turnover of about £4m. Set up by another former Cambridge CAD Centre employee Mr John

Meeney, AGS will become part of CV as a result of the same negotiations.

Since it began staff turnover at CIS has totalled four — two secretaries and two technical people. Great efforts are made, Sancha says to make it an interesting place to work.

The efforts include a kitchen stocked with hot food 24 hours a day for those who feel sometimes like working through the night.

The deal with CV, Sancha says is attractive "I will make a large bet that no-one leaves during the next three or four years."

It came about because Tom Sancha feared that a small company like CIS might get swept away by the major — G. E. Schlumberger, IBM and Sperry Univac as well as CV — when the expected surge in demand for CAD/CAM comes as recession recedes.

CIS talked to British venture capital and engineering groups but found them too closely tied to British perspectives and the British market.

The Cambridge group says it collapsed into the arms of CV in relief, happy to find a company devoted to CAD/CAM which understood their "culture."

None the less the deal became politically controversial because CV found itself negotiating the purchase of Compeda, a British Technology Group subsidiary, at the same time.

Condition

There were fears that CV, with an estimated 35 to 40 per cent of the world CAD/CAM market, would scoop up a significant slice of British expertise in the field. CV offered between £4m and £5m for the loss-making Compeda on condition that it could be delivered free of licence and product ownership disputes. But this the Department of Industry could not do.

Developed in conjunction with EIR and presently being installed on their platforms in Frigg Field, the system uses existing submarine cable, VHF radio or satellite communications links to send the data to a central point ashore.

The locational data is obtained each time an individual uses his card to gain access to parts of a plat-

SYSTEM FOR PROGRAMMERS

Unix at the root of software

BY ELAINE WILLIAMS

ON the day David Sanderson qualified as a chartered accountant, he handed in his resignation, and started up Root Computers with a friend. Originally trained as an engineer, Mr Sanderson had always wanted to run his own company. Root Computers is really a software company capitalising on the increasing use of the UNIX computer operating system in business computer networks.

UNIX was originally developed by Bell Laboratories in the U.S. in 1969 and was widely used by universities. In 1981, Bell began to make licences available to commercial organisations and Root Computers was the first to take out a licence in the UK, says Robin Schlee, marketing director.

The main attraction of UNIX is that it is a very powerful system for programmers although Mr Schlee admits that it attracted some bad press because it was "not very friendly

to inexperienced users."

One of Root's activities is to make the UNIX system easier to understand so that its use in business applications can grow. However, its main work revolves around advising computer manufacturers to adapt different makes of machines to run with the UNIX operating system.

Obviously, to support the UNIX system, suitable software must be provided, so Root Computers is acting as a software clearing house and marketing organisations for other companies which have developed programs.

Recently, Root Computers obtained £200,000 of funding from the National Water Council Pension Fund and has grown to a staff of 16 in about two years. Mr Sanderson said that this growth was expected to continue in the light of the increasing acceptance of the UNIX system by major computer makers.

Monitoring

Locational data

CARDKEY SYSTEMS, the computer controlled access specialist, has devised a card-based system that monitors the whereabouts of off-shore personnel for safety and security purposes.

Cardkey says that the system was developed in response to the Alexander Kieland disaster which "forced government and off-shore platform operators to improve safety for personnel, especially the way they can be accounted for in an emergency."

Developed in conjunction with EIR and presently being installed on their platforms in Frigg Field, the system uses existing submarine cable, VHF radio or satellite communications links to send the data to a central point ashore. The locational data is obtained each time an individual uses his card to gain access to parts of a plat-

form, or board or leave a helicopter ashore or aboard. The data is monitored centrally with printed reports as required.

If communications links fail, the data is stored locally until they can be re-opened. More on 0734 415211.

Sales

Briefcase reader

SERVICE ENGINEERS, sales representatives and anyone who travels about with a good deal of data could benefit from the use of microfiche and briefcase reader just introduced by Agfa Gervet.

Known as the Copex LF202, the unit has a 12 inch (300mm) screen on the inside of the lid and can be powered either from a car battery via the cigar lighter socket or from the mains. The 12-watt halogen lamp is rated at 100 watts and has a life of about 1,000 hours. Despite the compact dimensions (19 x 14 x 5 inches) and

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the weight of 13 lb, Agfa has managed to incorporate a three-lens turret allowing microfilm to almost any reduction to be easily read. More on 01-560 2131.

Machine tools

Colchester lathes

A NEW range of CNC centre lathes with two axis micro-processor controls available in gap or straight bed configurations has been announced by the Colchester Lathe Company of Essex, a member of the 500 Group.

The machines are developments of the existing Master 2500, Triumph 2000, Mascot 1500 and Mascot 1400 centre lathes and are said to be suitable for a wide range of machining applications from small bar work to large chuck and shaft work. Full technical information from the company at Hythe, Colchester, Essex (0206 865161).

Pumping

New range

A NEW range of stainless steel centrifugal pumps has been designed and manufactured by Midland Dairy Machines. The company says that the pumps have energy saving variable speed control and low noise levels.

Applications for the pumps are in food processing, pharmaceutical, brewing and dairy product industries. More details on 06945 3334.

Sewer system

A COMPUTER program aimed at designers of sewer systems has been developed by Thorncroft Manor Services. Written for the Superbrain micro-computer in Fortran computer language, the program helps engineers design sewer systems to take into account expected flow and pressure on the system. It costs £300 and further details are available on 0372 376756.

Until now most word processors have been chosen to fit a company's applications. Now there's one available which fits the people who operate it — the new RDS 200 Series, from Data Logic.

The RDS 200 Series was designed from the start to be ergonomically flexible. It has a detached keyboard, dished and raked keys and plain language commands. The video display unit has green characters on a black background and the whole head swivels and tilts. So when someone sits down at our new processor they can adjust it to suit them perfectly.

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JOBS COLUMN

Petfood and the art of selling to Comecon

BY MICHAEL DIXON

"PETFOOD," I said, probably sounding much as Archimedes did when he cried Eureka!

From the nervous looks of the economist and the rest of the company in the classroom, the word was not one they had expected to hear in a seminar on the economics of education. But you know how it is when you think you've made a discovery. You're disinclined to forget the idea which has inexplicably come into your head until someone has proved that it's merely a bee in the bonnet.

"Petfood is what education is like," I went on, "at least in one important way. The creatures that actually consume it are by and large not the same creatures who pay for it. So if you want to market the stuff successfully, you've got to persuade both sets that it's worth having."

The economist replied that there might be a point in the comparison and perhaps, the discussion would return to it later. But we didn't. When the seminar closed we were still, entangled in the, to my mind, airy-fairy conjectures of human capital theory.

Since then, however, I've stumbled over several other instances where in marketing terms an otherwise distinctly different product resembles petfood. The latest instance is presented by today's first job-opening.

It is for someone to market

high-cost capital equipment, particularly for technologically advanced melting furnaces, mainly to the Soviet Union and other Comecon countries in eastern Europe, although also to a lesser extent in the Middle East and Africa.

The post is offered by consultant Glenn Irvine of Dorf Kohnhorst on behalf of a British-based international group which he may not name. So like all recruiters mentioned in this column who do not reveal their clients, he promises to abide by any applicant's request not to be identified to the employer.

Where the petfood analogy comes in is that in the planned economies of the Comecon type, even more than in centralised bureaucratic organisations in the rest of the world, the people who decide what to buy are remote from the people who have to use it.

However much an eastern European plant manager, say, might want the British group's equipment after inspecting it at a trade fair or whatever, the manager has little chance of getting the equipment unless favourable influence is also brought to bear on the country's Foreign Trade Organisation responsible for buying such things.

An absolutely essential qualification for the job, therefore, is knowledge of how to appeal to

both elements of the customer in the countries concerned. And since Mr Irvine thinks the knowledge required can be gained only by experience, he says candidates must have been successful in selling expensive industrial equipment to Comecon countries if not also in the Middle East and Africa.

Fluency in German is wanted, and preferably in Russian as well. So is technical understanding of metallurgy or chemical engineering.

While the headhunter does not say so, I think a bit of experience of marketing pet products could help, too, especially if it has provided skill at persuading colleagues who design and manufacture products that what most attracts the user may well have the reverse effect on a separate buyer, and vice versa.

For example, a smell that made a pet such as a cat or dog really keen to eat a canful of food would, I'm told, be so disgusting to most petowners as to deter them from buying it. But sales would also be deterred if the food were given a smell that really pleased humans, because it wouldn't attract the pet to eat the food.

Of the two parties concerned, of course, the one whose basic wishes can't be ignored is the pet (although I doubt that the same applies to the user as distinct from the buying agency in Comecon countries). Hence the

compromise of artificially giving the food a scent adequately attractive to the pet, which while not appealing to most petowners is at least acceptable to them.

Given that the majority of children seem to reject pretty well from the outset the educational diet which it pleases us adults to get before them, there might be a case for an analogous compromise in education. But that is perhaps after all a different question.

Salary indicator for the job being offered by Glenn Irvine is about £28,000; perks negotiable. Inquiries to him at 17 Stratton St. London W1X 5FD; telephone 01-408 0092.

Cars in Saudi

WHILE we're on about differences in commercial conditions from country to country, consultant Hamilton Howatt of John Courtis and Partners tells me that a more than adequate performance for an organisation marketing cars and other light vehicles in Saudi Arabia, is sales of around 50,000 a year.

He is seeking someone to work in Jeddah making profits for one of Saudi's major automotive dealers by setting up and running a vehicle-leasing department specialising in Japanese products.

Candidates should have suc-

cessfully managed a large-scale vehicle-leasing operation. Overseas experience is wanted, preferably in Saudi Arabia.

Salary is about £20,500 free of tax except for the compulsory 5 per cent social security payment. Perks include car and fully furnished and equipped accommodation free-of-charge, albeit only for a single person for at least the first six months.

Inquiries to Mr Howatt at 104 Marylebone Lane, London W1M 5FU; tel. 01-496 6849.

Design profits

VEHICLES of all kinds will also be the prime concern of the two designers wanted by recruiter Jim Graham to work as the director and one of the two studio managers in charge of transport design at the Hertfordshire offices of the Ogle Design consultancy. But the director at least will be no less concerned with achieving profits through the design teams' work.

Success in the commercial as well as the leadership and drawing-board aspects of design work related to the motor industry is therefore wanted in the senior of the two jobs. Nor would the same do any harm in candidates for the studio manager's post.

Salary indicator for the director is £18,000-£25,000 with profits-based bonus, and for the

less senior job £13,000-£15,000. Car among perks in both cases. Inquiries to Mr Graham at JAG Design and Marketing, 39A Regent St. Royal Leamington Spa CV32 4NT. Tel. 0926 30209.

Jordan trio

THREE senior jobs with a big pharmaceuticals complex in Jordan are being offered through Peter Rolandi of Alliance Management Consultants.

The first is for a works manager who will take charge through four departmental chiefs of some 500 employees. Another is a production manager with three departmental heads and about 350 staff. The third is an engineering manager in charge of very advanced pharmaceuticals-producing equipment, and with responsibility for training local technicians.

Candidates should have successful experience in comparable work, if not in pharmaceuticals as such, then in an allied industry such as toiletries or foodstuffs.

Low-tax salaries of about £30,000 for the works manager and £20,000 for the other two, with free accommodation for family and car among perks for all.

Inquiries to Mr Rolandi at 15 Borough High St. London SE1 9SH. Tel. 01-403 0894.

Manager -
Management Accounting
Edinburgh Area c.£14,000

Our client, a manufacturing subsidiary of a major international group, seeks a high-calibre individual to join its highly professional team.

Based in the Edinburgh area, the position is responsible for the prompt and accurate preparation of all financial and management reports, and the application of the information to ensure the company's continued development and growth.

Candidates should be graduate C.A.'s/A.C.M.A.'s, 26-32, with at least three years' industrial experience. Excellent technical ability, superior communicative skills and a genuine interest in establishing a long-term career with a progressive company are essential.

Applicants should contact Stephen Shanks on 041-331 2597 or write to him at 150 West George Street, Glasgow G2 2HG.

TP
Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Glasgow

Executive Selection

around £20,000 plus car

London

In Price Waterhouse Associates we see executive selection as an important part of our management consultancy service. We need another professional experienced in this field to meet the needs of clients and help develop our consulting practice.

The task is to identify, evaluate and select candidates for vacancies at senior levels particularly in general management, finance accounting and taxation, data processing and personnel management. Current assignments involve leading United Kingdom and multi-national organisations.

We are looking for an exceptional person in his or her late thirties or early forties whose success to date has included senior recruitment and who, with our help, is capable of developing his/her skills and our practice.

In return we offer a salary of circa £20,000 and the usual benefits associated with a major organisation including a car.

If you meet the high standards we set, write in confidence for a job description and application form to David Prosser, Price Waterhouse Associates, 32 London Bridge Street, London SE1 9SY, quoting MCS/3946.

Price Waterhouse
Associates

Smaller Companies
Specialist/
Fund Manager to £20,000

Our Client, a major figure in the investment scene, offering a full range of investment services, has asked us to recruit a Manager, specialising in Smaller Companies, to join their Unit Trust team.

This is a new appointment and provides a career opportunity for a person almost certainly in their mid/late twenties, with about five years investment experience, soundly based in analysis with an investment house, pension fund, insurance company or stockbroker, and with good knowledge of, and interest in, the Smaller Companies Sector including the Unlisted Securities Market.

Our client offers a remuneration package totalling around £20,000, which will include basic salary, profit sharing, subsidised mortgage, etc.

Please write with full details to Colin Barry, Overton Shirley and Barry Partnership, (Management Consultants), 2nd Floor, Morley House, 26 Holborn Viaduct, London, EC1 2BP. Telephone: 01-583 1912.

Overton Shirley and Barry

TOP APPOINTMENTS

Only Connaught offer a success-related fee structure to selected senior executives seeking new appointments from £15,000 to £50,000.

Perhaps we can help you too. Contact us for a confidential meeting without obligation.

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Executive Management Services Limited

73 Grosvenor Street,
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(24 hour answering service)

SENIOR TRADER

WITH U.K. GRAIN EXPERIENCE

required by well-established Continental trading house to establish and develop its U.K. trading activities.

An attractive salary package commensurate with the responsibility of this position will be offered.

Apply in writing to Box A 8195, Financial Times
10 Cannon Street, London EC4A 3DF

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IN SECURITIES

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We are forming a new unit
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to select clients

EARNINGS THE FIRST YEAR
SHOULD EXCEED £25,000
That will include liberal salary
and expenses

You must have a Representative's
Licence and a minimum of
6 months experience

Please call for an
immediate appointment
01-723 8844

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SALES MANAGER/DIRECTOR

required for expanding
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IN LIVERPOOL

Applicants should have experi-
ence of the transport industry
combined with sound financial
knowledge.

Apply to
John Ireland, Managing Director,
Road Range Ltd.,
Duke St., Liverpool.

Bank Recruitment Specialists

EUROBOND SALES EXECUTIVE

Due to expansion of business, a front-rank U.S. investment bank wishes to recruit an additional experienced Senior Eurobond Sales Executive. The individual sought will have a stable and successful professional track record of some 3 to 5 years to date. A highly attractive basic salary is negotiable, plus a substantial bonus, mortgage subsidy and other benefits.

GILTS FUND MANAGER

A major merchant bank wishes to recruit a seasoned investment professional with substantial fund management experience in Gilt Edged Securities. The scope of the appointment, extending to all areas of the Gilt market, is reflected in the excellent compensation package offered.

YEN BOND DEALER

Prominent, vigorously expanding international securities house has a new opening for an ambitious young bond market professional whose experience includes selling, or trading, Yen-denominated fixed interest paper. Excellent terms are offered including a comprehensive range of fringe benefits.

CHIEF F/X DEALER -

MIDDLE EAST

We invite applications from experienced Senior Dealers who would be interested in handling the daily business of a prominent bank headquartered in Cairo.

The appointment is offered as a two-year renewable contract on the usual equivalent terms. A background of some 3-7 years' active dealing experience in the London market is sought.

STERLING DEALER

An experienced Sterling Dealer is sought by an active European bank to take responsibility for the Sterling book. Candidates may be either Sterling specialists, or have more broadly based dealing experience including Sterling and Eurocurrencies. This appointment offers the opportunity for additional involvement in financial markets.

FRENCH-SPEAKING DEALER

Due to business expansion, a respected European bank wishes to recruit an additional Foreign Exchange Dealer. Fluency in French is required, coupled with a dealing background of one to two years in interbank or customer business.

FOREIGN CURRENCY ADVISOR

This appointment is open to a qualified Economist whose professional background includes the provision of advice to companies and major corporations concerning currency reserve management. Above average communication skills, both written and spoken, are essential and must be coupled with keen business awareness and the ability to deal with major clients at the most senior levels.

U.K. LENDING OFFICER

A major bank, long established in London, wishes to recruit an ambitious leading banker with around 2 years' experience in a U.K. corporate business development role coupled with a strong previous credit background.

CHARTERED ACCOUNTANTS

Within the banking industry there continues to be exceptional demand for qualified Chartered Accountants who are graduates and have one to two years' post-qualifying experience, including bank audits. Specifically, there are current opportunities in international Audits involving some 30% travel, Financial Control, and Management Accounting.

Please contact Ken Anderson or Leslie Squires. Telephone: 01-583 6644

Anderson, Squires, Bank Recruitment Specialists
Blomfield House, 85 London Wall, London EC2M 2AE

Anderson, Squires

Financial Controller

New Broking
OperationSecurities and
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Hong Kong



Arthur Young McClelland Moores & Co.

A MEMBER OF AMSA IN EUROPE AND ARTHUR YOUNG INTERNATIONAL

The firm is new, exciting in concept, offering exceptional challenge and potential satisfaction from contributing to its success. Formed as a joint venture between an international commodities group and talented local traders, it will start operations later this year, trading stocks, securities and commodity futures in the US markets.

Our role is to locate an outstanding young accountant, to take full responsibility for all treasury, accounting, administration and MIS aspects of the firm. An initial task will be the implementation of computerised dealing and control systems. Success, which will lead to a Directorship, will be judged on the performance of these systems, the efficiency of the back office functions and the level and quality of input made to business decisions.

Candidates must be young, ideally ACA or CPA qualified, with direct experience of

computer systems development and implementation and of either securities or commodities trading. Personal qualities must include self assurance, intellectual agility, skill in communication, the ability to isolate key issues and above all commitment. Salary will not be a limiting factor.

Please reply in confidence giving concise career and personal details and quoting Ref. EFS36 FT to P.J. Williamson, Executive Selection. Include a daytime telephone number. If necessary, interviews may be held on the Continent or in the USA.

Arthur Young McClelland Moores & Co.,
Management Consultants,
Raffles House, 7 Raffles Buildings,
Fetter Lane, London EC4A 3TH.

SENIOR EXECUTIVE:
Systems &
Data Processing

International Banking -
pay and benefits in excess of £35,000

We are one of Britain's largest, most successful international banks, with offices throughout the five continents.

We are about to embark on a strategy of major systems expansion, both in the UK and overseas. As a result, we need to make a new appointment of Controller, Technical Services, to take Group-wide responsibility for our computer systems development, telecommunications and organisation and methods.

As Controller, your key functions will be to:-
- develop cost effective systems responsive to the business needs of the Group
- prepare and implement computer strategies, plans and budgets, and monitor and maintain progress against these
- ensure the proper motivation and continued training of a large and increasing professional staff
- maintain user awareness and involvement
- ensure continuance of adequate standards and procedures.

You will need to have demonstrable skills as a manager, both of large departments and projects. Your computer background will be varied and extensive, embracing mainframes and minis, preferably of more than one major supplier. Your experience should cover financial and possibly banking applications in considerable depth. You will probably be in your forties, with an appropriate degree or professional membership, although your track record will be of greater importance to us than formal qualifications.

We offer pay and benefits in excess of £35,000 including car and house loan facilities. Scope for professional achievement and satisfaction in the short term is exceptional, while longer term prospects are also considerable.

Please write fully about yourself and what you have achieved in your career to date, to Alan Bartlett, Assistant General Manager (Personnel), Standard Chartered Bank PLC, 10, Clements Lane, London EC4M 7AB.



Standard Chartered
Standard Chartered Bank PLC

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Minster Executive specialises in solving the career problems of Top Executives who are earning in excess of £20,000 a year and are seeking a new opportunity.

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We have an impressive record of success and an acknowledged reputation in the employment market; many blue chip companies from a broad spectrum of industry and commerce retain our services in the re-employment of their senior people. It could be to your advantage to find out more about us today. Write or telephone for a preliminary discussion without obligation.

MINSTER EXECUTIVE LTD. 28 Bolton Street, London W1Y 8HT. Tel: 01-493 1309/1086

Group Treasurer

London c. £25,000

Major British manufacturing group, operating internationally in 40 countries, seeks a Treasurer to be responsible to the Finance Director for the overall control of borrowing facilities, cash management and currency exposure on the most cost effective basis. This wide-ranging function will also include the development of the Group's financial strategy and the capital structures of subsidiary companies worldwide.

Candidates, aged 35-50, are likely to be qualified in accountancy or banking, but sophisticated experience of the control, movement and raising of funds internationally, acquired in the treasury function in manufacturing industry or in clearing or merchant banks, is more important than professional qualifications. Established City contacts, negotiating skills and administrative ability are essential.

For full job description write in confidence to W T Agar at John Curtis & Partners, 104/112 Marylebone Lane, London W1M 5FU, showing clearly how you meet our client's requirements, quoting reference 2169/FT. Both men and women may apply.

JC&P

John Curtis and Partners

International Fund Manager

Merchant Bank to £20,000

The International Fund Management Department of a major City Investment House wishes to fill a management post with responsibility for International Funds.

Reporting to the International Funds Director the person appointed will be responsible for three essential areas:

(a) Analysis and choice of investments for Institutional Clients; (b) The management of specific funds; (c) Membership of, and contribution to, the International Investment Committee. The ideal applicant will be a graduate, aged 25/30 with established investment analysis and management experience, preferably including knowledge of Europe. In addition, the successful candidate will be familiar with the workings of the International Securities Markets and modern portfolio management techniques.

In addition to an attractive salary, with profit sharing, assisted mortgage, etc., there are considerable career prospects within our client's expanding International operation.

Please write with full career details to David Page, Foster, Turner and Benson Ltd., Chancery House, Chancery Lane, London WC2A 1QU.

Foster Turner & Benson
Recruitment Advertising

Manager UK Corporate Lending (Recognised Bank)

This challenging opportunity will interest experienced lending managers with at least 5 years' varied corporate lending experience, particularly in the UK market.

Candidates must be able to display a successful background in marketing and leadership of people.

Salary will be negotiable and benefits include a company car, low cost mortgage, private medical insurance, pension and life cover. It is unlikely that the successful candidate is currently earning less than £20,000 per annum.

Please write in complete confidence with career details, to J. D. Vine (Ref. 17/3), Vine Potterton Limited, 152/153 Fleet Street, London EC4. Please state separately any companies to which your application should not be forwarded.

Vine Potterton
RECRUITMENT SERVICES

Corporate Finance

Birmingham c. £15,000

Our client, one of the leading and most influential stock broking firms outside London, is continuing to expand its corporate finance facility with considerable success, and in order to retain its momentum wishes to appoint someone dedicated to this activity.

Candidates, male or female, should be aged between 26 and 32, graduates with in addition an accounting or legal background with some experience of corporate financial affairs including acquisitions and new venture studies. The personal characteristics necessary to succeed within a wide range of corporate clients are equally important.

The salary package is open for negotiation and will include the normal benefits associated with a business of stature.

Please write in confidence, initially with brief details, and quoting reference 1315 to John Anderson, as Advisor to the company, at-

John Anderson & Associates

Norfolk House, Smallbrook Queensway, Birmingham B5 4LJ.

Banking in Luxembourg

Interviews in Luxembourg - End of March

I will be visiting Luxembourg at the end of March and will have time available to meet a limited number of candidates interested in discussing banking opportunities in Luxembourg and other major financial centres.

In particular we have been asked to recruit for:

Junior Bond Trader to BF90,000 per month

For North American Bank, fluency in English, French and German required.

Syndications Specialist - Salary Negotiable ideally with knowledge of Far Eastern Markets.

Please contact Kevin Byrne, Banking and Finance Division, 31 Southampton Row, London WC1B 5HY or telephone 01-242 0965 quoting reference IB/181.

MP
Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Glasgow

ACCOUNT OFFICER

A senior appointment with a major International Bank

Our Client, a substantial and expanding International Bank offering a full range of services, enjoys an enviable record of both success and achievement.

The current requirement calls for an experienced lending officer to be responsible primarily for the identification and development of new lending opportunities with major multi-national companies throughout the U.K.

Candidates, preferably graduates in their late 20's or early 30's, should combine a sound credit training with a proven record of corporate business development in the U.K. Personal qualities of self-motivation, maturity and flair are to be regarded as critical elements in the selection process.

This represents a significant opportunity to contribute to a well-established and ambitious institution intent upon breaking new ground. Salary is negotiable from £20,000 and the comprehensive range of benefits includes a car.

Contact Norman Philpot in confidence on 01-246 3512

NPA Recruitment Services Ltd

60 Cheapside - London EC2 - Telephone 01-248 3512 3 4 5

Management Section - Executive Search

GENERAL MANAGER

£24,273 - £27,370

The Scottish Special Housing Association invites applications for the post of General Manager, to fill a vacancy arising from the retirement of the present holder in December 1983.

The Association is an independent Government financed organisation, established in 1937, which makes a major contribution to the housing field in Scotland by designing, building and managing houses for rent throughout the country, by ensuring that it attains the highest possible standards of maintenance and management of its stock and by selling houses to sitting tenants. It performs a wide variety of tasks to meet the changing problems of housing in Scotland. The Association owns nearly 100,000 houses, has some 2,500 employees, including its own Building Department, and a total annual expenditure in excess of £130m. Overall management is conducted by a Council appointed by the Secretary of State for Scotland.

The General Manager is the chief executive of the Association and is responsible to the Council for the effective direction and co-ordination of all functions. Within the policy framework laid down by the Council he/she has wide authority to carry out his/her tasks, and is supported by a recently restructured management organisation including four central directorates and three Regional teams.

Candidates for this post will require to have a record of considerable experience and proven success at a high managerial level, preferably in a housing-related field, and will be expected to demonstrate particular skills in the areas of decision-making, financial management and leadership. They should possess a degree or relevant professional qualification, and will ideally have had experience in dealing at a senior level with government departments and local authorities.

Conditions of service include six weeks annual leave, 12½ days public holidays and superannuation under Local Government Acts. Assistance with relocation expenses will be negotiable.

Further information and application forms are available from the Secretary, to whom completed forms should be returned not later than 29th April 1983.

SCOTTISH SPECIAL HOUSING ASSOCIATION

15/21 Palmerston Place,
Edinburgh EH12 5AJ

SSHA

CONTINENTAL SECURITIES

City £20,000+

The London merchant banking arm of a major continental bank, long established in the City, intends to increase its already substantial foreign securities business by the recruitment of an additional executive. He, or she, aged around 30 with a degree or professional qualification, will have a sound knowledge of continental securities and experience of placing them with investors in the UK. A working knowledge of French is an advantage and, although operating within a small team, considerable initiative is required to expand this specialised business. Experience of Eurobonds would also be useful. The successful candidate is unlikely to be currently earning less than about £20,000.

Please send full career details in confidence to:

Denis V.E. Howard

Recruitment and Selection Consultant

Third Floor, 4 Cromwell Place
London SW7 2JJ

Investment Management

Municipal Mutual Insurance Group, whose funds exceed £400 million, is seeking an Assistant to the Investment Manager. We are looking for a graduate aged 25/30 with at least 3 years' experience gained with a stockbroker or institution.

The successful candidate will be expected to make a rapid and significant contribution to the management and administration of the Group's assets which include overseas equity and fixed interest securities and range across general insurance, life and superannuation funds, a unit trust and direct property investment and development.

Remuneration negotiable commensurate with experience.

Please apply in writing with full c.v. to:

Brian Stuart,
Investment Manager,
Municipal Mutual Insurance Limited,
Old Queen St., London SW1H 9HN.

Graduate Loans Officer Expand Lending Activity

Have you about 1 year's basic banking experience and do you want to use your Oxford, Cambridge or London degree to maximum effect in a banking career?

As a Loans Officer for a major foreign Bank in London, you will be involved in promoting, procuring and administering the Bank's lending activities. Reporting to the Head of the International Financial Department, you will also be expected to visit potential clients, carry out market research and undertake customer credit analysis.

Ideally a Law graduate, aged early/mid twenties and living within easy commuting distance of the City, you will hopefully be fluent in French. Cooperative, energetic and confident to converse at top management levels, you must above all be willing to learn.

An attractive basic salary is negotiable plus normal banking benefits. Interested? Then ring or preferably write to me, Richard J Sowerby, at Cripps, Sears and Associates Ltd., (Personnel Consultants) 88/89 High Holborn, London WC1V 6LH. Tel. 01-404 5701 (24 hours).

Cripps, Sears

CHIEF EXECUTIVE - MONEY FUND £30,000+

Our Client, a respected city institution, wish to establish a Money Fund. We would like to hear from ambitious well motivated applicants, with substantial experience gained in London, of providing money managers, stockbrokers, corporate and individual depositors with the services associated with a first class Money Fund.

Please contact: Brian Gooch

CREDIT ANALYST WITH GERMAN c£13,000

Our Client, an American Bank, has an immediate vacancy for an experienced Corporate Credit Analyst. The appointee should have American Bank training and at least a years credit experience for this demanding post.

Please contact: Brenda Shephard

FOREIGN EXCHANGE DEALERS

Due to the increase in demand from our clients for talented money market dealers, we have twelve posts that are unfilled. Requirements vary from juniors with a years experience, to those who are well established and known in the market.

Please contact: David Little

GRADUATE BANKERS

Challenging positions calling for two graduates with up to 5 years Forex banking experience are available with an expanding international bank. This is a new venture for the bank who are seeking to introduce standard operating procedures in their dealing rooms throughout the world. Extensive travel is envisaged.

Please contact: Paul Trumble

MANAGER - COMMERCIAL LENDING

A Marketing/Account Officer is sought by this Canadian Bank to manage a small team providing short and medium term finance mainly in the UK sector. Successful candidates are likely to be aged 35 years or older and earning in excess of £17,500 p.a.

Please contact: Paul Trumble

Jonathan Wren BANK RECRUITMENT CONSULTANTS
170 Bishopsgate - London EC2M 4LX - 01 623 1266

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20 years market experience

Banking Personnel

The Executive Banking Appointments Specialists

PRODUCT MARKETING EXECUTIVES

Age 25-35 Circa £20,000

Several outstanding opportunities currently exist within the European International Banking sector for account executives with a proven background in Product Marketing.

In particular we invite applications for the following areas: Eurobonds, Export Credit, Loans, Financial Services.

Fluency in a European language is a desirable asset.

For further details please contact Lewis Marshall or Natalie Straughen in strict confidence

41/42 London Wall, London EC2. Tel: 01-588 0781

Foreign Exchange Dealers

As a result of the recent restructuring of its foreign exchange and money dealing operations, Bank of America is seeking several experienced Foreign Exchange Dealers.

Candidates should have proven ability and a strong background in foreign exchange dealing.

A competitive salary will be accompanied by an attractive package of fringe benefits in line with best banking practice.

Write, in strict confidence, with full personal, career and salary details to Peter Cole, Bank of America NT & SA, 25 Cannon Street, London, EC4P 4HN.

BANK OF AMERICA

CHIEF DEALER

Applications are invited for the position of Chief Dealer in the London office of a well established and rapidly growing Asian bank.

Applicants will have had at least six years' experience in foreign exchange and money markets including arbitrage and C.D. trading. A good knowledge of general banking, Far Eastern and Asian markets, and financial futures would be an added advantage. The ability to motivate staff, and to maintain close relationships with the banking community and corporate customers is essential.

Salary will be commensurate with experience and ability.

Please send full career details to:
Box A8158, Financial Times
10 Cannon Street, London EC4P 4BY

International Metal Trading Company requires:

EXPERIENCED PHYSICAL TRADER

We offer a prosperous future in an expanding company. Applicants treated in strict confidence.

Please apply to Box A8155, Financial Times,
10, Cannon Street, London, EC4P 4BY

Financial director - international contracting

North West, from £25,000 + car



This contracting division of a long established, quoted group enjoys an international reputation for its technical excellence. Turnover of £50m comes mainly from the Middle East, Africa and the UK.

Reporting to the Chief Executive you will direct the entire financial function. Key tasks will be to strengthen financial discipline at every level from site upwards and to take the lead in negotiating project finance around the world. Extensive international experience of bidding, project funding, ECGD, contract financial control and getting paid is essential.

This is a tough job and needs someone who knows the game. Significant travel is inevitable. Terms are for discussion.

Resumes, including a daytime telephone number to Stephen Blaney, Executive Selection Division, Ref. B105.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited
management consultants

St James's House Charlotte Street
Manchester M1 4DZ

Senior Treasury Officer

A vital role within the Oil Industry

Britoil's current interests extend to six producing oil fields, one producing gas field, three fields under development and an increasing worldwide involvement.

The Company's associated funding requirements have created the need to recruit an experienced person with a relevant background to fill this new position. The person appointed will be expected to have the professional skill and acumen to make a significant contribution to the formulation of financing decisions in respect of both the UK and overseas markets.

Specific responsibilities of the post will include:

- monitoring corporate and project financing requirements
- developing, recommending and, where appropriate, negotiating such financing arrangements as may be required
- keeping under review market conditions and developments.

It is unlikely that anyone with less than eight years' relevant post-graduate experience in banking or a corporate treasury

environment will have the necessary breadth of experience and professional judgement to meet the demands of this role. An appropriate professional qualification would be desirable.

This Glasgow-based position offers a highly competitive salary and benefits package, which includes a Company car, outstanding pension and life assurance provisions, BUPA facilities and, where appropriate, generous assistance with relocation arrangements.

Glasgow offers all the social and cultural amenities associated with a large cosmopolitan city together with ready access to magnificent countryside. A comprehensive range of housing is available at competitive prices and excellent educational facilities are close to hand.

Comprehensive written applications, quoting reference STOKWMT, should be submitted to: Mr K W Mearchert, Senior Personnel Officer, Britoil plc,

150 St. Vincent Street,
Glasgow, G2 5LJ.

The post is open to men and women.

Britoil

LICENSED SECURITY DEALER

NEW UNIT FORMED WITHIN MAJOR LICENSED DEALER IN SECURITIES

You must have a Representative Licence
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We will provide:
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TOTAL EARNINGS THE FIRST YEAR SHOULD EXCEED £25,000
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Young Credit Analyst

City, c.£10,500

This position will attract a young banker wishing to add breadth of experience and international awareness to the skills already learned. A reputed international bank, specialising in trade finance and Euro-currency lending, needs additional capacity in the appraisal of corporate, bank and country risks. Reporting to a Senior Credit Officer and deputising for him as necessary, the successful candidate will make reports, presentations and recommendations on the bank's loan portfolio and the economic and political conditions under which the clients operate. Candidates, aged 25+, will have training and experience in international credit analysis. Knowledge of international banking operations, an economics degree or AIB qualification would be ideal. Normal banking benefits are given.

L.L. Duff, Ref: 18013/FT. Male or female candidates should telephone in confidence for a Personal History Form 01-734 6852, Sutherland House, 5/6 Argyle Street, LONDON, W1E 6EZ.

ACCOUNTING MANAGER

£11,000 + Car + BUPA Slough

GTE Directories Limited is part of the General Telephone and Electronics Corporation, employing over 214,000 people worldwide. In the U.K. we are the official sales contractor for British Telecom, selling Yellow Pages advertising in London, the East and South of England.

Following recent promotion and expansion within the accounting department, we are now looking for an Accounting Manager. The successful candidate will report to the Financial Controller, and will be responsible for leading and motivating a department of six specialised employees. In addition the Manager will also be responsible for providing financial information to management.

This position offers an exceptional opportunity, in a growth company, for a recently qualified person to gain experience of staff management, accounting, and systems development.

Candidates must be qualified ACA or ACCA, aged 25-30 years with a minimum of two years industrial or professional experience.

Applications stating full personal details and experience to date should be forwarded to: Personnel Manager,

GTE Yellow Pages

GTE Directories Limited,
Directories House,
278-286 High Street,
Slough,
Berks SL1 1HG.

SALES EXECUTIVE

PRIVATE CLIENT INVESTMENT SERVICES

An exciting opportunity with a new investment management company to create and develop the marketing of our services, particularly to professional advisers.

An investment background and previous marketing/sales experience are essential.

Age 25 to 35

Attractive salary package



Please write to Alan Henderson

FRASER HENDERSON LIMITED

28B ALBEMARLE STREET,
LONDON W1X 3FA
Telephone 01-499 7551

Our current assignments include:

Accounts Dept. Head	c.£13,000	Chief Clerk	c.£10,000
Qualified ACA	to £12,000+car	Head U.K. Marketing	c.£20,000
Credit Analyst Sr.	c.£14,000	Operations/Accounts	to £18,000
Eurobond Sales	£10-20,000	Accounts/Data Processing	c.£11,000
F/X Dealers	£10-40,000	Credit Marketing Manager	c.£19,000

Gordon Brown Bank Recruitment Consultants
85 London Wall, London EC2M 7AD Telephone: 01-628 4501



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Quantitative Analysis Service, a New York-based investment research group using momentum techniques, is looking to expand in London.

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The Director, Inter-Bank Research Organisation,
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Our client is a major British financial organisation — a household name in fact — with a Group turnover exceeding £725 million.

We are looking for someone to head up the promotion and development of all loan business secured by second mortgages, operating exclusively through selected finance brokers. This is a new appointment which offers tremendous scope to the right person. You must have the personal qualities associated with a senior position and be fully experienced in this specialised business activity, gained with a company already offering a similar service. Age is flexible but possibly 35-45. Location, City of London.

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Eagle Star Trust Company Limited, an English trust corporation, is a wholly-owned subsidiary of Eagle Star Holdings PLC.

Applications are invited for the position of Trust Officer in the City of London reporting to the Manager. Appropriate academic and/or professional qualifications together with experience and a detailed knowledge of all aspects of trust administration, particularly in the areas of debenture and loan stocks, are essential. It is expected that the successful candidate will currently hold a responsible position in the Trust Department of a major bank or insurance company.

A competitive salary will be offered commensurate with qualifications and experience, plus the usual fringe benefits.

Please send a comprehensive Curriculum Vitae to: Personnel Department, Eagle Star Insurance Company Ltd., Eagle Star House, Bath Road, CHELTENHAM.

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Vacancies have arisen for Eurodollar Certificate of Deposit Brokers with an expanding, leading London Money Broker.

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INVESTMENT ANALYST/DEALER- U.K. EQUITIES

LONDON EC2

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To apply, please send full details of qualifications, salary and experience to:

Miss Barbara Brookfield,
Staff Officer,
The Equitable Life Assurance Society,
Wellington Street,
Aylesbury,
Bucks HP21 7QW.
Telephone: Aylesbury (0296) 33100

The Equitable Life

Assistant to Managing Director

City Mid 20's

Our Client is a rapidly growing Company with expanding interests in the energy sector. It has substantial City backing and takes an active part in the management of the businesses in which it is involved.

An Assistant to the Managing Director is now being sought to become closely involved in both existing investments and in the selection of additions to the portfolio. A salary of around £12,000 per annum is negotiable but could be significantly higher for an exceptional candidate with closely related experience.

Graduates with business experience, City or relevant industry knowledge and with a facility for at least one European language, should send adequate particulars, in confidence to:

P. T. Wellingham (Ref 1512),
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Eurobond Trader

£50,000 - £70,000 pa (earning parameters)
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I am always interested in talking to Eurobond Executives, at all levels, who are genuinely seeking career moves within the Capital Investment Market, whether it be to move abroad or to change their area of concentration or specialisation. To this end, I am available on 01-743 9991 outside office hours any evening/weekend or on the number below. Contact Paul Boucher for details of above positions.

Gilts Executive

Our client, the futures broking subsidiary of a major firm of London Stockbrokers, seeks an experienced Executive to develop brokerage business in Gilts, Futures, on LIFFE. Experience of cash and futures desk broking essential. Competitive negotiable salary commensurate with the importance given to this position. Telephone Robert Kimball on the number below, in strict confidence.

**CHARTERHOUSE
APPOINTMENTS 01-481 3188**
Europe House, World Trade Centre, London E1

Treasury Dealer

Continued development of the bank's trading activities has resulted in the need to recruit an experienced Treasury Dealer.

Ideal applicants should have a thorough knowledge of international treasury markets and should have been involved with the broader aspects of FX dealing disciplines.

This is a positive career opportunity and the successful candidate will be offered a competitive salary together with a full range of banking benefits.

Please write with full career details to
TOM KOLLINSKY at NORDIC BANK PLC,
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Rippon Kangyo Kakumaru (Europe) Limited

This expanding Japanese Securities Company seeks one Eurobond Sales Executive and one Eurobond Trader to join its small Eurobond team.

Eurobond Sales—The successful applicant is likely to be about 30-35 years of age with a minimum of three years' sales experience.

Eurobond Trader—Applicants are invited from experienced traders aged between 25 and 35 years.

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Applications should be made, in writing only please, to:

MR K. NAKADA
RIPPON KANGYO KAKUMARU (EUROPE) LIMITED
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Accountancy Appointments

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The Package Deal is professionally demanding. Your success will be recognised by increased responsibility and financial rewards. If you

are ambitious and have above average potential, with the confidence to make the most of this challenge, please contact John Thompson at the address below. Interviews will be held shortly.

Price Waterhouse,
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32 London Bridge Street,
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**Package
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Details of experience and present salary should be sent, in confidence, to KJ Worthy, Stoy-MLH, 126 Baker Street, London W1M 1FH.

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The role is broad ranging and includes general financial management with involvement in financial negotiations related to the company's basic activity, which is leasing.

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Salary is negotiable with an attractive benefits package. Location is Central London.

Send a resume, or ring for an application form to Stuart Adamson FCA or Alan Brown, Grosvenor Stewart Limited, Hamilton House, 15 Titehouse Street, Hitchin, Hertfordshire. Telephone: (0462) 55303 (24 hour answering).

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Write or telephone for an application form or send full details to R.A. Phillips, AGIS, FCI, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156.

Phillips & Carpenter

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Accountancy Appointments Europe

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Please call in the first instance BARRY C. SKATES (Director) or his able assistant SARAH MUNDY. Outside office hours 9.30 a.m. - 6 p.m. leave your telephone number on 01-580 7695 (Answer 24 hrs.) or call the Chief Executive on 01-722 8093/0623 if urgent.

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CORPORATE REVIEW

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Our cheery, super-efficient and ultra-dynamic staff await your call with eager anticipation. We can offer 15 years of unrivalled experience in the recruitment of Accountants and a close rapport with over 1,200 client companies in London and the Home Counties alone.

Please call in the first instance BARRY C. SKATES (Director) or his able assistant SARAH MUNDY. Outside office hours 9.30 a.m. - 6 p.m. leave your telephone number on 01-580 7695 (Answer 24 hrs.) or call the Chief Executive on 01-722 8093/0623 if urgent.

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The successful candidate will plan, direct and control all finance, accounting and data processing functions within the firm. There is scope for further development of a computerised management information system which has recently been installed.

Applicants must be qualified accountants with a good knowledge of computers. Age is less important than relevant experience and positive personal attributes. In addition to an attractive salary and a car, the firm offers generous fringe benefits.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2096, to G. J. Perkins.

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Telephone: 01-353 8011

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Accountancy Appointments

Financial Controller

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This expanding, international contracting subsidiary of a major UK group seeks an exceptionally able accountant for its head office just north of London. Responsibility is to the Financial Director for the supervision of the financial and management accounting of its overseas operating companies, and the provision of periodic financial reports to UK-based management. Overseas travel is involved, sometimes at short notice. This new position would appeal to an ACA with at least two years' experience in managing an accounts function within an industrial environment, preferably contracting. Fringe benefits appropriate to this level of responsibility are provided. Write with full personal and career details to the address below, quoting ref: F2830/FT on the envelope. Your application will be forwarded directly to the client unopened, unless marked for the attention of our Security Manager with a note of companies to which it should not be sent. Initial interviews will be conducted by the client.

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For companies seeking senior financial executives discreetly and cost effectively, we provide access to those candidates who are not actively pursuing the market but who would nevertheless be interested in certain career opportunities.

For further information on our search and selection procedures please contact:

Z. Gardner — Research
UNADEX, 170 Bishopsgate
London EC2M 4LX Tel: 623 2918

Group Financial Controller

Sports Marketing

c.£15,000

This British company has substantial interests worldwide in the sport and music fields. The post is an opportunity for a young, ambitious, qualified accountant to play an essential role in the growth plans of an unusual and dynamic company.

The person appointed will be a major contributor to the development of corporate strategy and will be responsible for providing a comprehensive financial and accounting service to the board.

Candidates must be in their late twenties or early thirties, graduates and CAs, with at least two years post qualification experience, including familiarity with computerisation. Maturity, a high degree of commitment and willingness to work hard in a fast-moving and demanding environment are essential requirements.

Please write in confidence, quoting reference 2542/L, to R. Currier, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.



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Management Consultants

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128 Queen Victoria Street, London EC4P 4JX

ACCOUNTANT

C. LONDON

to £13,000

Our client is the Holding company for a leading UK publishing group with operating companies throughout the world.

Reporting to the Group Chief Accountant, the appointee will be responsible for maintaining the books of account, preparing monthly and annual accounts, some company secretarial work and be involved with further computerisation of accounts.

This new opening would suit a recently qualified accountant either straight from the profession or from a commercial organisation. This is a demanding position in a close-knit Finance Department.

For further details and application form, please telephone or write K. C. Davenport, B.Com., quoting Ref: — KC4915.

Deboo Executive

19/21 Wilson Street, London EC2M 2TA. Telephone: 01-628 2714

Financial Director Designate

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Candidates must be qualified accountants who can demonstrate achievement in controlling the financial aspects of medium-sized operating units. Familiarity with international contracting would be an advantage. Preferred age 32-45.

Please reply in confidence giving concise career and personal details and quoting Ref. EY598/FT to P. J. Williamson, Executive Selection.

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Management Consultants,
Rolle House, 7 Rolle Buildings,
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Finance Managers

c.£17,500 + Car

Our client is an expanding major U.K. group with considerable interests in the retail sector. Internal restructuring has led to the requirement for several Finance Managers at locations throughout the country.

Candidates will be qualified accountants, aged 28-34, with a proven track record of achievement within a commercial environment. A minimum of four years post-qualification experience in a relevant discipline is essential.

Each manager will be responsible for the total financial function within each sector with particular emphasis on: preparation of management reports, budgeting, forecasting, capital appraisal, acquisition and operational analysis. Personal qualities of paramount importance include: enthusiasm and ambition coupled with the ability to work well under pressure. Good communication skills — both written and verbal — are essential as liaison with personnel at all levels is a major facet of the role.

Highly competitive remuneration packages are offered together with excellent career prospects within the group for individuals of outstanding ability.

Candidates should write to Philip Cartwright A.C.M.A., enclosing a comprehensive curriculum vitae, quoting ref. 911 at 31 Southampton Row London WC1B 5HY.



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MERCHANT BANK
A.C.A.
24-28

SMALL AMOUNT OF TRAVEL — NEW YORK/HONG KONG/SINGAPORE

Our client wishes to recruit four Chartered Accountants — two computer auditors and two financial auditors. Candidates must possess a degree and have trained with a major professional practice. Banking or related experience would be preferred but is by no means essential. For the computer audit positions a minimum of 2 years experience is required. For further information please reply with personal and career details to JOHN PHILIP SMITH F.C.A. quoting reference no: 4252.

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Cardinal House, 39-40 Albemarle Street, London W1X 3FD. Telephone: 01-629 4463 (24 Hours)

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A.C.A.
24-28

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Group Treasurer

Essex

c.£17,000 + car.

A major British industrial group with a turnover of over £100m seeks an experienced Treasurer for its head office.

Working independently you will report to the Group Finance Director and have specific responsibilities for all aspects of the treasury function including liaison with banks, management of borrowings and foreign exchange.

Previous Treasury experience in industry or banking is essential, less important is age although candidates are most likely to be in their 30's and possess a professional qualification or relevant University degree.

The range of fringe benefits includes all those normally associated with a group of this size and reputation.

Please write with full curriculum vitae including a daytime telephone number to John P. Sleigh FCCA quoting reference JS/620/GTF.

Lloyd Management

Recruitment Consultants

125 High Holborn London WC1V 6QA

01-405 3499

FINANCIAL/SYSTEMS ANALYST

A challenging role has been created within this major European group. The successful candidate will take responsibility for the consolidation, interpretation and analysis of European results. Liaising with top management. In addition they will be expected to assist the Financial Controller in the development and integration of computerised systems throughout the finance function. Applicants should be enthusiastic and self-motivated in their 20's with sound accounts experience and/or programming ability preferably in BASIC.

£12,000 +

W. END

ROBERT HALF

LEE HOUSE, LONDON WALL EC3 2LW 01-550 6171

Taxation Controller

London

c.£26,500 + car etc

Our client, Blue Circle Industries PLC, is the parent company of an international group of subsidiary and associate companies, which is primarily engaged in the manufacture and distribution of cement and allied products, decorative finishes, ceramic and acrylic sanitaryware and bathroom products, extraction of minerals and merchandising of building materials.

Due to a promotion, the client wishes to recruit a thoroughly competent and professional tax specialist to take overall responsibility for and to manage the UK tax affairs of the group, including the structure of overseas investments and related issues, and to advise on the group's business transactions.

Candidates aged 35 to 45, male or female, must be Chartered Accountants with at least 5 years tax specialisation gained in industry or partly in the profession. They must also have the necessary motivation, communications skills, imagination and personality to command acceptance at all levels.

The importance of this key appointment is reflected in the very competitive remuneration. Other benefits will include those one would normally expect for a senior position in industry. The company intends to move its head office to Berkshire in 1985.

Candidates can make application by quoting reference MCS/7101 and requesting a personal history form from Michael R. Andrews, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 9SY.

Price Waterhouse
Associates

International Appointments

SENIOR TAXATION POSITIONS MALAYSIA AND HONG KONG

The expansion of Ernst & Whinney's tax practice in Malaysia and Hong Kong has created the need for additional dynamic and well motivated tax managers and senior tax managers. The appointees will have opportunities to travel within South East Asia and good prospects exist for personal career advancement. Initial contracts will be for two years with the option of renewal at the end of the period either by extension or on an indefinite basis. Details of the positions are as follows:—

Malaysia — Senior Tax Manager

Applicants should preferably be in their late 30's or 40's and have a minimum of 10 years' experience in the taxation department of a leading professional firm or with the Inland Revenue. The job will involve the overall management of the taxation department of our office in Kuala Lumpur and the provision of taxation advice and planning assistance to some of Malaysia's leading companies. The remuneration package is for discussion and is unlikely to be less than the equivalent of £35,000 per annum.

Hong Kong — Tax Managers

Applicants should preferably be in their early 30's and have a minimum of 5 years' experience in the taxation department of a leading professional firm or with the Inland Revenue. The job will involve the supervision and reviewing of tax computations, reviewing tax problems, assisting in tax planning and staff training. A great deal of client contact is involved and enthusiasm and the ability to write fluently and express views and ideas clearly is essential. The remuneration package is for discussion and is unlikely to be less than the equivalent of £25,000 per annum. Full relevant personal and career details should be sent in strictest confidence to Chris Attwood at Ernst & Whinney, Becket House, 1 Lambeth Palace Road, London, SE1 7EU.

EW Ernst & Whinney

Assistant Eurocurrency Dealer

I.T.B., a bank established in Luxembourg since 1973, is looking for a Deposit Dealer to join a small team.

Candidates should have several years' active dealing experience, knowledge of foreign exchange dealing is an advantage.

Good knowledge of English essential.

Applications, which will be treated in complete confidence, should be addressed to:

The Personnel Manager
INTERNATIONAL
TRADE AND
INVESTMENT
BANK S.A.
P.O. Box 320
22-24, Boulevard Royal
Luxembourg
Tel: 26004

CHIEF F/X DEALER

Singapore

Our Client, a major international bank, currently seeks to appoint a senior dealer to take responsibility for the day to day dealing activities of its established branch in Singapore.

Candidates, probably in their late 20's or early 30's, should possess a minimum of 5 years' active trading experience in a major bank, and combine proven all-round dealing expertise with personal qualities of maturity and a strong sense of responsibility.

This significant appointment is offered on the basis of an initial 3 year contract with the opportunity thereafter to transfer to one of the bank's other off-shore dealing centres. Salary and benefits will reflect the importance which our client attaches to the position.

Contact Norman Philpot in confidence
on 01-248 3812

NPA F/X Recruitment Services

60 Cheapside, London EC2 - Telephone 01-248 3812 3 4 5

Management Selection - Executive Search

Financial and Management Accounting

Banking

Our client is one of the leading Kuwaiti banks whose continued expansion has created the need for two senior accountants to strengthen the financial and management accounting functions.

Tax free salaries are as indicated. The two year renewable contracts include free furnished accommodation, annual home leave, school fees and other benefits associated with professional overseas appointments.

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Thursday March 17 1983

Nato tactics
under review

THE RUNNING controversy over the cruise and Pershing II Euro-missiles has given extra impetus and extra publicity, to an even longer-standing debate: how Nato can muster a more effective conventional defence against a Warsaw Pact attack, so as to avoid premature reliance on nuclear escalation.

One school of thought, in the U.S., is actively proscribing the view that advanced technology will enable conventional weapons to substitute for nuclear warheads in the European theatre, by long-range attacks on the rear echelons of enemy forces. But, while Nato will undoubtedly search for ways of reducing its current nuclear dependence, it is certainly premature to assume that the alliance is on the verge of a radical shift in strategy.

Withdrawals

The first step in the search for reduced reliance on nuclear weapons is already taking place as part of the Euro-missile policy. When that policy was adopted just over three years ago, Nato announced not merely that 1,000 nuclear weapons would be removed from Europe unilaterally, but also that any new deployments would lead to the removal of an equivalent number of older (and shorter-range) weapons.

The study of which weapons should be removed is still under way and is unlikely to be able to make firm recommendations to the Nuclear Planning Group when it meets in Lisbon next week. But it begins to appear that withdrawals of older systems could be much larger than the planned deployment of 572 new Euro-missiles.

On the other hand, Nato's arsenal of 6,000 weapons may be regarded as an overkill capacity, which could safely be reduced without damaging credibility. On the other hand, Nato's professionals are increasingly concerned about the military utility of the very short-range battlefield nuclear weapons, which might prove to be as much of a hazard to the alliance as to any enemy.

Superiority

Such a shift, away from short-range weapons to a smaller number of long-range systems, would improve the stability and controllability of Nato's nuclear arsenal. But it would not by itself reduce the advantages of nuclear weapons, given the Warsaw Pact's substantial superiority in conventional force levels.

The control of
education

CENTRAL control of a nation's educational processes is liable to do more harm than good even when the controlling agency is a democratically elected Government. In a country of any appreciable size there are always differences in educational need from place to place which are prone to be overlooked by central bureaucracy.

The dispersed control preferred in Britain nevertheless strays too far in the opposite direction. The Secretary of State for Education and Science has virtually no power over the spreading by the local education authorities of their combined budgets of nearly £10bn, although a good half is provided centrally through the Treasury.

Whatever the gains from sensitivity to local wishes, the result has been a lack of flexibility in other ways. Now that public expenditure is restrained, even more than when budgets were straining, education authorities are under pressure from teachers' unions and other interests to spend the available money on conventional activities at the expense of innovations no matter how clearly they are needed. An example is the need to make up severe shortages in schools' capacity to teach subjects such as mathematics through a concentrated effort to recruit teachers whose existing specialisations are surplus to requirements. Another instance is the development of technical and other vocational studies in the schools.

Complicated

In both of these cases ways have been found for the Department of Education and Science to tackle the problem. But to do so it has had to adopt the unnecessarily complicated device of channelling the money for the project concerned through the Manpower Services Commission, which does have the power to insist that the funds are spent as required.

To rid itself of this charade the Government is planning legislation empowering the Education Secretary to hold

General Bernard Rogers, Nato's top commander, has called for a faster increase in alliance defence spending to make good this shortfall. In a recession, such a request seems profoundly unrealistic. Yet public trust in alliance strategy has been rudely shaken by the Euro-missile controversy and by the crusading rhetoric of President Reagan.

If the governments of western Europe wish to recover a broader consensus on defence policy, they may have to look more seriously at the conventional options.

In some instances, new technology and improved missile accuracy are already facilitating a shift from nuclear to conventional weapons. The U.S. has already announced its intention to replace the Nike Hercules nuclear anti-aircraft weapon with the conventionally armed Patriot. But some enthusiasts in the U.S. go much further, and argue that guided missiles, stand-off bombs and "smart" target-seeking weapons could largely displace nuclear weapons in destroying such targets as reinforcement armies and rear bases.

The implications of these emerging technologies, as well as the U.S. army's evolving ideas on European battle strategy, are being discussed in Nato. But even if new hardware and new concepts can lead to a raising of the nuclear threshold, three factors will militate, in present circumstances, against any idea of a wholly non-nuclear defence posture for Europe.

Objection

The first is the Soviet Union's retention of nuclear weapons designed for the European theatre. The second is the cost of advanced technology weapons, which is no doubt being understated by their advocates, and their reliability and effectiveness, which are no doubt being overstated.

Finally, there is the rooted objection of the Germans to any change in posture which could appear to remove their security from the protection of the U.S. nuclear umbrella, and thus make it a "safe" theatre for conventional war.

Yet, if the current re-examinations of weaponry and strategy lead to some changes which make Nato's generals more comfortable and more confident, that may also help to allay some of the anxieties of Europe's electorates.

So far, it hasn't worked out like that. Contradictory government directives and competition among ministries jostling for influence are holding up strategic planning. The much worse than ex-

back some of the money which would otherwise form part of the general educational budget and to award it as grants to be spent on one or more specified programmes. Local authorities interested in the particular programmes laid down could then bid for one of the grants and the Education Secretary would decide which local projects to support.

The initial response to the proposal has been less than encouraging. Spokesmen for the associations of local authorities have foreshadowed opposition on grounds that despite the grants' apparent harmlessness they would breach the principle of local autonomy and choice in educational matters and would in any case reduce the money available to local authorities as a whole. The National Union of Teachers has also criticised the proposal as a means of forcing the local authorities to share out money which was rightfully theirs in the first place.

Extra funds

But there is still good reason why the Government should press on with its plans. New developments are needed in education, and the principle of local autonomy is already being broken in practice by the award of grants through the Manpower Services Commission. Nor is there any reluctance among the education authorities to bid for the extra funds distributed by the MSC. Moreover, the total sum which the Education Secretary could hold back for allocation in the form of grants could be only 0.5 per cent of the money available for spending by local education authorities. In terms of next year's expenditure, about £47m of an overall budget of £9.4bn.

The proposal also deserves support of the Opposition parties. After all, it was a Labour Education Secretary—Mr. Fred Mulley in the mid-1970s—who objected most vociferously to his lack of legal power to accomplish anything educational useful than the removal of air raid shelters from school playgrounds.

FRENCH NATIONALISED INDUSTRIES

CII HONEYWELL BULL	RHONE-POULENC	SAINT GOBAIN	THOMSON-BRANDT	CGE	PECHINEY UGINE KUHLMANN
1982 turnover: FF 1,100m Capital investment: FF 1,100m Financial charges as per cent of turnover: 9.5 Workforce: 21,850	1982 turnover: FF 40,000m Capital investment: FF 2,200m Financial charges as per cent of turnover: 6 Workforce: 84,000	1982 turnover: FF 51,000m Capital investment: FF 1,500m Financial charges as per cent of turnover: 3.5 to 4 Workforce: 138,000	1982 turnover: FF 46,500m Capital investment: FF 1,950m Financial charges as per cent of turnover: 2.31 Workforce: 129,000	1982 turnover: FF 66,000m Capital investment: FF 2,400m Financial charges as per cent of turnover: 0.8 Workforce: 185,700	1982 turnover: FF 39,000m Capital investment: FF 3,500m Financial charges as per cent of turnover: 5.6 Workforce: 86,000

“ONE OF the main justifications for the nationalisations is that it was the only means of organising the transfer to the companies of the funds needed to make them internationally competitive,” says M. Francis Lorentz, managing director of France's struggling state computer company CII Honeywell Bull.

“Because of the company's losses, some kind of intervention was necessary. Otherwise Rhone-Poulenc would have had to sell off part or all of its activities to one of our competitors,” says M. Jean-Pierre Halbron, finance director of the country's premier chemicals group, “With-out capital, you can't invest—it's a vicious circle.”

That, at least, is the logic behind France's sweeping state take-over of key industrial companies a year ago. The aim, in the famous words beloved by M. Jean-Pierre Chevènement, the Minister for Research and Industry, is to turn the “crippled fleet” of state-owned companies into a combat force ready to do battle with the rest of the world.

Yet, the dust still swirls around 13 months of restructuring, change and confusion at France's nationalised companies, the Socialist's dream of making the state sector the forerunner of industrial regeneration is starting to turn sour.

The fading hopes, symbolised by the setbacks suffered by the left in this month's municipal elections, coincide with serious problems in France's overall economic policies and with the speculation in Paris over an imminent Government reshuffle.

The star of the energetic M. Chevènement, which has been constantly emitting brightly flashing rallying calls for “dynamism” and “mobilisation” since he moved into the job last June, now looks in danger of burning itself out.

The idea behind taking over the helm of France's industrial flagship—which in many (but not all) cases indeed were foundering as the result of under-investment and indecisive leadership—was to streamline decision-making and channel resources into areas promoting France's national interest.

So far, it hasn't worked out like that. Contradictory government directives and competition among ministries jostling for influence are holding up strategic planning. The much worse than ex-

pected financial results of the companies themselves are, in spite of greatly increased largesse from the Government, placing growing constraints on investment.

And the nationalisations have probably proved a political millstone too. A recent opinion poll (admittedly carried out by a right-wing newspaper) indicated that 60 per cent of the populace thought the takeovers served no useful purpose.

The state companies, rather like the Government itself, are labouring under a bewildering proliferation of economic and social objectives. They have been reassured—repeatedly and with growing implausibility—that they enjoy “management autonomy.” But they have been told simultaneously, and in no particular order, to support employment, promote technological change, safeguard declining industries, protect the balance of payments, improve working conditions—and, of course, M. Chevènement underlines, make a profit too.

Pressure is growing for the Government to adopt a more hands-off approach to running the industrial machine. As part of a general move towards more economic belt-tightening which seems probable in the coming months, this would involve a pruning of the nationalised industries' planning goals, with less emphasis on expansion and more on efficiency.

In a country where state intervention is deeply entrenched, and where the President himself is keenly committed to technological restructuring, expecting the French to leave the running of industry to the managers is like asking Mrs. Margaret Thatcher to leave the control of the money supply to the Governor of the Bank of England.

But the chairmen chosen last year by the Government to head the state companies themselves appealed to President Mitter-

rand two months ago to cut interference.

As an example of the companies' scepticism about the Government's all-embracing plans, a top executive in a nationalised electronics company complains (in private) that the policy of cross-board investment in electronics is “mad” and will have to be changed.

Opposition also comes from the “realist” section of the Government camped around M. Jacques Delors, the Finance Minister, who is reorganising the nationalised banking system with a studied moderation which infuriates radicals in the Socialist party. Contrasting the two styles, an official who shares M. Delors' views lambasts the tampering by M. Chevènement's ministry: “They are playing at Meccano every day. It is crazy.”

The Government always warned that re-equipping the industrial fleet would be a long haul. But it has been taken aback at the complexity of carrying out wholesale industrial restructuring at a time of prolonged international recession, financial austerity and sharpened world-wide competition.

It is not always the Government's fault. But attempts to organise effective responses to international competitors in fast-growing areas like electronics—for instance, the now-abandoned plans for state-owned Thomson-Brandt's takeover of West Germany's Grundig—look lumbering and ineffective.

On both the strategic and the financial sides, the horizon of success has receded alarmingly. A number of heavily loss-making sectors, not only traditional ones like steel but also “future-oriented” companies like Thomson and CII-HB, do not expect to return to financial health before 1986 at the earliest.

The men sitting in the companies' driving seats are

Men & Matters

Account end

Russell Palmer, the youngest man ever to head one of the “Big Eight” accounting firms, is moving over from Touche Ross to become Dean of the Wharton Business School this summer. Still only 48, Palmer says that he had often thought of entering academia on a full-time basis after completing his business career, and “the Wharton School is where I wanted to be.”

In his recent book, “The Big Eight,” Mark Stevens described Palmer as a classic example of the young man who enters a large organisation, finds a high-ranking sponsor, and is rapidly propelled through the ranks over the bodies of his former superiors.

Brought up in very modest circumstances, the image Palmer projected when he became managing partner and chief executive at the age of 37 was one of polished self-confidence—a super salesman who has never fitted the mould of a crusty number cruncher.

Touche Ross has been shaped in that image and although there have been some bumps along the way—the merger with J. K. Lasser in the late 1970s, the loss of a number of bruised egos—Palmer has become something of a senior statesman in the international accounting profession.

The firm's by-laws put a 10-year term on his role as chief executive of the organisation which now has 22,000 professionals in 83 countries around the world.

Troubled waters
Perhaps only to be expected after recent reverses—but often this week found water pouring over their troubled industry.

deluge ever recorded. For reasons best known to the Danish architect of the \$12m Bahrain Central Market, which now doubles as an exhibition centre, the three interlinked buildings have their roofs pitched upwards.

After 25 mm of rain had fallen, a seam under one of the gullies suddenly gave way and water cascaded with a roar down to the wide length of the exhibition hall. And pressure in the drains beneath the floor lifted a manhole cover.

Much of the oil industry hardware, fortunately, proved to be fully waterproof, though several \$100,000 worth of electronic equipment was still being dried out yesterday, and one computer company was considering offering bilge pumps as optional extras.

City sports
Cannons, the City of London sporting club which opened underneath the arches of Cannon Street station two years ago, is to get a new owner—Singapore businessman Jack Chia.

He already operates a sports complex in Singapore and is building another in Melbourne. He is putting up \$500,000 working capital for Cannons as well as paying a small sum for the club's share and loan capital.

The club was set up with the backing of a number of City institutions keen to provide an outlet for their employees' energies. But it has not been without its problems.

Construction work cost more than expected and left Cannons short of funds for day-to-day operations and to carry out further expansion.



“Well, either we start a small business, open a Freeport, or you win the Men's Singles at Wimbledon.”

clubs. But only about 20 per cent of his members actually pay for themselves. The majority enjoy either company sponsorship or free membership.

The institutional backers are keen to see Cannons stay in business as long as they do not have to increase their financial backing.

Now it is up to Chia to provide the funds for exotic new ventures—including, I am told, an aerobic gym.

Into print
London is about to witness a most welcome attempt by veterans of the book world to conduct regular auction sales of books and manuscripts that fall into the category of “desirable” rather than “expensive”.

Bloomsbury Book Auctions, headquartered in Bedford Square, wants to provide a new market place for medium-priced books—by which they mean anything under about £500.

It is interesting and probably

certainly not starry-eyed Socialist stereotypes. The Government can travel for administrative talent in the deep pool of France's uniquely integrated finance/industry/civil service system, ensuring a continuity in the transition to state control which simply would not exist in other countries.

M. Halbron, for instance, is the 46-year-old former chairman of the financial holding company of banker Edmond de Rothschild.

M. Lorentz is a diminutive and dynamic 40-year-old with a successful career behind him as assistant managing director at the private sector water company Lyonnaise des Eaux and as a top civil servant in the French Treasury (helping to organise industrial intervention) under the Giscard Government.

Most of the chairmen of the nationalised industries and banks are men of proven stature who were equally (or more) at home in their jobs under the Giscard regime.

All the same, three key areas of weakness have opened up: ● M. Lorentz, the 11 major companies under the control of M. Chevènement's ministry (including not only the newly-nationalised concerns but also long-standing state companies like Renault) chalked up losses of about FF 15bn last year.

With the economic climate in France likely to get worse, if anything, in 1983, no significant improvement is expected this year.

When the companies were taken over in February last year, their financial needs over five years were put at FF 30bn. The figure has now expanded to more than FF 50bn over three years, coming partly from the budget and partly from other sources.

M. Lorentz says: “Conditions for financing companies tell France are absurd. Self-financing is low by international standards; the equity

market hardly exists; industry interest rates are high; and the tax and social security system penalises the corporate sector. The Government's willingness to channel funds to industry marks a change of attitude—a revolution in France.”

However, behind the figures, the reality is more complicated. Depriving the state companies of access to shareholder funds now looks a costly mistake. To plug the financing gap, one year after deciding lavish compensation terms for dispossessed shareholders, the Government has been driven to invent new forms of non-voting fundraising instruments by which the more profitable nationalised companies can again raise funds on the bourse.

All the companies—weak and strong—are bound together by the need to work out overall plans for nationalised industry financing. With the bulk of government money going to plug losses in steel and chemicals, better-off concerns like Compagnie Generale d'Electricite and Saint Gobain are effectively being deprived of necessary capital.

● Meddling. M. Jean-Pierre Brunet, the urban ex-diplomat who heads CGE, says: “It's a cliché, but in France government intervention in industry is an old tradition. Sometimes it's good, sometimes bad, sometimes it's excellent, sometimes stupid.”

All the same, time-wasting interference and ministerial infighting has certainly increased since the Socialists took over. The planned restructuring of the telecommunications industry, involving the absorption of a former ITT subsidiary by either Thomson or CGE, has been h'it up for months by a dispute between the Industry and Post ministries. A massive and long overdue shake up in chemicals, announced with a flourish last

November, has not been put into effect yet because of a shortage of government money.

CGE's takeover of a French electrical concern, Compagnie Electro-Mecanique, formerly owned by Brown Boveri of Switzerland, was held up for more than six months through the Government's opposition. Thomson is at the centre of a complicated dispute involving the Industry and Health ministries and the unions over a planned link in medical radiology with Technicare, a subsidiary of Johnson and Johnson, the U.S. pharmaceutical giant.

M. Lorentz of CII-HB—which has been the focus of numerous tortuous twists in previous governments' policies—comments that President Mitterrand's declaration a month ago on the need to reduce bureaucracy was a positive sign.

Managements' Even officials close to M. Chevènement admit that, now they are under state control, some companies spend more time trying to tap government funds than to make productivity improvements.

Worker representatives brought on to the companies' boards under plans to “democratise” the public sector are widely thought an obstacle to pushing through unpopular rationalisation plans.

An unusually frank assessment of the conflicts of running a nationalised industry is given by M. Jacques Mayoux, the former head of the Sadiac steel company (which was nationalised in all but name by the Giscard Government in 1978), and who is now chairman of Societe Generale, the third largest state-owned bank.

In overall macro-economic policy, he says, “the Government has made some very substantial modifications.” But in the nationalised industries, “there is still some cleaning up to be done. That means factory closures, redundancies—situations which are very difficult and dramatic. There are some closures which the Government is carrying out quietly—in chemicals, in steel. But there isn't enough in-depth restructuring, that's the problem.”

“When M. Chevènement says: ‘I'm putting money into steel, I wouldn't be in our present position if more had been invested in the past,’ that's rubbish,” says M. Mayoux. “The French steel industry has spent at least as much as in other countries—spent here, there and everywhere. But it has been in the wrong directions.”

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Observer

ECONOMIC VIEWPOINT

Fairly harmless but insipid

By Samuel Brittan

AS MOST discretionary acts of government reduce the welfare of the human race, a Budget that is relatively harmless perhaps should bring a sigh of relief. By the standards of the huge errors of the past, such as the highly inflationary attempts of Governments to spend the nation into prosperity in the first half of the 1970s, or even the failure to counteract the unexpectedly severe recession of 1982, the Budget appears innocent enough.

The proposed borrowing requirement for the coming financial year is slightly above the estimated output for 1983, but below what was originally planned. We are now, however, in a period when the risk of overshoot is greater than that of understatement. The contingency reserve for public expenditure for 1983-84 was only £1.5bn and after the latest pork barrel public expenditure increases, will be down to £1.1bn. With public authorities becoming used to cash planning, underspending is less likely. Nor is there likely to be a bonus on the expenditure.

Why am I not cheering from the rooftops?

ture side from below-forecast inflation. The inflation forecast of 6 per cent is well in the middle of any realistic range.

Any fall in the oil price will also increase the PSBR. One of the more conservative estimates is that each \$1 per barrel cut in the oil price reduces revenue by £250m. A reduction of about 3 to 4 cents in the sterling-dollar exchange rate would be required to compensate. But a fully offsetting reduction is neither likely nor desirable, when we are starting with the pound at little over \$1.50.

The monetary growth targets of 7 to 11 per cent for three different aggregates accord with the predicted 8 per cent growth in the nominal national income (Money GDP) provided that velocity continues to fall slightly. This would be likely if interest rates and inflation were to fall, but at least a temporary surge in inflation is officially expected in inflation; and the possible effects of the oil market on sterling, together

PSBR*	
1982-83 original estimate...	£bn 9.5
1982-83 latest estimate ...	7.5
1983-84 forecast	8.5
1983-84 with oil at \$20 per barrel	10.7

* Public Sector Borrowing Requirement

with the effects of the huge U.S. budget deficit on world interest rates, should make one very optimistic about the interest rate front. Velocity is as likely to rise as to fall further. If one takes together the likely sources of error and deviation, policy is likely to be more stimulative than officially proclaimed. Money GDP may well rise over the next couple of years by something nearer the 10 per cent annual rate projected in the 1982 Red Book than the 8 per cent forecast today. As I thought that 1982 projections were appropriate to a period of single-digit inflation and improved productivity, and believed the subsequent turn of events too deflationary, why am I not cheering from the rooftops?

In the first place, because the detailed composition of the Budget matters. Much of the Budget speech was taken up with gloating over the hand-outs to various fashionable industrial pressure groups. It could have been written by Mr Patrick Jenkin's speech writers (perhaps it was). At any rate the very next day the Industry Secretary was expatiating on the "Small Engineering Firm Investment Scheme (2)", the "Innovation-Linked Investment Scheme" and the "Innovative Software Product" and the "Cadean awareness" programme.

President Mitterrand's ministers and Mr Peter Walker in his former glory as a high spending Industry Secretary could hardly have done better. Nor could Sir Harold Wilson have done more than Sir Geoffrey Howe to emphasise rather heavily that these taxpayers' handouts will benefit the West Midlands, an area famous for its marginal constituencies.

Still more perverse has been the raising of the tax thresholds on mortgages. This is no minor matter, but a rounding defeat for the Treasury which had been hoping that this distortion in the savings and investment

markets would be allowed to wither away. The raising of the threshold has many major repercussions. Interest rates will be higher and business investment lower as a result. Simon and Coates have revised upwards by half a per cent their base rates forecast as a result. It is not even certain that the aim of encouraging home ownership will be achieved. A large part of the initial effect will be to raise house prices and another part will be to encourage people to take out mortgages to finance ordinary consumption. The Prime Minister has conveniently overlooked all that classical liberal thinkers have written about the indirect, unexpected and long-term effects of well-intended political action.

But even if we concentrate on the Treasury's own part of the Budget a lack of imagination appears. Last autumn, when the trade-weighted sterling average was touching a ridiculously high level of 93 there were strong arguments for abolishing the employers' national insurance surcharge (NIS).

The subsequent drop in sterling to 72 has done a far greater relief to industrial costs and international competitiveness than any NIS change could possibly have given. The priority should have shifted to reducing the unemployment and poverty traps and improving working conditions by raising the tax starting point and child benefits. But the rise here has been modest, far less than suggested by Prof



Expatiating on industrial aid schemes

CHANGES IN EXPENDITURE

£bn at 1975 prices, annual rate		Final expenditure		Imports		Real GDP	
Basic home demand	Exports	(1)	(2)	(3)	(4)	(5)	(6)
1981 to 1982	+2.68	-0.7	+0.2	+3.15	+1.65	+0.7	
1982 to 1983	+3.5	+6.3	+0.3	+4.1	+1.85	+2.0	
1983 (first half) to 1984 (first half)	+2.8	+6.5	+1.6	+4.9	+1.9	+2.7	

Source: Financial Statement.

Patrick Minford (who no one has dared to call a "wet") in his unemployment report.

Unfortunately the half per cent further reduction in NIS, inserted to please the industry Department and the CBI, reduced the amount available for dealing with the poverty trap. Heaven knows when the next opportunity to do so will occur.

What of the macro-economic strategy? The best that can be said is that the risks of it being over-expansive roughly outweigh the risks of it being too restrictive. But this is not really enough when the risk of lurches in either direction—or perhaps first in one, then the other—are quite high.

The main object of financial policy should be to introduce as much predictability as possible into the Government's own actions so that public policy should not be a further source of instability in a changing world. The financial strategy still does not achieve this. Its biggest lacuna is the absence of guidance on the Government's attitude to exchange rate movements.

Close reading of the Budget speech and further inquiries reveal a hint of an attitude. A devaluation which seems in the market may be acceptable, but not one which occurs through monetary and fiscal laxity. There is a certain amount of metaphysics here, for when an exporter looks at the magic screen on which exchange rates are displayed, he does not know whether a fall in sterling is a benign market movement or a perverse policy effect.

How indeed will the Government itself know whether monetary policy is tighter or laxer than intended? If it believed the monetary aggregates and knew how to combine the different measures of money, when they moved in different directions, it would have some sort of answer. But in the past the

Government has, quite rightly, disregarded the aggregates when they seem to be giving misleading results, and in the current Red Book it is reiterated that the movement of sterling will be one of the factors taken into account in judging the tightness or otherwise of monetary policy.

But we already know that monetary policy is taken into account in considering the appropriateness of exchange rate movements. There is more than a hint of circularity here, and it would be a useful intellectual exercise to try to put the logic of the financial strategy into mathematically determinate form. This would not give copybook rules, but might at least clarify analysis.

The missing guidance on the exchange rate is most important practically. The larger table shows the movement of expenditure in the recent past and projected into the future by the Treasury. It is expressed in "real terms" rather than in cash, with an inflation-volume breakdown, as I would have preferred. But it is a good deal better than nothing.

The first column does not appear in the Red Book, but has been extracted from the figures. As shown, home market expenditure on goods and services does not vary very much in the range of plus £21 to £13bn per annum. When stocks and exports are added to "basic home demand" we have in column 4, "final expenditure." If imports are deducted from final expenditure, and various statistical adjustments made, we are left with "Real GDP." As this is about £107bn in 1975 prices, the movements of the actual numbers given in column 6 of the table are approximately the same as the percentage changes.

Leakages into imports keep the growth of GDP below the growth of final expenditure.

But the import leakage is in fact expected to be fairly stable—thanks in part to the forecast assumption that the recent sterling devaluation is held.

The big sources of fluctuation are stocks and exports. There is little to be done directly about stock changes, as they are parasitical on movements of basic demand, and perhaps interest rates and credit availability. The big independent source of variation is exports. The expected improvement owes much to the hoped for recovery in world trade, but it would also be much more difficult to achieve if sterling were to "recover."

A major movement in sterling in either direction would be undesirable. Because importers have absorbed much of the past devaluation in their profit margins, and because wages were not adjusted to the earlier high exchange rate, the devaluation so far has had a modest effect on UK prices. But we are now moving into a region where import prices will rise as sterling falls, and where the growth of profits will tempt the two sides of industry to edge wage awards upwards, not

The big sources of fluctuation are stocks and exports

immediately but after a few months' lag.

An upward rebound in sterling would be devastating to output and employment; a major downward lurch would be equally disastrous, and destroy most of the hard-earned rewards of seven years of fiscal and monetary retrenchment from 1976 onwards.

There are many ways of expressing an exchange rate policy. Intervention, which suppresses symptoms and postpones problems, is not one of them. A better alternative would be to put the exchange rate explicitly into the Financial Strategy. Another would be an "override" to the monetary targets warning that they will be under-shot or over-shot if sterling moves outside certain limits. On the exact language there can be much argument; but there is little to be said for the present attitude of Delphic silence.

Lombard

Debt, equity and tax largesse

By John Plender

AS BANKERS around the world struggle with a seemingly endless debt crisis, an old-fashioned observer might be tempted to conclude that the habit of equity financing has become unduly neglected in recent years.

Equity, after all, is risk capital with an in-built safety valve. The income return is not fixed in advance and reflects the capacity of the business to pay. On the face of it, an attractive way to finance long-term capital assets in an uncertain world—and one which would not have given rise to anything like the current problems of debt servicing at high rates of interest.

Constraints

The textbook is one thing, reality another. Ownership of equity in a foreign country nowadays confers a right to less and less certain economic benefit. The asset itself may, in extremis, be subject to expropriation, while the income flow can be interrupted by exchange controls and other constraints.

There is more protection in cross-default clauses on debt than in investment protection arrangements for direct or portfolio investment. As for domestic equity financing, it has been relatively unattractive in recent years, partly because share prices have been depressed in real terms. Many companies have been unable to raise capital without excessive dilution of existing equity.

By helping reduce fears of excessive credit expansion and facilitating a lower interest rate structure, the removal of the tax bias in favour of debt would smooth the path to a more stable recovery. The snags are that no country, in an open international system, can afford to do it unilaterally; and most voters are not aware that this apparent fiscal largesse actually hurts them.

Persuading politicians to forgo the right to dispense tax breaks to eager electors is a tough political nut to crack. In the questionable belief

that increased interest can compensate for increased risk, bankers are widening their spreads and plugging on management fees for loans to troubled clients, in order to rebuild their capital base. Yet these apparent increased returns are, as often as not, only payable in the short run out of fresh borrowings.

The chances of the banks actually receiving the full negotiated interest rates in the long run look slender unless the world economy recovers more strongly than many expect. In short, the flow of bank interest on rescheduled debt threatens to become more discretionary, like a dividend flow. The banks are taking equity-type risks.

The one demarcation line that remains immutable relates to the different tax treatment of equity and debt. In most developed countries interest is tax allowable for approved purposes, while dividends tend to be discriminated against.

Tolerance

Subsidising borrowers in this way naturally gives them a greater tolerance of high interest rates—notably so in the U.S. where loan interest is allowable for tax for virtually any purpose. The result is that the only people who pay the full rate are loss-making U.S. corporations at home, and over-indebted countries and corporations overseas. Interest rates have to go to higher levels to choke off credit. And equity financing is further discouraged.

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Letters to the Editor

Lenders, borrowers and funny or invisible money

From Mrs E. Kasket
Sir—I sympathise with the views expressed by Anthony Harris (March 10) but I sympathise even more with lenders who might prefer to receive funny money rather than waiting for invisible money.

Index-linked offers are acceptable from a borrower of impeccable standing such as the British Government when there would be no doubt of the eventual capital return which, after all, is the substance of the attraction to the lender.

The problem, however, is to accommodate borrowers who shy at capital repayments, even though these have been depreciated by the inflation of the past few years, and who also find the current 10-12 per cent interest rates round the world exceedingly onerous because of the so-called real interest rate burden.

Perhaps, then, the lenders do not think index-linked the answer when they calculate, on the basis of an annual inflation rate of, say, 5 per cent, the extra capital burden to those burdened borrowers would have amounted to just short of 63 per cent by the end of the next decade.

That 163 per cent of capital loaned would fall due to be repaid in money, more money admittedly, but if problems arise, then what? Recycling? Back to funny money. (Mrs) E. Kasket, 7, Lynton Road, NW6.

Unfortunately the above distinction between exchequer costs and real costs is not widely appreciated. Until it is, I am sure Mr Scholes' views will prevail rather than mine! R. S. Musgrave, 34 Garden Avenue, Promellgate Moor, Durham.

Resources for marketing
From Professor M. Christopher
Sir—The continuing decline in the manufacturing sector of the economy should give us all cause for alarm. It is theoretically possible that a nation with a small manufacturing base could remain economically viable but in reality it is highly unlikely.

It is clear that there are many structural weaknesses and imbalances still remaining in the manufacturing sector of the economy but it is too much to expect that the situation will be transformed in a major way by the cathartic experience industry is currently undergoing. The time has come to recognise that the process of slimming down and cutting back has become obsessive, almost a case of commercial anorexia nervosa.

This new stimulus can only come from a major change in policy within organisations themselves. For too long now there has been a concentration on improving short-term financial performance, often brought about by the understandable desire to keep the banks and the stock market happy. This short-term thinking has been at the expense of longer-term product and market development.

Budgets for R & D and new product development have declined in absolute terms and what little activity there has been by way of product launches has tended to focus on "me-too" products or cosmetic changes to existing products. It is no coincidence that companies successful in maintaining and improving profits also tend to be most innovative in their product strategy.

The solution to the problem of declining manufacturing activity can only come from a sustained process of product and market development with major corporate resources being committed to the R & D and marketing functions. Various ministerial pronouncements now suggest that the Government has recognised the vital importance of marketing, but mere exhortation is not enough. A major national programme of action is required with Government support to improve the quality of our marketing effort. The current campaign to develop the effectiveness of British food marketing is an indication of the positive steps that can be taken given the will.

The message is very clear: economic recovery depends on successfully marketed. One thing is for sure, no economy can grow while continually cutting back. (Professor) Martin Christopher, Cranfield School of Management, Cranfield, Bedford.

Regional grants for projects
From Mr R. Musgrave
Sir—Mr Scholes (March 11) claims that regional grants for projects that would happen anyway are a real cost to the nation, while I claim such expenditure is pure exchequer cost and not a real cost. Empirical evidence and economic theory supports my view, I believe.

As to the evidence, J. D. McCullum in a study of firms in Scotland in 1973 found that 94 per cent would have made losses but for regional employment premiums, i.e. this particular regional subsidy was very largely passed on to the consumer in lower prices. Indeed this is just what economic theory would predict; in other words assuming competitive forces are working, any source of reduced costs—new technology, regional grants, etc.—will soon get passed on to the customer. Thus Mr Scholes' claim that these apparently excessive regional grants may accrue to employers outside the regions or outside the country is not supported by evidence or theory.

Unfortunately the above distinction between exchequer costs and real costs is not widely appreciated. Until it is, I am sure Mr Scholes' views will prevail rather than mine! R. S. Musgrave, 34 Garden Avenue, Promellgate Moor, Durham.

Modern steel plant
From Mr A. Hutton, MEP.
Sir—Ravensraig is one of the most modern steel plants in Europe producing what the market is increasingly demanding.

Your leading article "How to raise steel costs" (March 11) appeared to recycle the increasingly discredited view that if only Ravensraig had been quietly strangled then this would have made life easier for the rest of the steel industry. Ravensraig operates a modern continuous casting process which produces better steel, cheaper than the ingot process. Of the other two strip mills, Llanwern has only the old fashioned ingot process and Port Talbot, the only one of the three by a long way, has a 50 per cent cast, 50 per cent ingot process. On equal loading, Ravensraig can produce better steel £10 a tonne cheaper than Llanwern.

The Scottish plant is already attracting the interest of steel users outside the UK. In addition to supplying the steel for the BL Maestro and Metro and the Ford Escort, Ravensraig is now selling steel to BMW. The decision to give Ravensraig a chance to prove itself outside a recession has some thoroughly hard-headed thinking behind it. I can assure you, sir, that the attractions of the decision are not just short term "savings" from a narrow Scottish point of view. Alasdair Hutton, 121 St Vincent Street, Glasgow.

A new chance for Argentina

From Mr T. Dalyell, MP.
Sir—Your interesting leader "A new chance for Argentina" (March 10) looks forward to the time when a Radical Government will negotiate on the Falklands.

Alas, do not let us delude ourselves into the notion that some a civilian Government in Buenos Aires will be kinder. On the contrary, a civilian Government will have its pressure groups, the equivalent of the Falkland Islands committee and its Bernard Braines.

Worse still there will be many members of an Argentine Government and Parliament who would be only too thankful to see the mind of their military establishment focused on the Malvinas and not on contemplating a counter-coup against an infant civilian administration.

If the real welfare and future of those living on the Falkland Islands were our top concern we would start to negotiate about sovereignty tomorrow—which coincides with the real British national interest. Tam Dalyell, House of Commons, SW1.

The Chilean model

From Mr M. Benado
Sir—It was a great relief to learn from your article on the economic situation in Chile (March 9) that you have been converted to a view of the current lack of stability that I suggested last year in a letter to you in August.

The article my previous letter referred to spoke about "the regime's laissez-faire economic policies—which had produced so much success in the past." My objection then was that success had never been a feature of the Chilean model. To witness a frenzy of consumerism nowhere goes to show economic good health. The real question, about the source that finances such expenditure, remains unanswered by merely pointing at it. The Chilean junta has thrown a party it cannot afford.

Businessmen should now understand, as bankers have, that their interest in Third World countries are better served by policies that create internal demand. Just to lend to "safe" countries that take no steps to improve the well-being of their citizens is not enough. M. E. Orellana Benado, Balliol College, Oxford.

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Nkomo in call for national unity

By Quentin Peel, Africa Editor, in London

MR JOSHUA NKOMO, the veteran Zimbabwean opposition leader who fled the country last week, saying his life was in danger, yesterday appealed for national unity and reconciliation to avert further conflict in the country.

In an interview with the Financial Times at his London hotel Mr Nkomo insisted there was no imminent threat of civil war in Zimbabwe, but warned, none the less, that the younger members of his Zanu party - many of them former guerrillas - were turning away from political action because of the hostility of Mr Robert Mugabe's Government.

"The army is the decisive factor," the Zanu leader said. "It is vital that the young people see that we are working together. Playing tricks in government has not given the young people the chance to feel integrated."

Mr Nkomo said he was determined to return to Zimbabwe as soon as he had been given adequate assurances of his personal safety. He did not intend to ask for the mediation efforts of any third party, such as the British Government, which has given him permission to stay in the country for one week pending further consideration.

"I do not wish to say anything which could inflame things. My idea is to explore those areas where it may be possible to bring about understanding."

Mr Nkomo, who spent years in both exile and detention under the rule of Ian Smith in what was then Rhodesia, fled from his base in Bulawayo to Botswana last week, after accusing Government troops of terrorising the population of Matabeleland province, where his Zanu party is strongest. His home was ransacked by soldiers and his chauffeur shot dead during the operations.

"I did not leave Zimbabwe in order to go outside and organise against Zimbabwe. I left because it was unsafe for me to be around. I could have been killed at any time," he said.

"But people talking about civil war are misrepresenting the situation. I am interested in lessening the tension and bringing about an atmosphere where people can talk and solve the problem of Zimbabwe. It cannot be solved by fighting."

He denied that he had ever had contact with, or been approached by South Africa for support in a military coup, which Mr Mugabe accused him of a year ago. But he agreed that South Africa could have an interest in destabilising Zimbabwe.

Doubts and dreams in the Bulawayo suburbs, Page 6

Howe might permit borrowing overshoot

BY MAX WILKINSON AND PETER RIDDELL IN LONDON

SIR GEOFFREY HOWE, British Chancellor of the Exchequer, would be prepared to allow an overshoot of his budget target for public borrowing before resorting to a mini-budget in the autumn, it emerged yesterday.

The possibility of an autumn mini-budget in response to a further weakening of oil prices was strongly hinted in Sir Geoffrey's speech on Tuesday. He said: "If any further reduction in oil prices seemed likely to compromise the success of our economic strategy, I would be ready to take appropriate corrective action."

However, it appears that Sir Geoffrey had in mind that this would only be a last resort in the face of a serious crisis. This might be precipitated if a plummeting oil price were combined with a fall in the value of the dollar - the currency in which oil is priced. This could hit the UK government's oil revenues two ways at once and might increase its deficit by several billion pounds.

Sir Geoffrey does not believe such a crisis is likely, since he

thinks that the effect of any cut in oil prices on government revenues would be offset to some extent by the benefits of greater economic activity and perhaps by a further depreciation of sterling.

However, several leading City of London analysts said his budget's combination of a £2.5bn tax "give-away" with a very tight borrowing target of £20bn for 1983-84 represented something of a gamble.

On the other hand, the financial market would not be greatly alarmed if further movements in the oil price pushed the borrowing figure over the target limit in the next financial year.

The indications are that Sir Geoffrey would allow a considerable margin of overshoot before reversing his budget tax cuts - with possibly disastrous results for the ruling Conservatives' election strategy.

The view at Westminster was that the budget and ministers' associated remarks have left the timing of the election wide open. The Chancellor had no intention of favouring either an earlier or later

date, though the tax cuts will start working through from mid-May onwards.

Opinion among Tory MPs is hardening in favour of this October, or later, with a weakening of support for a June date. It must be held by May 1984 at the latest.

Renewing the Labour Party's call for more substantial tax cuts and a sharp reduction in interest rates in the House of Commons yesterday, Mr Peter Shore, the Shadow Chancellor, dismissed the limited stimulus provided by the budget as "almost irrelevant to the real problems of our economy."

He calculated that in terms of the gross domestic product the "linking" announced by the Chancellor would provide a stimulus of 0.6 or 0.7 of 1 per cent.

In a flurry of activity yesterday morning, the market for Government securities bought out the supply of the new 10% per cent tax stock.

Economic viewpoint, Page 21; What the analysts say: Wages figures, Page 8

Deutsche Babcock may omit payout

By Jonathan Carr in Bonn

DEUTSCHE BABCOCK, the West German power station and mechanical engineering group, may have to omit a dividend for the second consecutive year despite a strong boost in orders and sales in the first five months, to end-February.

The company says it has now covered all the losses - amounting to nearly DM 1bn (\$418m) - arising from major contracts in the Middle East over the last few years.

Problems arising from these contracts meant that Deutsche Babcock recorded a loss of DM 389m in the financial year to last September 30 and is dropping its dividend for the first time in 33 years.

Dr Hans Ewaldsen, chairman, also noted that the company, which is more than 25 per cent owned by Iran, is proposing a capital increase of DM 100m to shareholders next month.

Dr Ewaldsen was unable to say whether a dividend payment could be resumed for 1982-83. In 1980-81, the company paid a 9 per cent dividend on net profits up from DM 24m to DM 32m.

Deutsche Babcock would have been in a buoyant mood were it not for the shadow cast by the dismal Middle East business.

Income orders in the first five months were up by 14 per cent to DM 3.1bn and sales rose by nearly one third to DM 2bn. The company expects turnover for the 1982-83 full year to be about DM 8.5bn, or 30 per cent higher than in 1981-82.

Sales last year were up by 13.9 per cent to DM 6.2bn, of which about 56 per cent went abroad compared with 60 per cent in 1980-81. Foreign orders were slightly down, reflecting both lower demand and the care with which Deutsche Babcock is scrutinising its overseas commitments.

In 1981-82 only 11 per cent of orders involved "major projects" (worth more than DM 100m each) compared with nearly 40 per cent three years earlier.

The major Middle East losses came from power station projects - in Kuwait and Saudi Arabia, and a huge hospital order from Libya, involving hospitals and sports installations. Many local problems were involved, including non-delivery by sub-contractors, but Deutsche Babcock readily admits that its own management was also at fault.

IMF backs Peru loan request

By Peter Montagnon in London

PERU has gained the support of the International Monetary Fund (IMF) for the \$880m loan it has requested from commercial banks, to help it cover foreign borrowing needs for 1983.

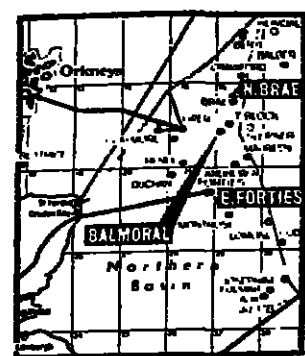
Mr William Dale, the IMF's deputy managing director, has cabled all the country's 265 creditor banks urging them to support the loan, for which final terms were agreed in New York on Tuesday. It is to bear a margin of 2½ per cent over London Eurodollar rates or 3 per cent over U.S. prime rates for eight years, with repayments starting after a grace period of three years.

An advisory committee of 10 leading creditor banks chaired by Citibank has moved very quickly to agree the terms of the loan, which was requested only about two weeks ago. Although the package is similar to a rescheduling - Peru's case is much more straightforward than that of the worst-off Latin American debtors - bankers believe that without the general debt crisis, Peru could have continued borrowing normally this year.

Part of the \$880m loan, amounting to \$430m, is designed to refinance debt maturing between now and March next year. The remaining \$450m constitutes new money.

THE LEX COLUMN

Grasping nettles at T & N



Tuesday's UK budget had been so comprehensively leaked that there was very little for the markets to chew on yesterday morning. Gilt-edged ran into light selling as old stock was jettisoned to pay for the new tap, which sold out immediately at a premium of a pound. The Bank of England, whose dealing rates had been frozen until Tuesday's base rate move, rejoined in its new-found freedom by dropping the band four rate by ¼ point.

Turner & Newall

It is a sign of the greater confidence at Turner & Newall that the group was prepared to load all the bad news in sight into its preliminary figures, and then sign off with a resolutely pessimistic trading forecast.

Since its interim figures, T & N has seen the arrival of a new chairman, the restoration of a tenable balance sheet through the sale of Philip A. Hunt in the U.S. and the extension of fresh, even if provisional, support from its bankers. Yesterday the market was prepared to shrug off a monumental attributable loss of £71.8m for 1982 and the shares rose 3p to 33p.

Substantial working capital reductions in the second half limited the overall operating cash outflow to £2m last year and the balance sheet, post-Hunt, sports debt amounting to 30 per cent of net worth. The ratio would be a few points higher but for the deconsolidation of the Zimbabwe mining operation, over which the group has effectively no management control.

Barring the unforeseeable, T & N looks out of immediate danger. Provisions against asbestos claims are levelling off at around 1 per cent of sales, while the move towards asbestos-free products is inching ahead. Further cuts in stock and a capital spending budget which has been chopped from £31m in 1982 to £10m this year will for the time being obviate the need for forced disposals. That may keep the bankers happy but the company is still a long way from attracting anything but the most marginal investment interest.

BTR

BTR is still winning most of its battles with the recession, cutting its way through to an 18 per cent gain in pre-tax profits to £106.7m for 1982 while despatching group casualties below the line for ex-

traordinary treatment. The latest write-offs before tax relief include £4m for a weak South African subsidiary and £5m for assorted relocations and redundancies, most of them in the UK.

Serek's UK operations have been swiftly decentralised, removing about 20 senior managers and some £1m of overheads. Sales here have remained flat at £100m - only £25m were consolidated into the group's 1981 results - but BTR's customary disrespect for poor margins has led to a 10 to 15 per cent cut in the workforce plus some product rationalisation and the integration of Serek's valve manufacturing into the group's Worcester Valves subsidiary, all adding up to an £114m contribution to pre-tax profits.

It has been a similar story for the group as a whole throughout Europe, with flat sales but improved margins. The UK workforce (without Serek) has shrunk another 3,000 to 10,000 - a 45 per cent concentration since 1979.

With a bleak outlook for group orders, and its South African and Australian markets also now succumbing to the recession, BTR is intent on finding another acquisition in the U.S. where dollar profits have risen about 10 per cent despite a 5 per cent fall in dollar sales. Without such a move, pre-tax profits for 1983 might gain less than 20 per cent to about £125m. The shares rose 18p to 45p yesterday, where they yield 3.2 per cent.

Rowntree Mackintosh

With pre-tax profits up 27 per cent to £50.5m for the year to January, Rowntree Mackintosh seems firmly back on a growth trend after its ignominious nosedive in 1979-80. Admittedly almost half of last year's advance was due to lower interest payments, helped in part by

the £42m of shareholders' cash raised in 1981, but trading profits also moved ahead by 12 per cent, even without the six-month contribution from the newly acquired Riley's Potato Crisps.

Rowntree's progress is being helped by a buoyant, if fiercely competitive, UK market. With price increases of less than 3 per cent, confectionery volume has grown by about the same amount and, while market share has dropped slightly, productivity gains have kept trading margins steady.

Overseas, the picture remains patchy, with exports strong, but Europe still only breaking even. While the shares, up 4p to a 12-month high of 244p last night, now stand on a fully-taxed multiple of around 12.5 on prospective profits of £56m, the steady re-rating has still not eradicated doubts about the long-running effort to foil Rowntree brands on continental European markets. And given the European saga, the group still has a lot of convincing to do over its future expansion plans - now slotting into place with a balance sheet showing net cash at the year-end and well capable of a takeover in the £100m class.

Thomas Tilling

Thomas Tilling has taken every opportunity in its preliminary statement to isolate the catastrophic energy equipment division from the rest of the group. The presentation of segmental information has been changed to accommodate the problem and separate figures, excluding energy, are available.

On the face of it, this is fair enough. The £41m swing into loss in this area more than accounts for the overall downturn from £73.6m to £32.7m pre-tax during 1982. But Tilling's results in the previous three years would have looked even more straggly but for the explosive growth of the energy division and even last year, when gilt-edged profits and new acquisitions are excluded, there is not much evidence of strong organic growth.

Tilling has prepared the ground for the current year by making extensive provisions for stock losses and currency translation, which cost £3.6m pre-tax last year, may be more favourable in 1983. But yesterday's 12p fall in the share price to 135p has already undone much of this year's outperformance and, on a recovery to £70m pre-tax this year, the fully-taxed multiple still stands at over 11 times.

U.S. banks bend to overseas loan rules

BY PAUL TAYLOR IN NEW YORK

U.S. BANKS appear to be learning to live with, if not love, tighter Securities and Exchange Commission (SEC) reporting requirements on their overseas loan exposure.

Amid the latest flurry of annual reports to emerge from the major U.S. banks are further insights into loan exposure to some of the troubled less developed countries (LDCs).

Nevertheless, despite further refinements in the SEC rules covering disclosure, there are still some sharp differences in the way U.S. banks are seeking to present information about troubled overseas loans, and some leading banks still appear reluctant to provide comparative figures.

Citicorp, the largest U.S. bank holding company, is sticking to its policy of providing only percentage figures for country exposure and cautioning that the percentage figures have been rounded and therefore should not be used as a precise guide to actual dollar exposure.

Thus Citicorp discloses in its annual report that its exposure to Brazil accounts for 4 per cent of \$109bn

in total outstanding loans, interest-bearing deposits with banks, acceptances and other investments; Mexico represents 3 per cent and Argentina 1 per cent.

Like other bank holding companies responding to SEC directives, Citicorp does, however, detail recent negotiations covering debt rescheduling and new loans and other arrangements made to meet short-term liquidity problems.

Also like many of the other major banks, Citicorp noted that these developments "should not ultimately have a material adverse effect on the corporation's financial condition."

Manufacturers Hanover's annual report contains perhaps one of the fullest overseas loan disclosure sections. The bank reveals that its total exposure at the end of last year to Brazil was an unexpectedly high \$2,014bn, or about 3.64 per cent of total outstanding loans, in the case of Brazil, roughly 48 per cent were to the private sector.

Manufacturers Hanover also reveals a \$1.73bn exposure to Mexico, \$1.23bn to Argentina and \$787m to

Chile, of which 68 per cent is to the private sector.

Security Pacific, the 10th largest U.S. bank, emerges as expected, with one of the smallest money centre bank exposures to Latin America. The bank has a \$525m exposure to Mexico, of which it says about half is to the private sector, \$490m to Brazil and \$175m to Argentina.

Like several of the other main U.S. banks, Security Pacific also notes that it has classified some of its Mexican private-sector loans as non-performing. In Security Pacific's case it says it has classified some \$97m of Mexican private-sector loans as non-performing.

J. P. Morgan, parent holding company of Morgan Guaranty, also notes that its balance of non-performance loans at the end of the year excludes \$44m in Argentine public-sector loans, past due interest on which was received in the first ten days of 1983, and \$53m of Mexican private-sector loans which were covered by the agreement under which Mexican private-sector borrowers continued to service their obligations by depositing local

currency in special Mexican bank deposit accounts.

Morgan, sticking to the letter of the SEC rules which require the disclosure of foreign exposure where it is greater than 7 per cent of total outstanding loans, says that its combined public and private-sector loans to Brazil totalled \$1,152bn at the year end, \$1,082bn to Mexico, \$799m to Argentina and \$543m to Venezuela.

First Chicago, which is considerably more exposed overseas than its arch-rival, Continental Illinois, reported that its total foreign loan portfolio was \$7,855bn, of which 47 per cent were loans to foreign governments or financial institutions.

Japanese private banks' outstanding overseas loans totalled \$82bn last June 30, Mr Tomomitsu Oba, director general of the Finance Ministry's International Finance Bureau, told Parliament yesterday, reports Reuters from Tokyo.

This consisted of \$55bn in loans extended for a year or longer and \$37bn in shorter-term loans, he said.

Warning on farm price war with U.S.

Continued from Page 1

beyond budgetary allocations. Mr Tugendhat's "minimal hypothesis" is that at present trends, an extra 1bn European Currency Units - about £82m (\$330m) at current rates - will be needed to finance the Common Agriculture Policy this year.

The eventual figure could be "well over" this amount. In the present outlook the need for an extra Ecu 2bn could not be ruled out.

In the event of a major dispute with the U.S. a 5 per cent fall in world prices for dairy produce,

cereals, beef and poultry could add about £224m to current budgetary allocations in these areas of about £2.8bn. Mr Tugendhat estimates. A 10 per cent fall could add about £450m and a 20 per cent fall could mean an extra £900m might be needed.

Mr Tugendhat also says that, even as present indications that take into account the coming increase in the EEC's guaranteed domestic farm prices for the next marketing year, the growth in agriculture spending would be "well above" the projected

growth in EEC revenue.

"The conclusion I draw from this is that even without further budget problems due to a deterioration in our relations with the U.S., the Commission is going to find it extremely difficult to maintain, in practice, its commitment to the policy that guaranteed expenditure should increase less rapidly than the rate of increase in our own resources."

Mr Tugendhat concludes: "For these reasons I feel we have to be extremely careful in our attitude towards the Americans."

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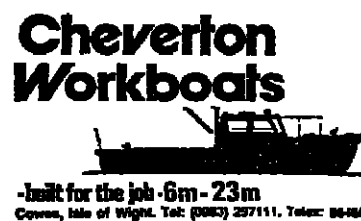
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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Thursday March 17 1983



STEERING COMMITTEE TO SEEK RESTRUCTURING FOR CHEMICALS GROUP

Spain's ERT may gain time

BY DAVID WHITE IN MADRID

CREDITORS of Union Explosivos Rio Tinto (ERT), the near-bankrupt Spanish chemical group, are expected to set a further three-month period to discuss differences over the industrial and financial restructuring plan put forward by the company last week.

The plan, which involves what banks see as an effective write-off of part of ERT's \$1bn debt, is to be presented to a full meeting of about 125 foreign and Spanish creditors tonight.

Their meeting with ERT's new management under Sr Jose Maria Escodras comes just a fortnight before their informal moratorium on debt repayments and their interim discount facilities to ERT expire.

A new steering committee - possibly divided into two for the foreign and local banks - has to be chosen to renegotiate the plan. The alternative to a unanimous agreement on a plan would be to force the group into liquidation.

The foreign banks, which hold about half the debt, have been the most outspoken critics of the plan, drawn up on the basis of proposals by ERT's advisers, Lehman Brothers of the U.S. The banks are pressing for a more specific commitment by the state, which according to ERT would back up the plan with a total of some Pta 35bn (\$287m) in various kinds of aid.

Creditors are also likely to seek a government guarantee for a renewed Pta 10bn commercial paper discount facility.

The plan presented by Sr Escodras sets Pta 45bn or almost two-fifths of the outstanding bank debt against the "non-basic" activities, mainly plastics, property and pharmaceuticals, which ERT plans to split off from the main part of the company.

On the remaining Pta 70bn the plan proposed paying no further interest this year and a schedule of interest payments rising from 1 to 3 per cent between 1984 and 1987. Principal repayments on this portion would be progressive from next year, finishing in 1989.

In part compensation, the banks are offered a total 5 per cent stake in the reduced group - an offer which one foreign creditor described as "outrageous." Banks are likely to press for counterbalancing sacrifices on the part of ERT's present shareholders.

Any participation by foreign banks in a new capital structure would require special dispensation from rules which prohibit them from taking equity holdings.

Another part of the plan which foreign bankers consider unacceptable is the proposed freezing of the rate used for the peseta against foreign currencies at the level of March 31. This effectively forces banks either to convert their foreign currency loans - about half the total debt - into pesetas or to carry the exchange risk.

ERT's proposed industrial reorganisation would involve a trimming of its workforce in its core activities - fertilisers, explosives and refining - by about 8 per cent to 6,400 before 1987. Its "non-basic" companies employ just less than 2,300.

Record profit for new Amex acquisition

By Alan Friedman in London

TRADE DEVELOPMENT Bank Holding, the Luxembourg parent of Switzerland's biggest foreign-owned bank, has reported record after-tax profits of \$100m (\$6.04 per share) for the year to December 31 1982, compared with \$87m (\$5.24 per share) in the previous year.

The bank, which was controlled by Mr Edmund Safra, has been acquired by the American Express offshore banking arm in a deal worth \$550m. Mr Safra's Luxembourg holding company is retaining its 6 per cent stake in Republic National Bank of New York.

Gotaas-Larsen in \$73.3m loss after carrier provision

By Andrew Fisher, Shipping Correspondent, in London

GOTAAS-LARSEN, the international shipping group based in Bermuda, fell steeply into the red last year as a result of a special \$73.3m provision for its laid-up liquefied natural gas (LNG) carrier, the Golar Spirit.

The net loss for the full year was \$73.3m against a tiny profit of \$600,000 in 1981. Per share, this worked out at a loss of \$7.11 compared with earnings per share of \$1.25 the previous year.

Gotaas-Larsen, shares of which are quoted in London and on the North American over-the-counter market, made the provisions on the Golar Spirit in the fourth quarter, which weighed heavily on the year's figures.

Delivered in 1981, the \$165m ship is now laid up near the Gulf. Final delivery was delayed by agreement with the shipyard from 1977 due to the market's poor state.

Annual revenues of Gotaas-Larsen, formerly part of the TU International group of the U.S., were \$175m (\$105m). Operating profits totalled \$34.7m (\$45.8m). Interest charges rose to \$67m from \$60m, while foreign exchange movements led to a \$4.6m gain after a \$9m loss.

In the fourth quarter, which saw continued unprofitable trading in chemical carriers, losses on tankers and steady profits on the other four LNG ships, revenues were \$38.2m against \$46.5m. Before interest charges of \$16m (\$19m).

DSB interest earnings recover

By Stewart Fleming in Bonn

DEUTSCH-SKANDINAVISKE Bank, the West German subsidiary of Skandinaviska Enskilda Banken, the largest Scandinavian bank, has reported a sharp recovery in interest and operating earnings in 1982.

Total assets dropped from DM 2bn (\$837m) to DM 1.9bn, but interest earnings recovered from DM 5.3m to DM 12.5m.

Net income for the parent bank, which since 1981 has been 100 per cent controlled by Skandinaviska Enskilda, rose from DM 238,000 to DM 423,000.

President for Suez Finance

By Paul Betts in Paris

M JEAN PEYRELEVADE, one of the right hand men of M Pierre Mauroy, the French prime minister, was appointed by the French government yesterday as the new president of Compagnie Financière de Suez, the complex state financial holding company.

M Peyrelevalde will take over from M Georges Plescoff, who was appointed president of the financial institution after it was nationalised in the Mitterrand government one year ago. M Plescoff, a well-respected figure in French financial circles who was a former president of Assurances Générales de France, has reached the mandatory retirement age of 65 for presidents of French state-owned companies. However, he will remain on the Suez board.

M Peyrelevalde has been assistant director of the prime minister's office. But he also has widespread banking experience, having worked and held senior executive at Crédit Lyonnais.

Loan competition call

By Alan Friedman in London

A SENIOR Commerzbank executive yesterday called for closer co-operation between banks and the International Monetary Fund (IMF) and urged commercial banks to avoid "competition-spurred excessive lending" in the international loan market.

Herr Manfred Krafczyk told a London conference held by the Institute of Credit Management that it was necessary for both borrower countries and lending banks to restrain their "often unreasonable eagerness."

He described the present search for quality borrowers as a problem in that it led to increasing competition and slimmer margins for banks and this could place pressure on profits from syndicated loans.

The profit slump in the international banking business could only be halted, he explained, if the leading banks "one day simply refuse to lend at insufficient margins."

Herr Krafczyk concluded that banks would have to face a growing number of reschedulings in the first half of the 1980s and thus had the chance to get a higher margin.

Woolworth income up by 30%

By William Hall in New York

NET INCOME from continuing operations at F. W. Woolworth, the giant U.S. retailing group, rose by 30 per cent to \$70m in the three months to end-January, 1983. The improvement is in line with the stronger fourth quarter results being reported by other major U.S. retailers.

For the full 1982 fiscal year (ending January 31, 1983) net income from continuing operations totalled \$82m or \$2.63 per share, compared with \$97m or \$3.14 per share.

Last year, Woolworth sold its 52.6 per cent stake in its British subsidiary and discontinued its loss making U.S. Woolco operations in a

move to boost the group's financial strength and improve profitability.

In the third quarter, Woolworth made a \$325m provision to cover the cost of terminating the U.S. Woolco operations, but this was reduced by \$39m in the fourth quarter due to better than expected operating results.

As a result of the provisions, Woolworth made a net loss in fiscal 1982 of \$333m or \$11.71 per share. This compares with net income in 1981 of \$82m or \$2.64 per share.

● Hyster, the largest fork-lift truck manufacturer in the West, suffered a 78 per cent fall in net earnings in the year to January 31, reflecting

the sharp fall in worldwide demand during the recession.

The company, which has extensive European interests, reported net earnings of \$7.2m or \$1.20 a share for the year, compared with \$34.1m or \$5.61. Sales fell from \$563.6m to \$422.2m.

In the fourth quarter, net earnings dropped from \$6.33m or \$1.04 a share to \$3.2m or 53 cents, on sales down from \$141.1m to \$100.6m.

The results include income from liquidation of inventories valued on the LIFO method. For the full year, net income was increased by \$13.1m or \$2.16 a share, against \$3m or 49 cents in fiscal 1981.

Klöckner earnings lower

KLOCKNER-WERKE, the West German Steel Group, reports a loss of DM 48.5m (\$20.3m) for the year ended September 1982. The result compares with a DM 86.5m loss in 1981, and boosts the company's cumulative two-year loss to DM 135m, AP-DJ reports from Duisburg.

The company said earnings of DM 48m in manufacturing could not offset losses of DM 185m in its basic steelmaking operations. The 1982 loss was offset by a drawdown of DM 48m from reserves which left the year's result balanced.

Herr Herbert Giesow, managing board chairman, said he saw no financial straits or difficulties for the foreseeable future.

Klöckner's group turnover rose 16.5 per cent to DM 7.3bn in 1982. The company expanded manufacturing operations to 44 per cent of total sales.

● Metallgesellschaft, the German metals group, will omit its dividend for the year ended September 1982. The decision confirms an announcement at the end of last year that a dividend payment would not be possible. The company paid DM 4 a share in 1980-81.

● Parent bank net profit of Bayerische Vereinsbank, the West German bank, rose by 8.8 per cent to DM 110.9m (\$46.5m) in 1982 from DM 101.9m in 1981. The supervisory board proposes a dividend increase to DM 10 per share from DM 9.

The parent company's balance sheet total rose by DM 3.7bn, or 6.5 per cent, to DM 60.1bn.

Dutch retailer expects upturn

By Walter Ellis in Amsterdam

KBB, the Dutch retail chain group, remains committed to spending its way out of trouble in 1983. Results for last year, published yesterday, show that a gross loss of Fl 34.4m (\$13m), equivalent to the loss for 1981, swelled to Fl 60.1m with the addition of Fl 25m to help cover reorganisation over the present 12 months.

Last week KBB announced an ambitious rescue plan involving assistance from the national investment bank and a Fl 41m injection of capital by Vroom and Dreesman, the rival stores group.

V and D it to increase its holding in KBB from 20 per cent to 40 per cent. Now KBB has made it plain that, by confining even projected

restructuring costs as far as possible to 1982 - already the worst year in its history - it can trade profitably this year for the first time since 1980.

The company argues that the Fl 60.1m figure is not a true reflection of performance because of the inclusion of the Fl 25m against 1983 reorganisation. It adds that the picture would be rosier still if a warehouse sale made last year could have been included in the 1982 figures. The Fl 12.9m yielded by the sale will not be available for inclusion in the accounts until January 1984.

If the KBB view is accepted the true net loss plunges to just Fl 22m. A profit this year would then see

the group back on the road to stability. And with the sale of its U.S. Macks Stores chain and its Perry Sport stores in the Netherlands, revenue is bound to increase.

Sales within KBB last year rose in value by 6.5 per cent to Fl 3.7bn, with price rises accounting for most of the increase. The gross operating profit was Fl 123m, compared with Fl 106m in 1981. Write-offs came to Fl 61m.

In volume terms sales last year rose 1 per cent, against a fall in the retail trade as a whole of about 4.5 per cent.

Not surprisingly KBB, which this year intends shedding 1,500 of its 20,000 employees, will declare no dividend for 1982.

Security Pacific to buy bond brokerage firms

By Paul Taylor in New York

SECURITY PACIFIC, the tenth largest U.S. bank, yesterday announced plans to become the first major U.S. bank holding company to purchase municipal and corporate bond brokerage firms.

The Los Angeles-based bank, which has developed an aggressive diversification strategy into the securities industry, said it plans to buy Clifford Drake and Co and Chapdelaine and Co Corporate Securities, two New York-based private brokerage firms.

The proposed acquisitions are subject to negotiation of definitive agreements and the approval of the controller of the currency.

The move marks a further push into the securities industry by Security Pacific and another test of the regulatory framework of the U.S. financial services sector, which is passing through a period of intense change.

Clifford Drake is a leading municipal bond broker while Chapdelaine is a leading corporate broker. Both deal with securities firms and

will be run as independent subsidiaries.

Security Pacific has already purchased a number of regional discount brokerage houses.

Mr Richard Spelke, a Security Pacific senior vice president in charge of the bank's financial management group, said "the purchase of these two companies involved in municipal and corporate bond brokerage is in keeping with our plans to play a greater role in offering wholesale services to the securities industry."

"We intend to increase the scope of each company's activities by providing them with financial and technological resources we plan to expand the range of products each company offers to its customers."

Security Pacific currently operates two New York-based companies serving the wholesale securities industry. Security Pacific Clearing Services provides municipal and government securities clearing facilities and RMJ Securities Corp is a leading broker of U.S. government securities and other money market instruments.

Chairman was major debtor in bank failure

By Our New York Staff

ABOUT HALF of the \$377m of problem loans on the books of the United American Bank of Knoxville, Tennessee, when it failed last month, were made to Mr Jake Butcher, the bank's chairman, his family and associates and their interests, the Federal Deposit Insurance Corporation, FDIC, has revealed.

The FDIC analysis was among documents handed in during the first two days of Congressional hearings into the failure. Although the FDIC had earlier indicated that the bank lent heavily to insiders and their friends, these are the first detailed figures on such loans.

According to FDIC documents

nearly 30 per cent or \$111.9m of the \$377m in loans deemed to be partially or totally uncollectable were held by Mr Butcher.

The FDIC said a further \$78.4m, or more than 20 per cent of the problem loans, represented borrowings by an unnamed Butcher "family member, associates thereof and interests."

United American Bank was declared insolvent on February 14, becoming the third largest U.S. bank failure in recent U.S. history. The bank reopened the next day after First Tennessee National, a Memphis-based bank holding company, won it in a FDIC auction.

SEC investigates Continental

CONTINENTAL ILLINOIS, the seventh largest U.S. bank, has revealed that the Securities and Exchange Commission (SEC) is investigating whether it violated disclosure requirements on its financial condition and whether employees engaged in illegal insider trading last year.

The bank, which suffered a sharp profit decline last year as non-performing loans soared to \$1.9bn, re-

ported the investigation in its annual report mailed to shareholders yesterday.

The SEC is looking into Continental's handling of public disclosure concerning its financial condition and the sale of securities by "persons who may have been in possession of material non-public information," including the status of loans bought from the failed Penn Square Bank of Oklahoma City.

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Orion Royal Bank Limited	N.M. Rothschild & Sons Limited	Svenska Handelsbanken S.A.
Richardson Greenfields of Canada (U.K.) Limited	J. Henry Schroder Wagg & Co. Limited	Verband Schweizerischer Kantonalbanken
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Thinkaus & Burkhardt	J. Vontobel & Co.	
Vereins- und Westbank Aktiengesellschaft		
Wood Gundy Limited		

INTL: COMPANIES & FINANCE

Holmes à Court company doubles operating profits

BY MICHAEL THOMPSON-NOEL IN SYDNEY

BELL GROUP, the Perth-based international media, entertainment, transport and resources group, more than doubled pre-tax operating profit for the six months to last December 31, from A\$5.4m to A\$12.5m (U.S.\$10.9m). Net profits rose, however, by only 1.7 per cent, to A\$5.2m.

Mr Robert Holmes à Court, the group's chairman, said the latest interim period covered only the start of Bell's merger with TVW Enterprises, of which he is also chairman. TVW owns the British-based Associated Communications Corporation, formerly run by Lord Grade.

The merger has created a group with assets of about

A\$500m and shareholders' funds of about A\$200m. It is expected to take a year before effects of the merger can be properly measured.

"Only about half of TVW's results had been consolidated into Bell group's figures" in line with the amount owned by the Bell group at December 31," said Mr Holmes à Court yesterday.

The additional contribution from TVW to Bell group's consolidated operating profits was shown as A\$1.4m.

The impact of TVW's purchase of Associated Communications shows in Bell group's significantly higher half-year tax and interest charges.

Tax was A\$3.9m against A\$118,000 in the same period last year, which trimmed the pre-tax profit to A\$3.6m before deducting minority interests of A\$3.4m.

Interest charges were considerably higher, A\$19.3m against A\$3m in the December half of 1981, and depreciation A\$4.2m.

The interim ordinary dividend is 5 cents a share, payable on May 26.

"The Bell group expects to maintain its level of earnings and progressively improve these as the benefits of the merger are felt," said Mr Holmes à Court.

Mutual and Federal back to profitability

By Our Johannesburg Correspondent

MUTUAL AND FEDERAL, the South African short-term insurance company which is 79 per cent jointly owned by the country's largest insurance group, the Old Mutual and Royal Insurance, returned to profitable underwriting operations in the six months to end-December, recording a first-half underwriting surplus of R1m (\$822,000). This compared with deficits of R650,000 in the corresponding period of 1981 and R2.2m in the year ended last June.

Gross premium income was R114m compared with R81.3m in the corresponding previous half year and R179m in the year to June.

Mr John Posenett, deputy managing director, said the underwriting results benefited from the fact that there were no large weather claims. The interim dividend has been increased to 26 cents from 22 cents a share, while first-half earnings rose to 155 cents a share from 97.4 cents.

Little change at Cape Wine

By Our Johannesburg Correspondent

CAPE WINE and Distillers, which controls about 85 per cent of South Africa's wine and spirit market, is suffering from declining consumption of most spirits. In the six months to end-December, pre-tax income after Life accounting adjustments was R41.8m (\$38.5m) against R39.1m in the corresponding 1981 period. In the year ended last June, profit was R57.2m.

Volume sales of all spirits except vodka fell last year by between 9 and 12 per cent, while sales of natural wine rose by 5 per cent. Beer sales rose by 16 per cent.

Cape Wine has declared an unchanged interim dividend of 5 cents a share while first half earnings rose slightly to 16.8 cents a share from 16.4 cents. In the year to last June earnings totalled 27.4 cents a share and the total dividend was 12.7 cents.

Hitachi discs

Hitachi has stated that it is not making 2.5-inch compact data storage discs for the U.S. market, as was reported in the Financial Times of February 23 1983. The company said that it is dedicated to producing discs designed to a 3-inch format.

Nikkatsu plans Chiu group link

BY ROBERT COTTRELL IN HONG KONG

NIKKATSU, the Japanese film company which was once an associate of Hong Kong's Carrian group, plans to establish an equity link with another partner in the colony, the Chiu family's Far East group.

Far East Holdings (FEH), the Chiu's quoted holding company, proposes to buy 5m Nikkatsu shares for Y155 each, equivalent to HK\$21.7m (U.S.\$3.27m) for the stake. Nikkatsu will buy 2.6m new FEH shares at HK\$8 per share, a total price of HK\$20.8m.

The two groups plan further land and share transactions. FEH says it will buy 190,000 sq metres of land near Nagoya from Nikkatsu for Y3.5bn

(U.S.\$147m), equivalent to HK\$98m. Simultaneously, Nikkatsu will subscribe for a further 12.2m new shares in FEH at HK\$8 per share.

Meanwhile, Nikkatsu will buy from Far East Consortium (FEC), a 36 per cent-owned associate of FEH, a company called Vario, whose main asset is a central district office block, for HK\$60m. FEC will then subscribe for 14m new shares in Nikkatsu, for a total price of HK\$840m.

Overall, the deals will give Nikkatsu 16.3 per cent of FEH, while the Far East group will hold about 10 per cent of Nikkatsu.

Carrian Investments announced last month the sale of its stake in Nikkatsu, as part of a cash-raising exercise to help meet liquidity problems which have forced the group as a whole to seek debt rescheduling from its bankers. Nikkatsu owns 47 cinemas, three hotels and two commercial buildings in Japan.

According to a statement released by Far East Consortium, Nikkatsu has a 20 per cent share of the Japanese video market. The Chiu family has extensive entertainment industry interests, including ownership of Asia Television, one of Hong Kong's two TV stations.

Koor sees sharp rise in sales

BY L. DANIEL IN TEL AVIV

KOOR, TEE industrial holding company of the Israel Labour Federation which controls more than 100 factories, is forecasting 1983 sales rising to \$1.83bn from \$1.65bn in 1982 with exports rising to \$320m from \$471m last year.

Koor is, however, deeply concerned about the country's economic situation, with industrial exports down by between 3 and 3.5 per cent in January-February and industrial imports up 4.5 per cent. The Israeli Treasury's policy of

keeping the devaluation below the rate of inflation is said to be encouraging cheap imports.

Nevertheless, Koor intends this year to invest \$162m in the expansion of some plants and in building five new ones. This compared with \$132m invested in 1982.

The new factories will be in the fields of metal working, crystal and printed circuit production (both in co-operation with Tadiran), paper for computers and, somewhere in the Negev, a plant for "sophisticated items." Of the \$162m 47 per

cent will go to electricity and electronics, 19 per cent to chemical plants, 16 per cent to non-ferrous metals, 12 per cent to metal works, and an unchanged 6 per cent into processed food manufacture.

Scitex, the Israeli producer of turnkey computer-aided design systems, whose shares are traded over the counter in the U.S., reports a 30 per cent growth in sales and a 20 per cent rise in net profits. Sales in 1982 totalled \$50.5m and net profits increased to \$8.1m.

US \$40,000,000 INDUSTRIAS RESISTOL, S.A.

(Incorporated in the United Mexican States)

Floating Rate Notes Due 1988

In accordance with the provisions of the Fiscal Agency Agreement between Industrias Resistol, S.A. and Continental Illinois National Bank and Trust Company of Chicago, dated as of 8th September 1981, notice is hereby given that the Rate of Interest for the next six month Interest Period has been fixed at 10¼% p.a. and that the interest payable on the relevant Interest Payment Date, 15th September 1983, against Coupon No. 4 in respect of US\$50,000 nominal amount of the Notes will be US\$2,647.92 and in respect of US\$5,000 nominal amount of the Notes will be US\$264.79.

Agent Bank

Continental Illinois Limited

17th March, 1983

U.S. \$20,000,000

Floating Rate Subordinated
Bearer Participation Certificates 1990
issued by The Law Debenture Intermediary Corporation Limited
evidencing entitlement to payment of principal and interest
on an advance made to

Den norske Creditbank (Luxembourg) S.A.
repayment of which is guaranteed on a subordinated basis by
Den norske Creditbank

DnC

In accordance with the provisions of the Certificates, notice is hereby given that for the three month Interest Period from 17th March, 1983 to 17th June, 1983 the Interest Rate will be 9½% per annum and the Coupon Amount per U.S. \$1,000 will be U.S. \$24.44.

Credit Suisse First Boston Limited
Agent Bank

Williams & Glyn's Bank Limited U.S.\$75,000,000 Floating Rate Capital Notes 1991

Unconditionally and irrevocably guaranteed
as to payment of principal and interest by
The Royal Bank of Scotland Group Limited.
For the six months from 16th March 1983
to 16th September 1983 the Notes will carry an
interest rate of 9½% per annum.
The interest payable on the relevant interest
payment date, 16th September 1983
against Coupon No. 8 will be U.S.\$50.15 per
U.S.\$1,000 note.

Bankers Trust Company, London

Canadian Pacific Enterprises Limited

DIVIDEND NOTICE

The Board of Directors of Canadian Pacific Enterprises Limited, at a meeting held at Calgary, Alberta, on the 4th day of March, 1983, resolved that a quarterly dividend of twenty cents (20¢) Canadian per share on the outstanding Common Shares of the Corporation be and the same is hereby declared payable on April 20, 1983 to shareholders of record at the close of business on March 16, 1983.

By order of the Board,

G.S. MacLean
Vice-President, Administration
and Secretary
March 4, 1983

Calgary, Alberta, Canada

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JO Lonn	1982	39,273 tdw
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JO Oak	1983	39,000 tdw
Newbuilding	1983	17,180 tdw
Newbuilding	1983	17,180 tdw

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15/3/83

INTL. COMPANIES & FINANCE

Kuwait Petroleum reacts to a second rebuff to its U.S. ambitions

The Kuwait Petroleum Corporation (KPC) met a rebuff from the U.S. for the second time in a year last week, with the announcement by Mr. James Watt, the U.S. Interior Department Secretary, that the Administration would ban investment by Kuwait in oil and gas mineral rights on Federal lands.

Senior officials in Kuwait

reacted angrily, calling the decision "stupid and unwise in the present investment climate." Faisal Kazmawi, chairman of the Kuwait Foreign Petroleum Exploration Company (KUFPEC), an affiliate of KPC, said: "There are not many oil companies in the world with a lot of cash available to spend on large scale exploration pro-

grammes." Mr. Watt based the decision on the grounds that Kuwait did not offer reciprocal rights of investment to U.S. companies. In Kuwait, oil resources are owned by the state and land ownership restricted to Kuwaiti nationals. The decision stands effectively to bar any investment in mineral rights on Federal

land by Gulf governments, for the same land ownership rules apply in every state. The rebuff is not likely, however, to deter the Kuwait Petroleum Company from further investment in the U.S. on private sector lands. Earlier controversy over Kuwait's U.S. investments was caused by the purchase of Santa Fe.

Enter the eighth oil sister

BY KATHLEEN EVANS IN KUWAIT

KUWAIT Petroleum Corporation is expanding rapidly, at a time when other oil companies are cutting back. Formed only three years ago, it has already been dubbed "the eighth sister" to the industry's renowned seven.

Situated above the Gucci shops in one of Kuwait's most select shopping arcades, the company is run on luxury lines. Employees call on an array of uniformed waiters, who bristly dispense Turkish coffee, Arab cakes and digestive biscuits in a style which would credit any first-class hotel.

In the last two months, this younger sister of the oil business has spread her wings by buying up assets of Gulf Oil in Europe. The purchases, financed in part by cash and in part by crude oil, give KPC control of two refineries of 75,000 to 80,000 barrels a day (b/d) capacity and some 1,600 petrol stations. It will be the first time Arabs have marketed directly to European consumers in their own high streets.

Hani al-Hussaini, executive assistant managing director, says the takeover by KPC will protect employees from rationalisations and redundancies which would have resulted in the sale to any other buyer.

KPC does not expect any adverse consumer reaction to their presence at the petrol pumps. At the same time, the Gulf Oil brand name will be kept for a few years.

Back home, KPC's deal in Europe is the envy of the Gulf. Kuwait is already exporting two-thirds of its domestic oil production in the form of refined products, and this latest Gulf deal will mean that between 10 per cent and 20 per cent of its total output can be absorbed in Europe at Kuwait's own petrol stations.

Like many other crude oil exporters, Kuwait has suffered from pressure from its buyers, and crude oil exports are now believed to be as little as

150,000 to 200,000 b/d. In the last few months of last year, ENI of Italy, Daikyo of Japan and Gulf Oil dropped out of contracts. Brazil, another major customer, is reported to be asking for softer credit terms, and the Taiwanese have lately been visiting in what KPC officials say are "normal routine meetings."

The downstream connection is vital in insulating the state from a further decline in the crude oil market. Kuwait is suffering downward adjustments in its product prices like

refine, market, transport and retail the country's own oil. Within the next two years, it will have a refining capacity at home of about 700,000 to 750,000 b/d as its refineries undergo expansion and upgrading at a cost of US\$4.5bn.

Its other acquisitions fit neatly into the chain. Santa Fe, the U.S. drilling contractor bought for \$2.5bn more than a year ago, is undertaking a lot of Kuwait's own domestic drilling programmes, while the Santa Fe subsidiary, C. F. Braun, is carrying out the Mina

bursed by the Government. Profits have declined. Al Awwad says that preliminary estimates for the fiscal year ending June 1982 show revenues at \$11.6bn, with expenditures at around \$10.6bn to \$10.9bn. The profit of about \$1bn is not readily to be compared with the comparable period, because of an accounting change from an 18-month span, but Al Awwad says that it is "much less."

Much of these profits, says the company's financial manager, is coming from KPC investments rather than from oil sales. These include dividends on companies it has bought, loans to new subsidiaries, and term deposits. KPC maintains an investment portfolio of about \$300m operated by the Kuwait Investment Office in London.

KPC says it is still able to make a profit on product sales, helped by the high yield Shuaiba refinery, one of the most modern in the world. The company has lost heavily on some products, nevertheless, making up the balance on others. The refinery subsidiary, KNP, made about \$171m in profits in the last fiscal year, but most of this came from interest on the remaining cash reserves.

KPC officials concede that the current year may not look so good—not only because of the oil market weakness, but because the refinery expansion programme will place a strain on reserves. KPC has an issued capital of \$8.6bn, half of which has been called.

But, Al Awwad argues, oil company profits worldwide had been "abnormal," and the industry is now settling down to a more normal return. "What other business do you know which has seen its product multiply in price so many times? We in Kuwait have great faith that the oil industry will never diminish," he said, grabbing another digestive biscuit.

The main divisions

KPC came into being with the major restructuring of the Kuwait petroleum industry that started in 1980 and is the umbrella company spanning the whole of the sector. KPC's main divisions are:

- Kuwait Oil Company (KOC)—which handles domestic oil and gas production;
- Kuwait National Petroleum Company (KNPC)—refining and liquefied natural gas;
- Kuwait Oil Tanker Company (KOTC)—crude oil and product shipments;
- Petrochemicals Industry Company (PIC)—petrochemicals production;
- Kuwait International Petroleum Investments (KIPIC)—petroleum related investments outside Kuwait;
- Kuwait Foreign Petroleum Exploration Company (KUFPEC)—overseas oil exploration and development.

Abdullah refinery expansion contract. Through two other KPC subsidiaries, Kuwait has interests in concessions stretching from the North Sea to China.

As with other integrated oil companies, profit levels have been knocked by the decline in oil demand. KPC officials say European fears that their petrol stations will be supplied with cheap crude are groundless.

Just like any other oil major, KPC is obliged to pay the full official price from the country's Ministry of Oil. Nevertheless, unlike any other oil company, KPC has its exploration and operators' fees fully reim-

any other products seller, but at least it is suffering no more than other companies.

As Abdul Radi al Awwad, the corporation's finance manager puts it: "We are not looking at the Gulf states as a possible profit generating connection. The profit aspect has not even been looked at. We wanted to go downstream."

With the new European petrol stations, KPC can now boast that it is fully integrated oil company, controlling the process from the time the oil comes out of the ground to the time it is sold to consumers, and crude oil exports are now believed to be as little as



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February 24, 1983

Investing in the oil and gas industry through

Viking Resources

INTERNATIONAL N.V.

Curaçao, Netherlands Antilles.

The Annual Report as of 31st December, 1982 has been published and may be obtained from

Pierson, Halding & Pierson N.V.,
Herengracht 214, 1016 BS Amsterdam.

Weekly net asset value



Tokyo Pacific Holdings (Seaboard) N.V.

on 14th March, 1983, U.S. \$62.16

Listed on the Amsterdam Stock Exchange

Information: Pierson, Halding & Pierson N.V.,
Herengracht 214, 1016 BS Amsterdam.

VONTOBEL EUROBONDINDICES

WEIGHTED AVERAGE YIELDS
PER MARCH 15 1983

	Today	INDEX Last week	% Year's	Year's
US\$ Eurobonds	11.87	11.84	12.52	11.81
DM (Foreign Bond issues)	7.81	7.81	8.07	7.43
YF (Short Notes)	7.86	7.87	8.07	7.43
Cons Eurobonds	13.02	12.93	13.56	12.93

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NOTICE TO HOLDERS OF

OKUMURA CORPORATION

(Kabushiki Kaisha Okumura Corporation)

5% PER CENT CONVERTIBLE

BONDS 1987

Pursuant to Clause 7(B) and (C) of the Trust Deed dated 23rd February, 1982 under which the above Bonds were issued, notice is hereby given as follows:

1. On March 10, 1983 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of March 31, 1983 in Japan, at the rate of two-tenths of shares held.

2. Accordingly, the conversion price of the Bonds will be adjusted effective immediately after such record date. The conversion price in effect prior to such adjustment is Yen 412.70 per share of Common Stock, and the adjusted conversion price is Yen 343.30 per share of Common Stock.

OKUMURA CORPORATION

By: The Bank of Tokyo

Trust Company

as Trustee

Dated: March 17, 1983

Novo Industri A/S

The Company will hold the Ordinary General Meeting
on Tuesday 12th April, 1983 at 4.00 P.M. in Børsbygningen,
Børssalen, Copenhagen K., Denmark.

Agenda:

1. The Board of Directors' report on the Company's activities in the past financial year.
2. Presentation of the financial statements, auditors' report and consolidated group accounts.
3. Resolution concerning adoption of profit and loss account and balance sheet and the discharge of Management and Directors from their obligations.
4. Resolution concerning application of profit as per the accounts adopted.
5. Election of members to the Board of Directors.
6. Election of auditors.

7. Resolution proposed by the Board of Directors to increase the Company's share capital by a nominal amount to be fixed by the Board of Directors of not less than Dkr. 20 million and not more than Dkr. 45 million B shares. The new shares will be offered - without preemptive rights for the Company's existing shareholders - for subscription during the period April 12th - November 1st, 1983 by a United States banking consortium, which will then offer the shares for sale to investors primarily in the U.S. capital market. It is considered impracticable to complete the issue of shares on the U.S. capital market with preemptive rights for the Company's existing shareholders.

The subscription price shall be fixed so as to approximate the officially quoted price at the Copenhagen Stock Exchange and the price quoted on the New York Stock Exchange, on the day preceding the submission by the United States

banking consortium of a preliminary subscription offer, provided that the subscription is then completed not later than 15 days thereafter. However, the subscription price can in no event be less than Dkr. 1.500 for one Dkr. 100 B share (nominal value). Should the banking consortium not wish to subscribe the new shares at the subscription price thus fixed, or in the event that the prevailing market conditions are deemed to be unfavourable for the issue, the Board of Directors shall be authorized not to effect the capital increase.

The new shares shall be entitled to full dividend for the fiscal year 1983, and qualify for other rights as from the time of subscription.

The costs connected with the capital increase, including commissions to the United States banking consortium will be exclusive of Danish taxes substantially exceed 5 per cent of the nominal share amount but is not expected to exceed 8 per cent of the proceeds of the issue. The necessary permission under the Danish Companies Act (§ 32) will be applied for.

It is further proposed that the Board of Directors shall be authorized to amend § 4 a, first sentence, of the Company's Articles of Association to reflect the increase in the share capital.

8. Miscellaneous.

The shareholders are reminded that the passing of the Board's proposal requires that shareholders corresponding to not less than 2/3rds of the total number of votes in the Company are represented at the General Meeting, and further that the resolution is carried by not less than 2/3rds of the votes cast as well as of the share capital represented and entitled to vote at the meeting. The

Novo Foundation, which holds all the A shares of the Company, has endorsed the Board's proposal.

Admission cards and voting papers are available for collection or by postal application at the Company's office, Novo Allé, 2880 Bagsvaerd, Denmark, on all business days from 24th March and up to and including 7th April, 1983 both days inclusive between 10 a.m. and 3 p.m.

Where B shares are registered by the Company under the holder's name admission cards and voting papers will on application be issued directly to a shareholder (stating the serial numbers and nominal value of his shares). In respect of other shares, admission cards and voting papers are issued against production of the share certificates or any other documentation considered in the opinion of the Company to be satisfactory, e.g. a written statement from a bank approved by the Company to the effect that the shareholder has deposited share certificates identified by serial numbers and nominal value, in the bank, that the shares bear no endorsement to the effect that they have been registered under the holder's name, and that the shares will remain deposited in the bank until the day after the General Meeting for which the shareholder requests an admission card. Unless the shareholder specifies an address where the admission card shall be sent to, the admission card must be collected at the Company's office not later than 11th April, 1983.

The agenda, the complete proposals and the financial statement, auditors' report and the consolidated group accounts will be available for inspection by shareholders at the Company's office from Tuesday, 5th April, 1983. The financial statement etc. are available from the Company or Morgan Grenfell & Co. Limited.

Registrars Department, 21 Austin Friars, London EC2N 2HB, U.K. as from 31st March, 1983. However, the financial statement will be sent to the shareholders whose shares are registered under the holder's name in the Company's register of shareholders.

The dividends declared at the General Meeting will be paid (less 30 per cent, dividend tax) from Wednesday 13th April, 1983, against delivery of coupon number 7. Payment will take place at Copenhagen Handelsbank, 2, Holmens Kanal, 1091 Copenhagen K, Denmark.

To the holders of Convertible Bonds

7 per cent 1988: Bondholders are advised that the above offering of new shares in the Company, if duly authorized by resolution of the shareholders of the Company passed by special majority required at the Ordinary General Meeting, may give rise to an adjustment of the conversion price in accordance with condition 5 (c) of the bonds. Whether or not there will be an adjustment will depend on the subscription price eventually determined by the Board of Directors under the authority given to them by the shareholders.

A further announcement will be made if the terms of issue do give rise to an adjustment.

Information on the special taxation rules applicable to shareholders resident in the United Kingdom or the Republic of Ireland may be obtained from the Company or from Morgan Grenfell & Co. Limited.

Bagsvaerd, March 1983

Signed by

the Board of Directors



American Express International Banking Corporation

and its UK subsidiary companies
are pleased to announce
that effective 21st March, 1983
they are moving to:

PO. Box 171,
12/15 Fetter Lane,
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Kwik-Fit bid opposed by pension funds

By Ray Maughan

A CASE COMMITTEE of the National Association of Pension Funds was hurriedly convened yesterday to make known its opposition to the intended bid by Kwik-Fit (Tyres and Exhausts) for Crest International Securities.

The committee, comprising representatives of the Post Office Staff Superannuation Fund, Imperial Group Pension Fund and N. M. Rothschild Asset Management, said that major institutions known to have expressed initial disquiet at the terms of the £3.2m equity bid include funds controlled by Ivory and Sims and by Baring Brothers.

The case committee members have been endeavouring to amplify their opposition to the deal, while recommending that other NAFF members make their own assessment of the bid in the short time which exists before the time limit on lodging proxies expires today in front of the extraordinary meeting on March 22.

Although Mr Tom Farmer, the chief executive of Kwik-Fit has explained that the offer for the £4.4m Crest portfolio has been pitched on terms indicated by independent professional advisors, the institutions are opposing the bid which would take a secondary portfolio out at a premium to net worth. A potential conflict of interests which arises through cross-shareholding at Baring level would be resolved by the successful conclusion to the offer.

Triventure to raise £2.6m for new hotel

Triventure, the management company which runs two of the funds set up under the Business Start Up Scheme, is seeking to raise £2.6m from private investors to provide part of the equity to build a new 214 room hotel linked to the conference centre in Harrogate.

A total of 1.75m shares will be issued in Harrogate International Hotel at £1.50 each and investors will be able to claim tax relief under the Business Start Up Scheme.

The project failed to get off the ground last October with a different capital structure. Almost £2m was subscribed but this fell short of the minimum required. Additional loan capital has now been raised and the founders have increased their cash subscription to £276,500. A spokesman for Triventure said last night that the terms had been improved and that "people are more likely to be interested at the end of the tax year than in October."

Satellite TV in talks for fresh funds

Satellite Television, Britain's first satellite company, said yesterday that discussions are taking place with a number of potential investors with a view to broadening its industrial shareholder base and raising further funds for the development of the service.

One of the groups with which it has had preliminary discussions is Mr Rupert Murdoch's News International group.

British Telecom has confirmed that Satellite Television has been allocated one of the British transponders on the European Communications Satellite, ECS-1, due to be operational by the end of 1983. This, Satellite Television said yesterday, would allow it to continue its long-term development of its pan-European television service.

Eight industrial companies, including Ferranti and Ladbroke, subscribed for stock in a £4m placing of convertible unsecured loan stock last year.

Satellite Television said yesterday that its latest fund raising exercise was being dealt with by Barclays Merchant Bank, but so far talks had only reached a preliminary stage with a number of parties.

Cope terms 'generous'

Dowable, the privately-owned consortium mounting a £23.7m bid for Cope Allman, the packaging, engineering and leisure group, yesterday asked shareholders not to be influenced by Tuesday's announcement that a counter-offer had been made.

In its formal offer document, the consortium repeated that it felt the 80p a share offer was "generous." On the stock market, Cope Allman's share price fell 1p on the day to close at 61p. Dowable comprises four groups: British Car Auctions, headed by Mr David Wilkins; Hawley Group, headed by Mr Michael Ashcroft; Lin Pac, headed by Mr Ewan Cornish; and two Robert Fleming investment trusts. It was set up in July last year with the specific aim of mounting a bid for Cope Allman. Speaking for the consortium, Mr Wilkins said that Dowable's first move, on gaining control of the company, would be "to instigate a thorough investigation of Cope Allman's businesses."

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BIDS AND DEALS

Battle for board seats halts Westminster Property's AGM

BY DAVID DODWELL

THE ANNUAL meeting of the Westminster Property Group was adjourned amid a pendulum of offers by Mr Jim Raper to win seats on the board.

The meeting came just today after an appeal by the Stock Exchange Panel on Takeovers and Mergers for a postponement. The Panel had said the Stock Exchange council should consider suspending the listing of Westminster if Mr Raper or his nominees won seats on the board.

After more than an hour of sometimes fierce interrogation at the packed meeting, Mr Patrick Ravenhill invoked discretionary powers vested in him as chairman to adjourn the meeting when it became clear that Mr Raper had enough votes to win majority backing for his bid to win seats on the board for himself and nominees of his companies.

Controversy at the annual meeting first became possible a month ago when St Piran, the mining and house building group which is part of Mr Raper's trust company Gasco Investments of Hong Kong,

bought a 23.61 per cent stake in Westminster.

This was quickly followed by a successful tender offer by Mr Raper for a further 6.38 per cent of Westminster's shares.

At that time, Mr Ravenhill wrote to shareholders saying the board "has no intention of inviting Mr Raper or any nominee of his or of St Piran's to become a director."

"Shareholders should be aware," he said, "that Mr Raper has been criticised by the Panel on Takeovers and Mergers as a person unfit to be a director of a public company."

A full-blown battle became inevitable early this week when it was learnt that Mr Raper had nominated five people for places on the Westminster board. Two vacancies had arisen because of resignations.

The Stock Exchange Takeover Panel advised at that point that yesterday's annual meeting should be postponed so that shareholders would have the opportunity to be given the full facts "about the last minute nominations. The Westminster board decided to press ahead despite this warning."

Of the 48 shareholders present at the meeting—a usual attend-

ance is less than 10—a group of 25 held blocks of 10 shares each of which had been bought recently from Mr Raper. This group voted consistently with Mr Raper and St Piran.

A detailed calculation by Mr Ravenhill of shares liable to be voted at the meeting—either as proxies or in person—made it clear at the outset that Mr Raper's shareholdings were large enough to win any vote.

In the face of imminent success, Mr Raper, in winning nominations to the board, Mr Ravenhill took the last resort option of adjourning the meeting.

He added that the company was conducting inquiries into the possibility of a concert party having been mounted to win control of the company. All shareholders with more than 50,000 shares have been contacted. The inquiries were progressing but not yet complete, he said.

Mr Raper said after the meeting: "Shareholders have been denied the right to vote on the agenda and on the election of directors."

It is improper of the Stock Exchange to intimidate shareholders in this way," he added.

Bifurcated Engineering suspended

LOSS-MAKING Bifurcated Engineering called a halt to trading in its shares yesterday pending an announcement. The request for a suspension came after the shares had risen 4p to 34p during the morning session.

Bifurcated, a manufacturer of rivets and other cold formed products, made a loss of £292,000 in the six months to June 30 1982 following a pre-tax loss of £1.04m in the previous 12 months. Again the interim dividend was passed. The previous year a single payment of 0.35p had been declared.

During last year the company had been in talks to acquire Worcester Engineering, a manufacturer of central heating boilers, but the negotiations were called off in November.

ICI fertiliser buy out

short term pending reinvestment.

PEARSON LONGMAN

Acceptances of the recommended cash offer on behalf of S. Pearson and Son for all issued 51 per cent cumulative preference shares and 7 per cent cumulative preference shares in Pearson Longman, already held by the Pearson group have been received as follows:

● For the 51 per cent preference shares, acceptances in respect of 140,124 shares (81.6 per cent of shares subject to offer) representing 57.6 per cent of the holders.

● For the 7 per cent preference shares, acceptances in respect of 99,584 shares (59.9 per cent of shares subject to offer) representing 58.4 per cent. The offers have been extended until March 23 1983 or such later date as Pearson decides.

Notice of Redemption and Termination of Conversion Rights

Monsanto International Finance Company

4½% Guaranteed Sinking Fund Debentures Due 1985

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of October 15, 1965 under which the above designated Debentures are issued, \$1,138,000 principal amount of the said Debentures of the following distinctive numbers has been drawn by lot for redemption on April 15, 1983 through the operation of the Sinking Fund at the redemption price of 100% of the principal amount thereof, together with accrued interest thereon to the date fixed for redemption.

51,000 COUPON DEBENTURES BEARING THE PREFIX LETTER M

61	1541	3228	4136	5194	6296	8561	10443	11409	12746	14651	15919	18018	21257	22897	25149	34120
1542	3543	4187	5196	6302	8562	10445	11410	12750	14652	15920	18019	21258	22898	25150	34121	
70	1543	3544	4188	5197	6303	8563	10446	11411	12751	14653	15921	18020	21259	22899	25151	34122
129	1544	3545	4189	5198	6304	8564	10447	11412	12752	14654	15922	18021	21260	22900	25152	34123
133	1545	3546	4190	5199	6305	8565	10448	11413	12753	14655	15923	18022	21261	22901	25153	34124
135	1546	3547	4191	5200	6306	8566	10449	11414	12754	14656	15924	18023	21262	22902	25154	34125
181	1547	3548	4192	5201	6307	8567	10450	11415	12755	14657	15925	18024	21263	22903	25155	34126
182	1548	3549	4193	5202	6308	8568	10451	11416	12756	14658	15926	18025	21264	22904	25156	34127
271	1549	3550	4194	5203	6309	8569	10452	11417	12757	14659	15927	18026	21265	22905	25157	34128
272	1550	3551	4195	5204	6310	8570	10453	11418	12758	14660	15928	18027	21266	22906	25158	34129
273	1551	3552	4196	5205	6311	8571	10454	11419	12759	14661	15929	18028	21267	22907	25159	34130
274	1552	3553	4197	5206	6312	8572	10455	11420	12760	14662	15930	18029	21268	22908	25160	34131
275	1553	3554	4198	5207	6313	8573	10456	11421	12761	14663	15931	18030	21269	22909	25161	34132
276	1554	3555	4199	5208	6314	8574	10457	11422	12762	14664	15932	18031	21270	22910	25162	34133
277	1555	3556	4200	5209	6315	8575	10458	11423	12763	14665	15933	18032	21271	22911	25163	34134
278	1556	3557	4201	5210	6316	8576	10459	11424	12764	14666	15934	18033	21272	22912	25164	34135
279	1557	3558	4202	5211	6317	8577	10460	11425	12765	14667	15935	18034	21273	22913	25165	34136
280	1558	3559	4203	5212	6318	8578	10461	11426	12766	14668	15936	18035	21274	22914	25166	34137
281	1559	3560	4204	5213	6319	8579	10462	11427	12767	14669	15937	18036	21275	22915	25167	34138
282	1560	3561	4205	5214	6320	8580	10463	11428	12768	14670	15938	18037	21276	22916	25168	34139
283	1561	3562	4206	5215	6321	8581	10464	11429	12769	14671	15939	18038	21277	22917	25169	34140
284	1562	3563	4207	5216	6322	8582	10465	11430	12770	14672	15940	18039	21278	22918	25170	34141
285	1563	3564	4208	5217	6323	8583	10466	11431	12771	14673	15941	18040	21279	22919	25171	34142
286	1564	3565	4209	5218	6324	8584	10467	11432	12772	14674	15942	18041	21280	22920	25172	34143
287	1565	3566	4210	5219	6325	8585	10468	11433	12773	14675	15943	18042	21281	22921	25173	34144
288	1566	3567	4211	5220	6326	8586	10469	11434	12774	14676	15944	18043	21282	22922	25174	34145
289	1567	3568	4212	5221	6327	8587	10470	11435	12775	14677	15945	18044	21283	22923	25175	34146
290	1568	3569	4213	5222	6328	8588	10471	11436	12776	14678	15946	18045	21284	22924	25176	34147
291	1569	3570	4214	5223	6329	8589	10472	11437	12777	14679	15947	18046	21285	22925	25177	34148
292	1570	3571	4215	5224	6330	8590	10473	11438	12778	14680	15948	18047	21286	22926	25178	34149
293	1571	3572	4216	5225	6331	8591	10474	11439	12779	14681	15949	18048	21287	22927	25179	34150
294	1572	3573	4217	5226	6332	8592	10475	11440	12780	14682	15950	18049	21288	22928	25180	34151
295	1573	3574	4218	5227	6333	8593	10476	11441	12781	14683	15951	18050	21289	22929	25181	34152
296	1574	3575	4219	5228	6334	8594	10477	11442	12782	14684	15952	18051	21290	22930	25182	34153
297	1575	3576	4220	5229	6335	8595	10478	11443	12783	14685	15953	18052	21291	22931	25183	34154
298	1576	3577	4221	5230	6336	8596	10479	11444	12784	14686	15954	18053	21292	22932	25184	34155
299	1577	3578	4222	5231	6337	8597	10480	11445	12785	14687	15955	18054	21293	22933	25185	34156
300	1578	3579	4223	5232	6338	8598	10481	11446	12786	14688	15956	18055	21294	22934	25186	34157
301	1579	3580	4224	5233	6339	8599	10482	11447	12787	14689	15957	18056	21295	22935	25187	34158
302	1580	3581	4225	5234	6340	8600	10483	11448	12788	14690	15958	18057	21296	22936	25188	34159
303	1581	3582	4226	5235	6341	8601	10484	11449	12789	14691	15959	18058	21297	22937	25189	34160
304	1582	3583	4227	5236	6342	8602	10485	11450	12790	14692	15960	18059	21298	22938	25190	34161
305	1583	3584	4228	5237	6343	8603	10486	11451	12791	14693	15961	18060	21299	22939	25191	34162
306	1584	3585	4229	5238	6344	8604	10487	11452	12792	14694	15962	18061	21300	22940	25192	34163
307	1585	3586	4230	5239	6345	8605	10488	11453	12793	14695	15963	18062	21301	22941	25193	34164
308	1586	3587	4231	5240	6346	8606	10489	11454	12794	14696	15964	18063	21302	22942	25194	34165
309	1587	3588	4232	5241	6347	8607	10490	11455	12795	14697	15965	18064	21303	22943	25195	34166
310	1588	3589	4233	5242	6348	8608	10491	11456	12796	14698	15966	18065	21304	22944	25196	34167
311	1589	3590	4234	5243	6349	8609	10492	11457	12797	14699	15967	18066	21305	22945	25197	34168
312	1590	3591	4235	5244	6350	8610	10493	11458	12798	14700	15968	18067	21306	22946	25198	34169
313	1591	3592	4236	5245	6351	8611	10494	11459	12799	14701	15969	18068	21307	22947	25199	34170
314	1592	3593	4237	5246	6352	8612	10495	11460	12800	14702	15970	18069	21308	22948	25200	34171
315	1593	3594	4238	5247	6353	8613	10496	11461	12801	14703	15971	18070	21309	22949	25201	34172
316	1594	3595	4239	5248	6354	8614	10497	11462	12802	14704	15972	18071	21310	22950	25202	34173
317	1595	3596	4240	5249	6355	8615	10498	11463	12803	14705	15973	18072	21311	22951	25203	34174
318	1596	3597	4241	5250	6356	8616	10499	11464	12804	14706	15974	18073	21312	22952	25204	34175
319	1597	3598	4242	5251	6357	8617	10500	11465	12805	14707	15975	18074	21313	22953	25205	34176
320	1598	3599	4243	5252	6358	8618	10501	11466	12806	14708	15976	18075	21314	22954	25206	34177
321	1599	3600	4244	5253	6359	8619	10502	11467	12807	14709	15977	18076	21315	22955	25207	34178

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LONDON TRADED OPTIONS

Option	Apr.	May	Jun.	Jul.	Aug.	Sep.
SBL (USP 455):	390	64	72	80	8	8
" "	420	20	28	36	4	13
" "	450	9	10	20	34	28
CALLS						
Option	May	Aug.	Nov.	May	Aug.	Nov.
BBL (USP 495):	260	128	143	1	2	—
" "	290	108	113	3	7	15
" "	320	76	83	2	7	15
" "	350	38	42	23	8	42
" "	380	17	28	57	28	42
IMP (USP 115):	90	87	—	1	—	—
" "	100	10	—	1	—	—
" "	110	10	15	1	6	8
" "	120	5	12	10	12	14
" "	130	8	5	16	17	19
PUTS						
LMO (USP 344):	220	22	40	52	10	16
" "	240	10	26	42	16	25
" "	260	10	15	32	16	32
" "	280	5	12	20	45	50
" "	300	8	7	—	68	97
" "	320	1	3	—	92	17
" "	350	1	—	—	122	—
" "	380	1	—	—	152	—
LNR (USP 58):	80	8	10	5	5	6 1/2
" "	90	2 1/2	6	1 1/2	11	15
" "	100	1	4	1 1/2	20	21
P & O (USP 142):	100	43	44	—	1	—
" "	110	25	24	0 1/2	2	8
" "	120	25	24	26	1 1/2	8
" "	130	14	16	19	5	11
" "	140	7	10	28	7	16
" "	160	2	—	20	—	—
RCL (USP 471):	420	60	70	85	5	—
" "	450	25	40	63	15	25
" "	480	11	22	52	17	47
" "	510	3	10	—	85	85
" "	540	1	5	—	132	165
" "	570	1	—	—	168	—
RTZ (USP 512):	490	125	—	1	2	—
" "	420	25	100	—	5	—
" "	450	1	7	2	7	12
" "	500	—	—	—	—	—

APRIL 14 1983

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SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Thursday March 17 1983

WALL STREET

Late selling wipes out early gains

WALL STREET was in an unsettled mood. Bond markets weakened in the face of increased demand for short-term money ahead of the end of the tax year, while share prices proved unable to sustain early gains, writes Terry Byland in New York.

The Dow Jones Industrial, average, six points up at one time, closed a net 8.52 down at 1118.00. Turnover remained moderate with only 63.8m shares traded. Falls exceeded gains by 845 to 730.

Yields were forced higher in the credit markets by a batch of technical factors, including the normal make-up day operations by the banks and a keen demand for money as the mid-month tax date loomed near.

The Federal Funds rate opened sharply higher at 9 per cent and this was quickly reflected in falls of around 1/4 of a point in bond prices.

The Fed Funds rate soon eased to 8.75 per cent, but demand for money remained strong and the bill markets were hoping to see further aid to liquidity from the Federal Reserve.

Also hanging over the market was the current Treasury funding programme. The Treasury's auction total of \$13.5bn in bonds and notes for next week was slightly below market predictions, but is nonetheless a hefty burden for a market currently lacking retail buying support.

The Treasury decision to hold future weekly bill auctions on a yield rather than discount basis was seen as "a logical continuation of the fed's moves to streamline trading."

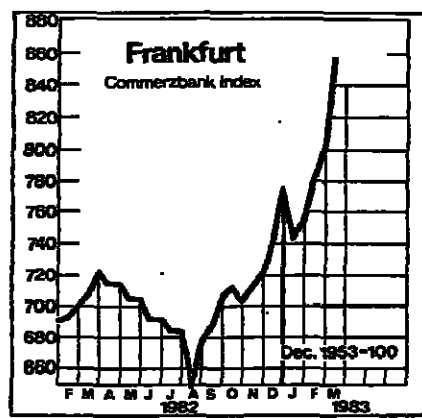
Share prices tried to extend the gains of the previous day but ran into profit taking sellers before the end of the session. Airline stocks drew renewed comfort from the Opec agreement on lower prices for oil - a major cost factor.

The retail sector turned higher following a batch of trading statements from major companies. However, both share sectors closed well below their best levels.

United Airlines at \$35 stood out with a net gain of \$1 1/4 in busy trading. Eastern airlines at \$9 3/4 and Pan American at \$5 1/2 were also higher.

FW Woolworth added \$1 1/4 to \$32 1/2 on the year's results while other firm spots among stores included Carter Hawley Hale at \$19 1/4. Allied stores whose earnings were slowed by acquisition costs rallied from an early fall to close higher at \$40 1/4.

In Toronto, stocks were slightly lower at midsession with easier gold issues continuing to hold the market back. Six of the 14 major indices were lower but papers, transportation and management were firmer. The same, lower picture emerged in Montreal.



LONDON

Budget fails to spur new gains

CONSIDERATION of Tuesday's budget proposals failed to promote investment activity in London equity markets yesterday. The outcome was a rather lacklustre session, compared with the recent strong market performance.

Early sterling weakness, prompted by Tuesday's cut in clearing bank base rates and a revival of oil price fears, was an unsettling influence. It led to an early shake-out in gilt-edged securities and equity leaders soon followed.

Initial interest centred on gilt-edged and the start of dealings in the new, £25-paid tap stock, Exchequer 10 1/2 per cent Convertible, 1988. The authorities accepted bids of £26 for the £25-paid stock and immediately announced its exhaustion.

The successful debut prompted loose selling of other stocks to raise funds for purchase of the new issue. As a result, the tone which seemed a shade firmer initially, turned dull. Attempted rallies faltered and quotations settled, with falls ranging to 1/4. The shorts followed a similar pattern and ended with losses extending to 1/2 and occasionally more.

Investors showed a marked reluctance to chase leading equity values higher and a modest opening mark-up failed to hold. The Financial Times Industrial Ordinary index, which was up 2 at 10am, showed a net fall of 4.5 an hour later.

But by the close, the index had reduced its loss to 2 1/2, at 671.3, helped by a surprise one-for-three scrip issue, and annual profits in line with expectations, from BTR, the rubber, energy and engineering group. BTR closed 18p higher at 450p.

Elsewhere, Turner and Newall staged a strong rally from an earlier dull level of 28p to finish 3p up on the day at 33p. The chairman's views on the group's recovery potential outweighed a £18.3m annual loss.

A weak performance by the gold bullion price, which dropped \$13 to \$419.5 an ounce, brought further pressure on an unwilling South African gold sharemarket.

Small but persistent selling and an almost total absence of buying interest depressed shares to their lowest levels since the beginning of the year and caused a further 27.3 decline in the Gold Mines index to 559.7.

A quiet Australian sector was highlighted by the good performance of Pancontinental, 6p up at 80p.

Share Information Service, Pages 38-39.

AUSTRALIA

Quiet tone

RESOURCE stocks showed some gains in Sydney, but elsewhere prices were little changed during a quiet session. At the close, the All Ordinaries index was up 0.5 at 513.9 with the resource market 0.9 points ahead at 402.5 but industrials 0.2 easier at 651.7.

BHP fell 2 cents to A\$6.34, CSR was steady at A\$2.60 and CRA put on 1 cent to A\$4.63. Western mining rose 5 cents to A\$4.25 and MIM improved 2 cents to A\$4.20. In golds, Poseidon fell 25 cents to A\$4.15, Peko was up 4 cents to A\$5.84, Emperor was unchanged at A\$2.10 and GMR lost 20 cents to A\$9.50.

Banks were firmer in Melbourne with ANZ up 5 cents at A\$3.45 and National Commercial 4 cents higher at A\$2.50.

SOUTH AFRICA

Golds fall

GOLD shares were marked sharply down in Johannesburg as the bullion price dipped below \$420, but they generally closed above the day's lows. Frengs shed R4.25 to R44.25 and among cheaper priced producers, Blyvoor fell back R1.85 to R15.

Mining financials, diamonds and platinum eased in sympathy, with Anglo American down 30 cents at R19.70, De Beers 15 cents to R8.05 and Impala 30 cents to R10.20. Other miners were mostly steady while industrials were narrowly mixed where changed.

FAR EAST

Price surge as trading revives

Share prices surged in heavy trading in Tokyo, with buying interest reviving after Wall Street's overnight advance. The Nikkei-Dow Jones market average gained 58.3 to end at 8170.13, although turnover was a light 350m shares. The Tokyo SE index rose 5.35 to 602.26. Interest mainly centred on market leaders.

Nippon Electric recovered from a sharp fall which followed reports that Zilog Inc had filed a complaint against it with the U.S. District Court, to close Y3 lower at Y965.

In electricals Sony and Pioneer both added Y140 to Y3,510 and Y2,520 respectively. Hitachi and Hitachi Chemical both rose on good test reports on a ceramic diesel cylinder and piston they had developed. Hitachi gained Y24 to Y799.

Elsewhere Canon advanced Y60 to Y1,290, Asahi Optical Y43 to Y515, Honda Y40 to Y880, Mitsubishi Electrical Y60 to Y1,310 and Takeda Y22 to Y893. Speculators, such as non-ferrous metals and shippings fell, as did oils, led by Nippon Oil, down Y14 to Y894. Food and drugs firmed, with Meiji Seika gaining Y15 to Y551, but chemicals and construction firms eased. Japanese government bond priced firmed.

In Hong Kong, stocks closed mostly lower after a fairly quiet half-day session. Investors are said to be waiting for further 1982 earnings reports before taking new positions. Prices were steady to higher initially after Wall Street's gains, but they turned lower under sporadic local selling. The Hang Seng index ended off 0.44 at 1,024.

Some speculative selling was noted of Jardine Matheson shares, which closed 30 cents lower at HK\$14.10. Leaders were mostly easier. Cheung Kong fell 10 cents to HK\$10.20, Hongkong Bank 5 cents to HK\$9.15, Hongkong Land 8 cents to HK\$4.37 and Hutchison Whampoa 20 cents top HK\$13.80. However, Hongkong Wharf was 10 cents higher at HK\$3.82.

Hongkong Gas, which rose 50 cents to HK\$48 and Hongkong Telephone which advanced 75 cents to HK\$38.50, both extended previous gains on speculative support.

In Singapore, meanwhile, prices were firmer in active, selective trading. The Straits Times industrial index rose 9.84 to 852.95 with volume at a record 31.2m units.

Fraser and Neave rose 10 cents to S\$7.80, Hume Industries 22 cents to S\$4.80, Ioncheape 12 cents to S\$2.95 and Pan Malayan Cement 13 cents to S\$6.60. Banks were mixed, but hotels, properties, commodities and the second trading section were higher, where traded.

EUROPE

A firmer trend reappears

A FIRMER tone emerged in many European bourses after the generally lower trend of the early part of the week. In Frankfurt, shares broke out of a three-day consolidation phase to close broadly higher. The Commerzbank index, up 13.1 at 857.6, was at its highest level since October 1978.

Bank issues were in demand, encouraged by hopes of a cut in Bundesbank interest rates today, and by Bayerische Vereinsbank's confirmation that it was raising its dividend to DM 10 from DM 8. Deutsche led the banks up, gaining DM 11 to DM 304.50 while Bayern Verein closed DM 8 higher at DM 328.5. Bayern Hypo rose DM 2 to DM 286 and Dresdner DM 3 to DM 186.

Foreign investor purchasing was evident in the sharp rise in blue chip stocks. There was strong demand for Siemens, which touched DM 307 before settling back to a final DM 306.70 for a net rise of DM 7.20.

In motors, Daimler added DM 6.40 to DM 445.90, BMW DM 5 to DM 284.50 and VW DM 3.80 to DM 188.20. Elsewhere, Deutsche Babcock also gained strongly, rising DM 11 to DM 181 after an an-

nouncement that the company hopes to return to profit in 1982-83.

Prices of domestic bonds were steady in quiet trading ahead of the Bundesbank Council meeting today.

In Paris, renewed speculation by foreign investors over a possible devaluation of the franc pushed share prices sharply higher in active trading. But French investors were cautious, fearing that a televised address to the nation by President François Mitterrand next Wednesday may be used to announce austerity measures.

Oil shares recorded strong gains, while portfolio, metal and transport issues were also firmer. Banks, foods and engineering were weaker, while constructions and electricals ended mixed. Among prominent gainers were Imetal, FFR 2.5 ahead at FFR 52.8, Creusot-Loire, up FFR 3.7 at FFR 60.2 and Radiotechnique which advanced FFR 11 to FFR 381.

In Amsterdam, stocks were firmer on a good volume that saw the ANP-CBS general index rise 1.8 to 118.3. Gains outnumbered declines 102 to 52, while 55 issues were unchanged. The construction firm, Boskalis, advanced F1 1.60 to F1 47.40 after the company made clear it had no intention of withdrawing from a pipeline project in Argentina.

Prices of domestic bonds showed little change following the Government's latest bond tender. The new bonds, which bear 7.5 per cent, drifted down to 99.9 on the secondary market after being priced on Tuesday night at 100.10. This gave a yield for the new issue of 7.52 per cent, which is in line with that for other recent Government paper.

In Brussels, prices were steady with the Belgian shares index at 111.04 against the previous 110.84. Most foreign shares were higher but sharply lower gold mines forced the All-shares index down to 270.11 from 274.27.

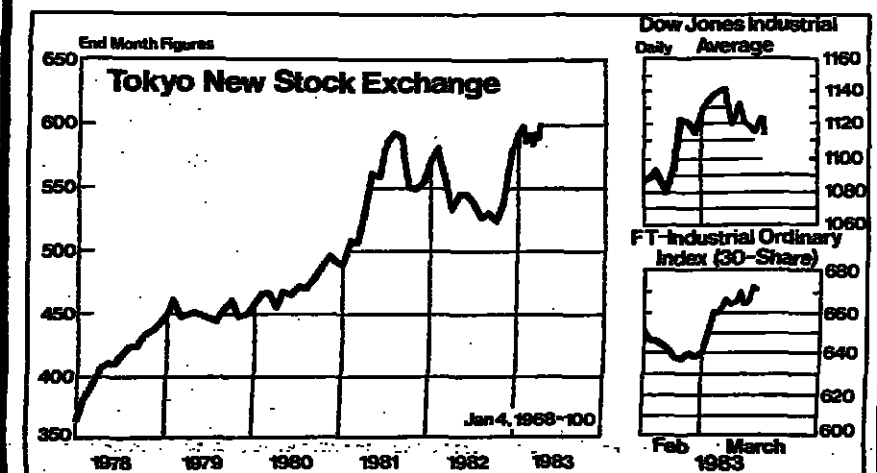
Prices firmed in active Milan trading as operators anticipated the passage of a bill permitting tax exempt revaluation of assets. Bonds were mixed in moderately active trading.

Prices were steady after a quiet session in Madrid, where the bourse index closed 0.09 higher at 107.99.

But in Zurich, prices drifted lower in sluggish conditions, with investors nervous about interest rate trends.

In Stockholm, trading lost momentum and prices turned weaker towards the end of the session.

KEY MARKET MONITORS



STOCK MARKET INDICES			
	March 16	Previous	Year ago
NEW YORK			
DJ Industrials	1118.00	1124.52	798.33
DJ Transport	504.52	503.02	324.76
DJ Utilities	128.85	127.26	105.56
S&P Composite	149.51	151.37	109.28
LONDON			
FT Ind Ord	671.3	637.8	551.4
FT-A All share	418.99	421.13	317.43
FT-A 500	453.84	455.82	338.53
FT-A Ind	425.70	428.14	311.56
FT Gold mines	559.7	587.0	291.6
FT Govt secs	81.40	81.88	68.01
TOKYO			
Nikkei-Dow	8170.13	8111.83	6916.99
Tokyo SE	602.26	598.31	523.07
AUSTRALIA			
All Ord	513.9	513.4	464.8
Metals & Mins	477.9	477.4	329.7
AUSTRIA			
Credit Aktien	52.24	52.50	53.84
BELGIUM			
Belgian SE	111.04	110.84	91.09
CANADA			
Toronto Composite	2138.1	2148.44	1542.4
Montreal	362.91	365.45	270.19
Industrials	355.45	357.11	259.49
DENMARK			
Copenhagen SE	n/a	121.03	95.19
FRANCE			
CAC Gen	111.2	109.9	102.3
Ind. Tendance	116.9	114.6	114.4
WEST GERMANY			
FAZ-Aktien	284.84	281.12	232.18
Commerzbank	857.6	844.5	706.4
HONG KONG			
Hang Seng	1024.07	1024.51	1105.13
ITALY			
Banca Comm.	202.51	202.14	203.08
NETHERLANDS			
ANP-CBS Gen	118.3	118.5	84.8
ANP-CBS Ind	101.1	99.8	68.1
NORWAY			
Oslo SE	147.76	146.02	100.83
SINGAPORE			
Straits Times	852.95	843.11	695.31
SOUTH AFRICA			
Golds	743.2	789.9	428.0
Industrial	841.1	857.1	596.1
SPAIN			
Madrid SE	107.99	107.9	126.57
SWEDEN			
J & P	1286.89	1280.75	670.9
SWITZERLAND			
Swiss Bank Ind	307.4	307.3	245.8
WORLD			
Capital Int'l	164.8	164.10	130.0
GOLD (per ounce)			
	March 16	Previous	
London	\$418.50	\$432.50	
Frankfurt	\$419.25	\$434.75	
Zurich	\$419.75	\$435.00	
Paris (fiding)	\$432.93	\$446.11	
New York (March)	\$418.10	\$425.20	

CURRENCIES			
	March 16	Previous	March 16
U.S. DOLLAR			
£	1.5080	1.5145	
DM	2.3830	2.3970	3.59%
Yen	237.40	237.26	358
FF	6.85	6.75	10.32%
Sfr	2.0325	2.0510	3.09%
Quadr	2.6450	2.6325	3.59
Lira	1415	1414	21324
Bfr	48.66%	48.15	70.25
CS	1.2240	1.2245	1.8440
STERLING			
Previous			
£	1.5080	1.5145	
DM	2.3830	2.3970	3.59%
Yen	237.40	237.26	358
FF	6.85	6.75	10.32%
Sfr	2.0325	2.0510	3.09%
Quadr	2.6450	2.6325	3.59
Lira	1415	1414	21324
Bfr	48.66%	48.15	70.25
CS	1.2240	1.2245	1.8440

INTEREST RATES			
	March 16	Previous	March 16
Euro-currencies			
(three month offered rate)			
£	10%	10%	
Sfr	3 1/2%	3 1/4%	
DM	5 1/2%	5%	
FF	4 1/2%	4%	
FT London Interbank			
(offered rate)			
3-month U.S.	9 1/4%	9 1/4%	
6-month U.S.	9 1/4%	9 1/4%	
U.S. Fed Funds	8 3/4%	8 3/4%	
U.S. 3-month CDs	8.50	8.50	
U.S. 3-month T-bills	8.27	8.25	
U.S. Treasury Bonds			
March 16			
9% 1985	100%	9.53	100%
10% 1990	100%	10.33	100%
10% 1995	102%	10.45	100%
10% 2012	97%	10.61	97%

FINANCIAL FUTURES			
	March 16	High	Low
CHICAGO			
U.S. Treasury Bonds (CBT)			
8% 100,000 32nds of 100%			
June	75-17	75-05	75-15
U.S. Treasury Bills (IMM)			
\$1m points of 100%			
June	91.65	91.76	91.82
Cert Deposit (IMM)			
\$1m points of 100%			
June	90.88	90.96	90.87
LONDON			
Three-month Eurodollar			
\$1m points of 100%			
June	90.63	90.68	90.60
20-year National Gilt			
£50,000 32nds of 100%			
June	104-13	104-17	104-14

LONDON COMMODITY MARKETS			
	March 16	Prev	March 16
Silver (spot fixing)			
Copper (cash)	£1056.75	£1054.00	
Coffee (March)	£1731.00	£1720.00	
Oil (spot Arabian light)	\$28.50	\$28.45	



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